

**TOWN OF
ESTES PARK, COLORADO
COMPREHENSIVE ANNUAL FINANCIAL
REPORT**

**For the Fiscal Year Ended
December 31, 2019**



TOWN OF ESTES PARK, COLORADO
COMPREHENSIVE ANNUAL FINANCIAL REPORT
For the year ended December 31, 2019

Prepared by the Finance Department:

Duane Hudson – Finance Director

**TOWN OF ESTES PARK
TABLE OF CONTENTS
YEAR ENDED DECEMBER 31, 2019**

INTRODUCTORY SECTION

Title Page	
Table of Contents	i
List of Principal Officials	iv
Organizational Chart	v
GFOA Certificate of Achievement	vi
Letter of Transmittal	vii

FINANCIAL SECTION

INDEPENDENT AUDITOR'S REPORT	I
-------------------------------------	----------

MANAGEMENT'S DISCUSSION AND ANALYSIS	IV
---	-----------

BASIC FINANCIAL STATEMENTS

Statement of Net Position	1
Statement of Activities	2
Balance Sheet – Governmental Funds	4
Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Position	5
Statement of Revenues, Expenditures and Changes in Fund Balances – Governmental Funds	6
Reconciliation of the Governmental Funds Statement of Revenues, Expenditures and Changes in Fund Balances to the Statement of Activities	7
Statement of Net Position – Proprietary Funds	8
Statement of Revenues, Expenses and Changes in Net Position – Proprietary Funds	9
Statement of Cash Flows – Proprietary Funds	10
Notes to Financial Statements	12

REQUIRED SUPPLEMENTARY INFORMATION

Budgetary Comparison Schedule - General Fund	51
Budgetary Comparison Schedule - Street Improvement Fund	53
Schedule of the Town's Proportionate Share of the Net Pension Liability	54
Schedule of Town Contributions - Pension	55
Schedule of the Town's Proportionate Share of the Net OPEB Liability	56
Schedule of Town Contributions – OPEB	57
Schedule of Changes in the Town's Total OPEB Liability and Related Ratios	58

**TOWN OF ESTES PARK
TABLE OF CONTENTS
YEAR ENDED DECEMBER 31, 2019**

COMBINING AND INDIVIDUAL FUND FINANCIAL STATEMENTS AND SCHEDULES

Governmental Funds

Combining Balance Sheet - Nonmajor Governmental Funds	59
Combining Statement of Revenues, Expenditures and Changes in Fund Balances - Nonmajor Governmental Funds	60
Budgetary Comparison Schedule - Community Reinvestment Fund	61
Budgetary Comparison Schedule - Open Space Fund	62
Budgetary Comparison Schedule - Conservation Trust Fund	63
Budgetary Comparison Schedule - Emergency Response Fund	64
Budgetary Comparison Schedule - Community Center Fund	65
Budgetary Comparison Schedule - Trails Expansion Fund	66

Enterprise Funds

Budgetary Comparison Schedule (Non-GAAP Basis) – Power and Communications Fund	67
Budgetary Comparison Schedule (Non-GAAP Basis) - Water Fund	68

Internal Service Funds

Combining Statement of Net Position	69
Combining Statement of Revenues, Expenses and Changes in Fund Net Position	70
Combining Statement of Cash Flows	71
Budgetary Comparison Schedule (Non-GAAP Basis) - Fleet Maintenance Fund	72
Budgetary Comparison Schedule (Non-GAAP Basis) - Vehicle Replacement Fund	73
Budgetary Comparison Schedule (Non-GAAP Basis) - Information Technology Fund	74
Budgetary Comparison Schedule (Non-GAAP Basis) - Medical Insurance Fund	75
Budgetary Comparison Schedule (Non-GAAP Basis) – Risk Management Fund	76

STATISTICAL SECTION

Financial Trends

Net Position	78
Changes in Net Position	79
Fund Balances, Governmental Funds	81
Changes in Fund Balances, Governmental Funds	82

Revenue Capacity

Sales Tax Revenue by Type of Industry	83
Direct and Overlapping Sales Tax Rates	84
Principal Sales Tax Categories	85

**TOWN OF ESTES PARK
TABLE OF CONTENTS
YEAR ENDED DECEMBER 31, 2019**

Debt Capacity	
Ratio of Outstanding Debt, by Type	86
Ratio of General Bonded Debt Outstanding and Legal Debt Margin	87
Direct and Overlapping Governmental Activities Debt	88
Pledged - Revenue Coverage	89
Demographic and Economic Information	
Demographic and Economic Statistics	90
Principal Employers	91
Operating Information	
Full-Time Equivalent Employees by Function/Program	92
Operating Indicators by Function/Program	93
Capital Asset Statistics by Function/Program	94
COMPLIANCE SECTION	
State Compliance	
Local Highway Finance Report	96
Reports to Governmental Agencies	
Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements performed in Accordance with <i>Government Auditing Standards</i>	98
Independent Auditor's Report on Compliance for Each Major Federal Program and Report on Internal Control over Compliance Required by the Uniform Guidance	100
Schedule of Findings and Questioned Costs	102
Schedule of Prior Year Findings and Questioned Costs	104
Schedule of Expenditures of Federal Awards	105
Notes to Schedule of Expenditures of Federal Awards	106

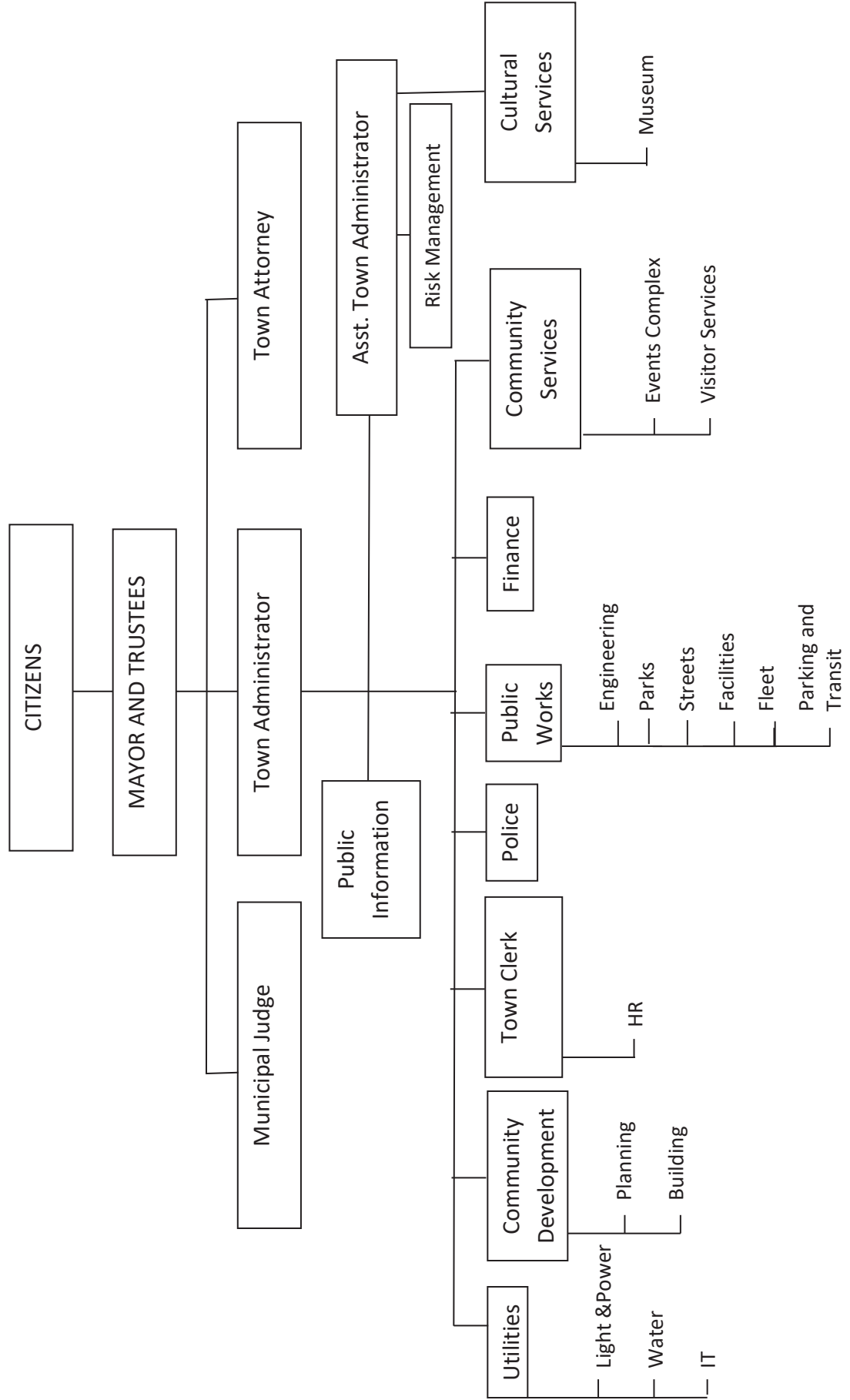
**TOWN OF ESTES PARK
LIST OF PRINCIPAL OFFICIALS**

TOWN GOVERNMENT

The Town of Estes Park is governed by a Mayor and a six-member Board of Trustees. The Mayor and Trustees are elected for four year terms. The Trustees and the Mayor each have one vote in town board meetings. Listed below are the Town officials and principal staff members as of December 31, 2019.

Mayor	Elected 2016	Todd Jirsa
Mayor Pro Tem	Elected 2012, Re-elected 2016	Ron Norris
Trustees	Elected 2016 Elected 2018 Elected 2018 Elected 2018 Appointed 2019	Patrick Martchink Carlie Bangs Marie Cenac Ken Zornes Eric Blackhurst
Staff	Town Administrator Assistant Town Administrator Town Clerk, Dir. of Admin Services Finance Director Chief of Police Director of Community Development Director of Community Services Director of Public Works Director of Utilities Public Information Officer Town Attorney Municipal Judge	Travis Machalek Vacant Jackie Williamson Duane Hudson Wes Kufeld Randy Hunt Rob Hinkle Greg Muhonen Reuben Bergsten Kate Rusch Dan Kramer David J. Thrower

TOWN OF ESTES PARK 2019 ORGANIZATIONAL CHART





Government Finance Officers Association

Certificate of
Achievement
for Excellence
in Financial
Reporting

Presented to

**Town of Estes Park
Colorado**

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended

December 31, 2018

Christopher P. Morrill

Executive Director/CEO



TOWN OF ESTES PARK

Aug 31, 2020

To: The Honorable Mayor, Board of Trustees, and Citizens of the Town of Estes Park, Colorado:

Formal transmittal

The Comprehensive Annual Financial Report (“CAFR”) of the Town of Estes Park, Colorado (the “Town”) for the year ended December, 31, 2019, is hereby submitted. Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with the Town. To the best of our knowledge and belief, the enclosed data is accurate in all material respects and is reported in a manner designed to present fairly the financial position and results of operations of the various funds of the Town. All disclosures necessary to enable the reader to gain an understanding of the Town’s financial activities have been included. The information provided in this section is introductory in nature. Specific financial details are reviewed in the Management’s Discussion and Analysis section of this report.

Management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

ACM LLP has issued an unmodified (“clean”) opinion on the Town of Estes Park’s financial statements for the year ended December 31, 2019. The independent auditor’s report is located at the front of the financial section of this report.

Profile of the Government

The Town of Estes Park, incorporated in 1917, is a destination resort community nestled in the Rocky Mountain foothills 65 miles northwest of Denver, Colorado. The Town is at the eastern entrance to Rocky Mountain National Park and is visited by over four million people each year. Rocky Mountain National Park has been the number one tourist attraction in northern Colorado for as long as records have been compiled. The Town of Estes Park currently occupies a land

area of nearly seven square miles and serves an official population of 6,352 (2019 estimate). The Town is empowered to levy a property tax on both real and personal properties located within its boundaries. It is also empowered to extend its corporate limits by annexation, which occurs periodically when deemed appropriate by the Town Board. There were no significant annexations in 2019.

Estes Park is a statutory town. Policy-making and legislative authority are vested in the governing board consisting of the Mayor and six Trustees. The governing board is responsible, among other duties, for passing ordinances, adopting the budget, appointing committees, and hiring the Town Administrator. The Town Administrator is responsible for carrying out the policies and ordinances of the governing body, and for overseeing the day-to-day operations of the government. The Board is elected on an at-large basis. Board members serve four-year staggered terms, with three trustees elected every two years. The Mayor is elected to serve a four-year term. Elected officials are limited to two consecutive elected terms of office.

The CAFR includes all Town funds. The Town provides a broad range of services, including police protection, electric, broadband and water utility services, construction and maintenance of streets and infrastructure, municipal parks, museum, visitors' center, community planning, building inspections, business and liquor licensing, and an extensive cultural events calendar. In addition to general government activities, the Town has significant operational and/or financial relationships with the Estes Park Building Authority ("EPBA"), the Estes Valley Fire Protection District ("EVFPD"), the Estes Valley Recreation and Park District ("EVRPD"), and the Estes Park Local Marketing District (Visit Estes Park – "VEP").

The EVFPD began operating as an independent taxing district in 2010, ending its long-standing status as a department of the Town. The Town continues to contribute to the EVFPD, with the amount (currently 7% of General Fund sales tax collected) being appropriated annually. The Town is also financially accountable for the EPBA, which provided financing for golf course improvements in 1990. The EPBA completed its most recent agreement with EVRPD in 2009, did not operate in 2010-19, and currently does not have plans or agreements in place for 2020. The EVRPD is a separately elected special purpose district formed in 1955 and was created for the purpose of supplying recreational facilities within its boundaries. VEP began operating as an independent taxing district in 2009 and collects a 2% lodging tax that is used to promote and advertise Estes Park as a vacation destination, a task previously borne by the Town. VEP is listed in the CAFR as the Local Marketing District component unit. Additional information on these entities can be found in Note 1 in the Notes to the Financial Statements.

The annual budget serves as the foundation for the Town's financial planning and controls. All departments of the Town are required to submit annual requests for appropriation to the Town's Finance Director by the third week of July. The Finance Director uses these requests as the starting point for developing a proposed budget. The proposed budget is then reviewed in a meeting with the Directors and a final balanced budget is then presented to the Town Administrator for his review and revisions. Next, the proposed budget is presented to the Town Board for deliberation in October. The board is required to hold public hearings on the proposed budget and to formally adopt the budget before December 15th. This date also serves as the deadline to certify the property tax mill levy to the Larimer County Commissioners. The appropriated budget is prepared by fund and department (e.g., General Fund and Public Works department). Budget-to-actual comparisons are provided in this report for each individual fund for which an appropriated annual budget has been adopted. For the General Fund, the Community Reinvestment Fund, and the Street Improvement Fund, this comparison is presented as part of the required supplemental information of the basic financial statements for the governmental funds. For the other governmental funds with appropriated annual budgets, the budget-to-actual comparison is presented in the Combining and Individual Fund Financial Statements and Schedules section of this report.

The Town maintains budgetary controls, the objective of which is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Town Board. Budgetary controls (the level at which expenditures cannot legally exceed the appropriated amount) are established at the fund level. The Town also maintains an encumbrance accounting system as a budgetary control to prevent expenditures from exceeding legal appropriations. Encumbered amounts lapse at fiscal year-end, and qualifying encumbrances are formally re-appropriated in the following year as necessary.

Assessment of Town's economic condition

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which the Town operates.

Local economy

Estes Park was one of many Colorado communities affected by dramatic flooding in September 2013. Of the four major roads into Estes Park, three were heavily damaged, and the fourth, Trail Ridge Road (through Rocky Mountain National Park) was closed for the year shortly thereafter due to snowfall. Only one road was open for the next two months. Estes Park's main source of income, sales tax, was heavily impacted during the period: September 2013 sales tax was down 34% from September 2012, while October was down 18%. Fortunately, the rest of the year

experienced record levels of sales tax collection, and the year as a whole was down only 0.36%. The local economy has largely recovered with sales tax collections continuing their record pace in 2019. The General Fund set a new record with \$13,089,909 in sales taxes collected in 2019 (an 8% increase from 2018).

Tourism continued to increase in 2019 with Rocky Mountain National Park having another strong year with over 4.67 million visitations, up slightly from 2018's 4.59 million visitations.

In April 2014, citizens approved a Ballot issue (1A) that implemented a 1% sales tax increase, sun-setting in 2024. The 10-year increase will dedicate an estimated \$2,000,000 annually to Street Improvements/Repairs (60% of the 1%), expansion of public trails (12.5%), construction of a community recreation center including facilities for the Senior Center (25%), and for acquisitions associated with emergency response capabilities of the Town (2.5%). For 2019, \$3,267,868 in sales tax was collected in these special revenue funds.

The national unemployment rate decreased from 3.9% in 2019 to 3.8% in 2020 and the Fort Collins/Loveland, Colorado unemployment rate decreased from 2.7% to 2.0% through December 2019 (source: [U.S. Bureau of Labor Statistics](#)). Family Median Income in Estes Park (source: [U.S. Census Bureau Quick Facts](#)) was \$50,833 in 2019. Meanwhile, the Denver-Aurora-Lakewood Colorado CPI (consumer price index) dropped from 2.7% in 2018 to 1.9% in 2019.

Long-term financial planning

The Town completed the remaining flood repair projects in 2019 with many of these projects partially grant funded. 2019 was a very productive year for the Town's infrastructure and improvement projects. The Town placed over \$13.8 million in assets into service and spent over \$7.1 million on construction still in progress by year end. Some of the more significant projects for 2019 are highlighted in the Management Discussion and Analysis section of this Comprehensive Annual Financial Report.

The Town is currently in the process of building a municipally owned and operated high speed broadband service for the Estes Valley doing business as Trailblazer Broadband. Trailblazer Broadband will eventually span the entire electric service territory, providing gig speed internet service over a fiber to the premise network, the only option of its kind available to residential customers in the Estes Valley. Trailblazer Broadband is a division of the Power and Communication Fund and is managed and operated by the Town. To finance construction and startup costs for the new utility, the Town issued \$30,030,000 in Power and Communication Fund revenue bonds in November 2019, refunding the remaining \$3,030,000 left on the 2007 Light and Power Bonds. Construction is progressing on schedule with hundreds of customers already signed up and receiving service as of the date of this letter.

Also, a small portion of these bond proceeds is being used to complete build out of an electric smart meter project that will provide real time detailed information on the status of the electric distribution system. During power outage events such as snowstorms, the smart meter system provides very valuable information to help manage responses throughout the service territory.

Relevant financial policies

The Town has adopted Fund Balance Policy 660 that establishes a minimum annual fund balance reserve that should be maintained in the various funds. For the General Fund, unassigned fund balance at the end of the year must meet a minimum of 25% of total expenditures. In addition, Cash and Investment Reserve and Contingency Policy # 670 establishes guidelines for a monthly minimum cash and investment balance of 2 months average expenditures in order to weather an unexpected significant downturn in the economy. In case the targeted cash and investment balance is not met in any particular month, the policy establishes a foundation of principles and goals to guide budgetary and fiscal management decisions as management takes appropriate action. Both reserve requirements were fully met during 2019. These reserves have helped the Town manage the initial impacts of the 2020 coronavirus pandemic without the immediate need for drastic cuts experienced by many neighboring communities.

Major initiatives

The Town continually strives to provide superior services to its citizens and visitors in a cost-effective manner. The Town continues to aggressively seek Federal and State grants, thus leveraging available local funds. Examples include grants and other state funding for replacement of the Moraine Ave Bridge and repaving the first few blocks of Elkhorn Ave completed in 2019.

Award and acknowledgements

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Town for its comprehensive annual financial report (CAFR) for the fiscal year ended December 31, 2018. In order to be awarded a Certificate of Achievement, the Town must publish an easily readable and efficiently organized CAFR. This report satisfied both Generally Accepted Accounting Principles (GAAP) and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. The Town believes that its current CAFR continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

The successful preparation of this report could not have been accomplished without the dedication and efforts of the entire staff of the Finance Department: Sharla Beesley, Laura Garcia, Jane Goreski, Deb Holgorsen, Karen Johnson, Kim McEachern, Melissa Roper, and Kathryn Sanchez. Valuable input was also received from Public Works, Community Development, the Power and Communications/Water utilities, Human Resources and the Public Information Officer. We also wish to extend appreciation to the Mayor and the Trustees for their efforts and support in setting and administering policies for the prudent financial management of the Town of Estes Park.

Sincerely,



Duane Hudson
Finance Director



Independent Auditor's Report

Board of Trustees
Town of Estes Park
Estes Park, Colorado

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the aggregate discretely presented component units, each major fund, and the aggregate remaining fund information of the Town of Estes Park, Colorado (the "Town"), as of and for the year ended December 31, 2019, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements.

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.



Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the Town of Estes Park, Colorado, as of December 31, 2019, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

The COVID-19 outbreak in 2020 (see Note 12) has caused business disruption in a variety of industries, markets and geographic regions, which has resulted in considerable uncertainty as to the financial impact and duration, which cannot be reasonably estimated at this time. Our opinion (conclusion) is not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages IV through XV, schedule of funding progress, the budgetary comparison information on pages 51 through 53, and required pension related information on pages 54 through 58 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town's basic financial statements. The combining and individual nonmajor fund financial statements, budgetary comparison schedules, Local Highway Finance Report, and the schedule of expenditures of federal awards as required by *Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* and the other information, such as the introductory and statistical sections, are presented for purposes of additional analysis and are not a required part of the basic financial statements.



The combining and individual nonmajor fund financial statements, budgetary comparison schedules, Local Highway Finance Report, and schedule of expenditures of federal awards are the responsibility of management and were derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Governmental Auditing Standards*, we have also issued our report dated August 31, 2020 on our consideration of the Town's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Town of Estes Park, Colorado's internal control over financial reporting and compliance.

ACM LLP

Greeley, Colorado
August 31, 2020

Town of Estes Park, Colorado

MANAGEMENT'S DISCUSSION AND ANALYSIS

December 31, 2019

This section of the Town of Estes Park's (the "Town") financial statements provides a narrative overview and analysis of its financial activities for the year ended December 31, 2019. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal at the front of this report and the Town's financial statements, which follow this section.

Financial Highlights

- The assets and deferred outflows of resources of the Town exceeded its liabilities and deferred inflows of resources at the close of 2019 by \$130,385,087 (\$72,598,869 in governmental activities net position and \$57,786,218 in business-type activities net position). Of the governmental activities net position total, \$6,122,258, or 8%, is unrestricted and may be used to meet the government's ongoing obligations to citizens and creditors. Similarly, \$15,829,836, or 27%, of business-type activities net positions is unrestricted.

It is important to note that "Unrestricted Net Position" is an accounting term referring to lack of formal commitments (loans, etc.) of assets. It does not reflect the amount of assets that are informally committed to targeted fund balances, unobligated monies for future projects, etc. For example, the Town targets a fund balance (reserve) in the General Fund of 25% of expenditures. This is not considered a "restricted" fund balance, but the Town has earmarked the amount as a reserve for budgetary purposes.

- Total net position of the Town increased by \$12,030,399, or 10%, from 2018 to 2019, up from the \$7,916,940 increase from 2017 to 2018. Net position of the governmental activities increased \$4,869,877 compared to the \$3,543,341 increase in 2018. Net position of the Town's business-type activities increased \$7,160,522 compared to the \$4,373,599 increase in 2018. These changes are explored in further detail in the Government-wide Financial Analysis section of this Management's Discussion and Analysis.
- Total revenues, excluding transfers, increased \$517,937, or 1%, to \$49,610,347 compared to 2018. Governmental activities revenues decreased \$2,684,210, or 11%, to \$22,284,517, while revenues of business-type activities increased \$3,202,147, or 13%, to \$27,325,830 compared to 2018.
- The total expenses of all the town's programs, excluding transfers, decreased \$3,595,522, or 9%, to \$37,579,948 compared to 2018. The expenses of governmental activities programs decreased \$1,273,438, or 6%, to \$19,336,610, while the expenses of business-type activities decreased \$2,322,084, or 11%, from 2018 to \$18,243,338.

- As of December 31, 2019, the Town's governmental funds reported a combined ending fund balance of \$14,188,093. Approximately 68%, or \$9,602,796, is unrestricted, unassigned fund balance and, therefore, available for spending at the town's discretion within the purposes specified for the town's funds.

Overview of the Financial Statements

Management's discussion and analysis is intended to serve as an introduction to the Town's basic financial statements. The basic financial statements comprise three components: 1) government-wide financial statements; 2) fund financial statements; and 3) notes to the basic financial statements. This report also contains other required supplementary information in addition to the basic financial statements themselves.

Government-wide Financial Statements

The government-wide financial statements are designed to provide the reader of the Town's basic financial statements a broad overview of the Town's finances, in a manner similar to a private sector business.

The ***statement of net position*** presents information on all of the Town's assets, deferred outflows of resources, liabilities, and deferred inflows of resources with the difference reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating.

The ***statement of activities*** presents information showing how the net position of the Town changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused accrued vacation leave).

Both the statement of net position and statement of activities distinguish functions of the Town that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the Town include general government, public safety, public works, and culture and recreation. The business-type activities of the Town include an electric distribution operation (Power and Communications Fund) and a water utility that treats and distributes water (Water Fund).

The government-wide financial statements include not only the Town itself (known as the primary government), but also the legally separate entities, the Estes Park Building Authority and Local Marketing District (established by election in 2009). For informational purposes, the Building Authority did not have any activity during the year. The Local Marketing District issued a separate financial statement starting December 31, 2017. Statements are available upon request by contacting Visit Estes Park at (970) 586-0500. This component unit is discretely presented in the Town's financial statements as the Local Marketing District.

Fund Financial Statements

A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Town can be divided into two categories: governmental funds and proprietary funds.

Governmental Funds

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances or spendable resources available at year end. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The Town maintains eight individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the General Fund, Community Reinvestment Fund, and the Street Improvement Fund, all of which are considered to be major funds. Data from the other five governmental funds, (Open Space Fund, Conservation Trust Fund, Emergency Response System Fund, Community Recreation Center Fund, and the Trails Expansion Fund) are combined into a single, aggregated presentation. Individual fund data for each of these non-major governmental funds is provided in the form of combining statements and schedules elsewhere in this report.

Proprietary Funds

Proprietary funds are generally used to account for services for which the Town charges customers – either outside customers or internal units or departments of the Town. Proprietary funds provide the same type of information as shown in the government-wide financial statements, only in more detail. The Town maintains the following two types of proprietary funds:

- **Enterprise funds** are used to report the same functions presented as business-type activities in the government-wide financial statements. The Town uses enterprise funds to account for the operations of the Power and Communications Fund and the Water Fund. These are considered to be major funds of the Town.
- **Internal Service funds** are used by the Town to account for the costs of acquiring, operating and maintaining certain types of equipment and funding for Town-wide medical insurance programs. Because these services predominantly benefit governmental rather than business-type functions, the assets and liabilities of the internal service funds have been included within governmental activities in the government-wide financial statements. Internal service funds are combined into a single, aggregated

memo presentation in the proprietary fund financial statements. The internal service funds consist of Fleet Maintenance, Vehicle Replacement, Information Technology, Medical Insurance, and Risk Management Funds. Individual fund data for the internal service funds is provided in the form of combining statements in the “Combining and Individual Fund Financial Statements and Schedules” section.

Notes to the Basic Financial Statements

The notes to the basic financial statements provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

Other Information

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information concerning the Town’s progress in funding its obligation to provide pension benefits to its employees, and budgetary comparison schedules for the general and major special revenue funds.

The combining and individual fund statements and schedules referred to earlier in connection with non-major governmental funds and internal service funds are presented immediately following the required supplementary information.

Government-wide Financial Analysis

As noted earlier, net position may serve over time as a useful indicator of a government’s financial position. Our analysis below focuses on the net position and changes in net position of the Town’s governmental and business-type activities.

Table 1 - Net Position

	Governmental Activities		Business-type Activities		Total Primary Government	
	2019	2018	2019	2018	2019	2018
Current and other assets	\$ 19,836,781	\$ 19,175,785	\$ 54,610,627	\$ 23,300,166	\$ 74,447,408	\$ 42,475,951
Capital assets	70,573,045	67,801,181	49,133,402	43,924,653	119,706,447	111,725,834
Total assets	90,409,826	86,976,966	103,744,029	67,224,819	194,153,855	154,201,785
Deferred outflows of resources	2,070,432	1,149,057	1,763,332	961,359	3,833,764	2,110,416
Noncurrent liabilities	16,275,681	15,803,085	43,172,876	12,617,502	59,448,557	28,420,587
Other liabilities	3,154,149	2,860,601	4,537,850	3,813,050	7,691,999	6,673,651
Total liabilities	19,429,830	18,663,686	47,710,726	16,430,552	67,140,556	35,094,238
Deferred inflows of resources	451,559	1,733,345	10,417	1,129,930	461,976	2,863,275
Net position:						
Invested in capital assets	62,894,857	59,401,579	41,111,109	37,356,339	104,005,966	96,757,918
Restricted	3,581,754	4,739,559	845,273	1,250,000	4,427,027	5,989,559
Unrestricted	6,122,258	3,587,854	15,829,836	12,019,357	21,952,094	15,607,211
Total net position	\$ 72,598,869	\$ 67,728,992	\$ 57,786,218	\$ 50,625,696	\$ 130,385,087	\$ 118,354,688

Analysis of Net Position

Table 1 presents an analysis of the Town's net position as of December 31, 2019. The Town's assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$130,385,087 at the close of December 31, 2019. By far the largest portion of the Town's net position (80%) reflects its net investment in capital assets (e.g., land, buildings, machinery, and equipment) less any related still-outstanding debt used to acquire those assets. The Town uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Town's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Net investment in capital assets increased \$7,248,048, or 7%, compared to 2018. This increase is largely due to \$8.9 million for roads and bridges, \$1.8 million for equipment acquisition, and \$2.5 million for water and electric power line improvements in 2019. Depreciation expense increased by \$0.49 million to \$5.6 million for 2019 as well.

An additional 3% of the Town's net position (\$4,427,027) represents resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net position (\$21,952,094) may be used to meet the government's ongoing obligations to citizens and creditors.

Restricted net position decreased \$1,562,532 from 2018, primarily from using reserves in the Street Improvement Fund for projects in 2019. The \$6,344,883 increase in unrestricted net position was due in large part to unexpected sales tax revenue increases and uncompleted projects at year end.

At the end of the current fiscal year, the Town is able to report positive balances in all three categories of net position, both for the government as a whole, as well as for its separate governmental and business-type activities.

It is important to note that \$3,484,196 in governmental unrestricted net position arises from the net position of the town's internal service funds, discussed above in "Overview of the Financial Statements – Proprietary Funds." Although it is highly unlikely that these funds will be liquidated, in the event that they are, the distribution of the net position of these funds would result in a portion of these unrestricted net positions being liquidated to governmental activities and a portion to business-type activities.

Analysis of Changes in Net Position

As can be seen from Table 2, the Town's total net position increased by \$12,030,399 during 2019. This increase is explained in the governmental and business-type activities discussions below.

Governmental Activities

Net position of governmental activities increased by \$4,869,877 during 2019, accounting for 40% of the total increase in the Town's net position. This increase was \$1,326,536 greater than the \$3,543,341 increase in net position for 2018.

During 2019, governmental revenues decreased by \$2,684,210 compared to 2018. Much of this decrease can be attributed to a \$3.7 million reduction in grants due to completion of grant funded projects in 2018. Sales taxes increased by \$1.3 million due to an increase in general economic activity.

Total governmental expenses for 2019 decreased by \$1,273,438 compared to 2018. Public works expenses decreased \$775,843, primarily due to completion of work on Fish Creek Road in 2018. Culture and recreation expenses decreased by \$983,841 while public safety expenses increased by \$699,562.

Table 2 - Changes in Net Position

	Governmental		Business-type		Total Primary Government	
	2019	2018	2019	2018	2019	2018
Program revenue:						
Charges for services	\$ 1,549,051	\$ 2,036,853	\$ 23,198,479	\$ 21,922,698	\$ 24,747,530	\$ 23,959,551
Operating grants and contributions	18,999	38,090	-	-	18,999	38,090
Capital grants and contributions	1,467,471	5,213,494	1,147,464	983,621	2,614,935	6,197,115
General revenue:						
Sales taxes	16,357,777	15,076,059	-	-	16,357,777	15,076,059
Property taxes	415,220	388,128	-	-	415,220	388,128
Franchise taxes	564,658	542,058	-	-	564,658	542,058
Use taxes	361,623	331,579	-	-	361,623	331,579
Other taxes	831,379	513,425	-	-	831,379	513,425
Investment income	359,280	203,886	537,901	307,128	897,181	511,014
Gain (Loss) on disposal of capital assets	13,950	54,068	(15,207)	93,769	(1,257)	147,837
Miscellaneous	345,109	571,087	2,457,193	816,467	2,802,302	1,387,554
Total revenues	22,284,517	24,968,727	27,325,830	24,123,683	49,610,347	49,092,410
Program expenses (includes indirect expense allocation):						
Governmental activities:						
General government	4,944,301	5,099,370	-	-	4,944,301	5,099,370
Public safety	6,038,646	5,339,084	-	-	6,038,646	5,339,084
Public works	2,109,022	2,884,865	-	-	2,109,022	2,884,865
Culture and recreation	5,985,682	6,969,523	-	-	5,985,682	6,969,523
Interest on long-term debt	258,959	317,206	-	-	258,959	317,206
Business-type activities:						
Power and Communications	-	-	14,367,197	15,628,176	14,367,197	15,628,176
Water	-	-	3,876,141	4,937,246	3,876,141	4,937,246
Total expenses	19,336,610	20,610,048	18,243,338	20,565,422	37,579,948	41,175,470
Excess before transfers	2,947,907	4,358,679	9,082,492	3,558,261	12,030,399	7,916,940
Transfers In (Out)	1,921,970	(815,338)	(1,921,970)	815,338	-	-
Increase in net position	4,869,877	3,543,341	7,160,522	4,373,599	12,030,399	7,916,940
Net position, beginning of year	67,728,992	64,185,651	50,625,696	46,252,097	118,354,688	110,437,748
Net position, end of year	\$ 72,598,869	\$ 67,728,992	\$ 57,786,218	\$ 50,625,696	\$ 130,385,087	\$ 118,354,688

Charts 1 and 2 illustrate the Town's governmental activities expenses and revenues by function and its revenues by source. General revenues such as sales taxes, property and other taxes are not shown in Chart 1 by program, but are used to support program activities town wide and included in Chart 2. For governmental activities overall, without regard to program, sales taxes are the largest single source (73%), followed by charges for services and capital grants and contributions.

Net Position increased \$4,869,877 during the current fiscal year. Contributing factors have been discussed earlier in this section.

Chart 1: 2019 Expenses and Program Revenues - Governmental Activities

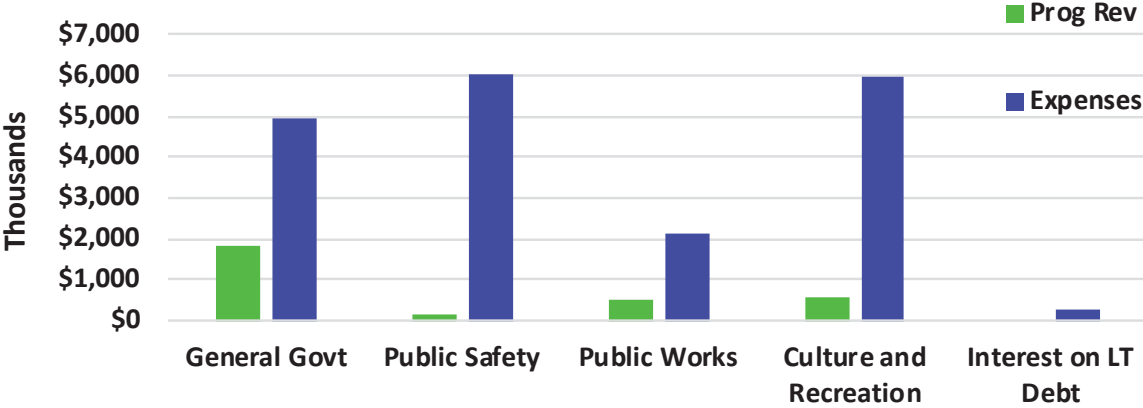
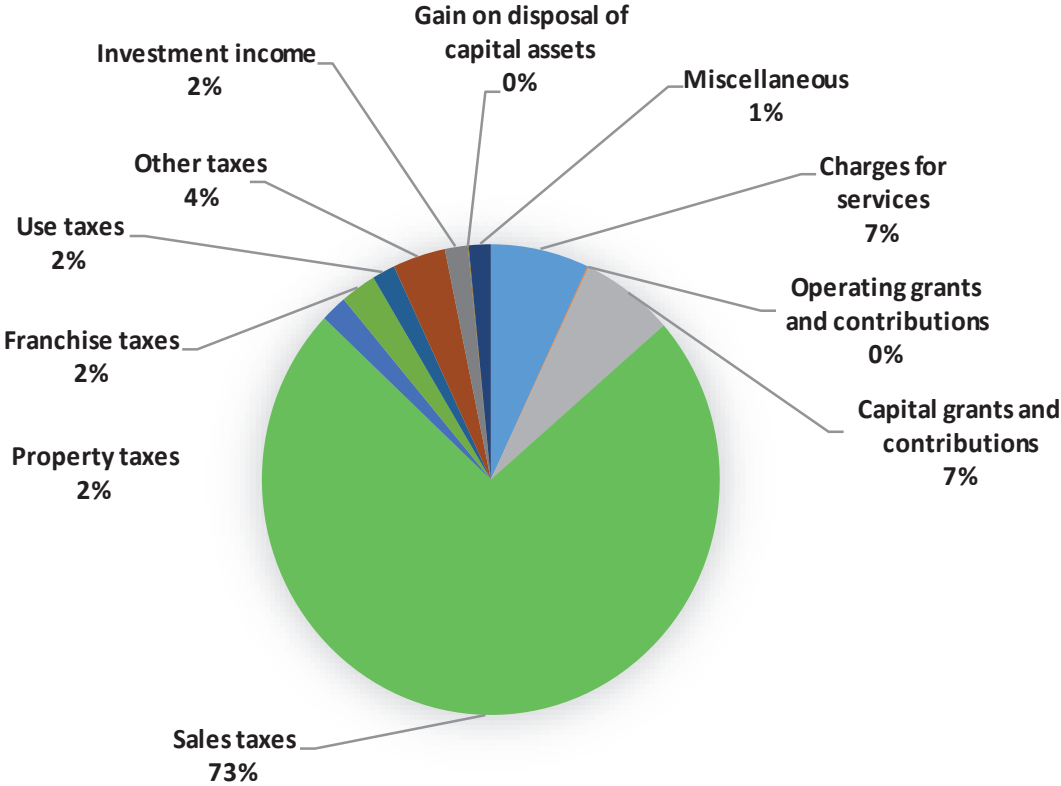


Chart 2: 2019 Revenues by Source - Governmental Activities

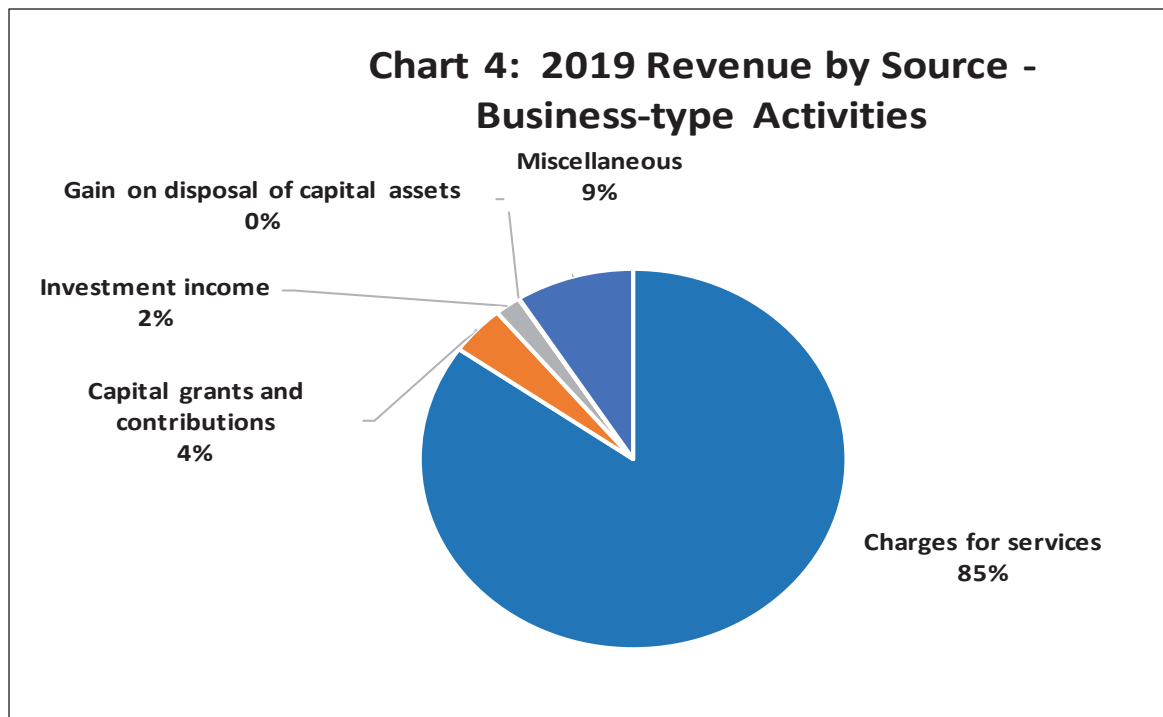
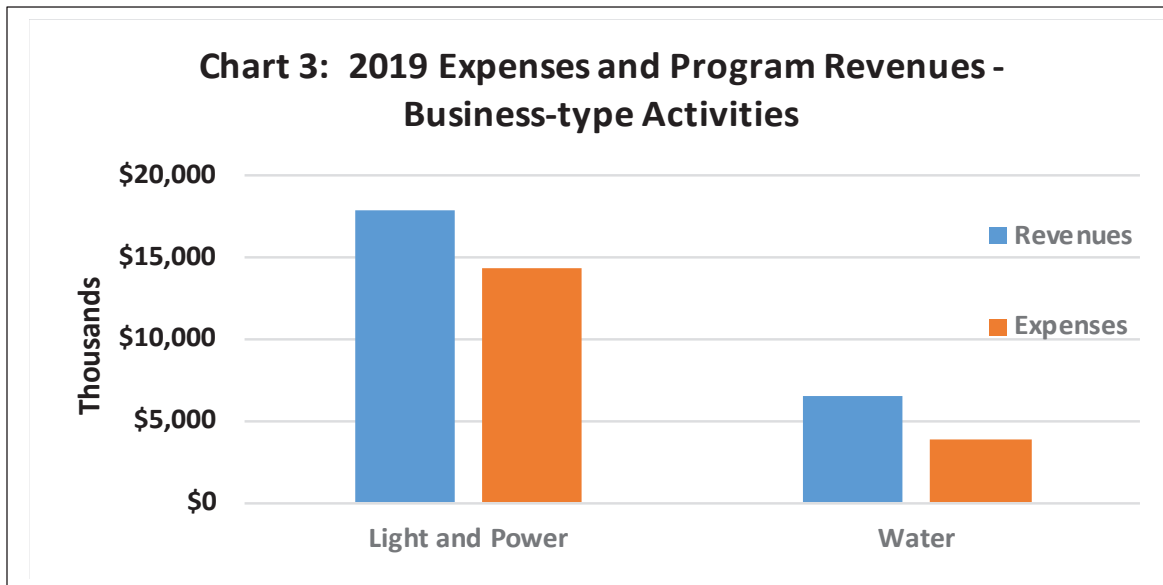


Business-type Activities

Net position in business-type activities increased \$7,160,522 in 2019. This increase was \$2,786,923 more than the \$4,373,599 increase in net position in 2018.

Total business-type revenues increased \$3,202,147, or 13%, compared to 2018. Charges for services increased \$1,275,781 due to rate changes and sales volume changes. There was an increase of \$1,640,726 in miscellaneous income for new installations, line relocations, contracted line building and other charges.

Expenses of business-type activities also realized a decrease of \$2,322,084, or 11% compared to 2018, mainly due to a \$1,939,284 decrease in distribution costs and other smaller changes.



As can be seen from Charts 3 and 4, the Town's Power and Communications utility and Water utility account for the Town's business-type activities, representing 100% of total business-type activities expenses. Charges for services provide the largest share of revenues (85%).

The Light & Power and Water Funds transferred \$1,921,970 out to Governmental Activities in 2019, primarily the General Fund.

In 2019, the Power and Communication Fund began construction of Trailblazer Broadband, a municipally owned and operated fiber to the premise internet service. The total operating cost and additional revenues were not significant in this startup year. Costs for electric and water operations continue to be covered by revenues in accordance with policy. The utility funds are also subject to debt coverage requirements for the Power and Communication revenue bonds and the Water loan.

Financial Analysis of the Town's Funds

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds

The focus of the Town's governmental funds is to provide information on near-term inflows, outflows and balances of resources available for spending. Such information is useful in assessing the Town's financing requirements. In particular, unrestricted fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the Town's governmental funds reported combined ending fund balances of \$14,188,093, a slight decrease of \$698,084 from 2018. Approximately 68% of this ending fund balance constitutes unassigned fund balance, which is available for spending at the Town's discretion. The remainder of fund balance is non-spendable, restricted or assigned to indicate that it is not available for new spending because it has already been committed to inventories, other prepaid items, specific governmental funds, capital improvements, future appropriations, and emergencies.

The General Fund is the primary operating fund of the Town. At the end of the current fiscal year, unassigned fund balance of the General Fund was \$9,802,762 (\$7,541,385 in 2018). As a measure of the General Fund's liquidity, it may be useful to compare unassigned fund balance to total fund operating expenditures, including transfers out. The ratio for 2019 is 50%, an increase from 2018's of 7%. As discussed elsewhere in this document, the Governmental Funds, and particularly the General Fund, were dramatically affected by costs resulting from the 2013 Flood. Specifically, in 2018 and prior years, the General Fund used much of its fund balance reserves to pay for flood damage repair costs which were eventually reimbursed by grants late in 2019. After collection of these deferred grant revenues, the General Fund unassigned fund balance has recovered to a healthy level.

The Community Reinvestment Fund repaved a section of Elkhorn Ave in 2019 for the amount of \$480,761, partially funded by a state grant. In 2019, the fund also spent \$163,833 on a museum remodeling project and \$154,304 on audio-visual system improvements for the Town Board room.

The Street Improvement Fund was created by the 1% sales tax initiative approved in April 2014 which went into effect on July 1, 2014. In 2019, significant improvements were made to Brodie Ave and 4th Street.

The Community Recreation Center Fund, one of the “Other Governmental Funds”, was created by the 1% sales tax initiative approved in April 2014. During 2017, the Town entered into an agreement with Estes Valley Recreation and Park District (EVRPD) to help pay for the costs of the new Estes Valley Community Center which began construction in 2017 and was completed early in 2019. During 2019, the Community Recreation Center Fund remitted \$793,392 in the accumulated sales tax monies to EVRPD for that purpose.

In 2019, the Emergency Response System Fund reflected \$306,604 in capital outlay for a radio replacement project partially funded by a capital lease purchase agreement in the amount of \$291,845.

The Trails Expansion Fund is one of the funds created by the 1% sales tax initiative approved in April 2014. During 2019, the Brodie Ave walking trail was improved at the same time as the Brodie Ave improvements mentioned above.

The other governmental funds were comparable to the prior year.

Proprietary funds

As already discussed, the Town’s proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

As of December 31, 2019, the unrestricted net position of the Power and Communications Fund was \$7,887,053 and the Water Fund was \$6,783,625. The Power and Communications Fund had a net increase of \$1,419,232 and the Water Fund had a net increase of \$2,024,631 for 2019. Despite the demands for repairs resulting from Flood-related damages over the last few years, particularly to Glen Haven and the Fish Creek corridor, Light & Power and Water both easily maintained their required bonded debt ratios (see statistical tables, Schedule 11). Other factors concerning the finances of these two funds have already been addressed in the discussion of the Town’s business-type activities.

General Fund Budgetary Highlights

The Town’s final budget differs from the original budget in that it contains carry-forward appropriations for various programs and projects and other supplemental appropriations approved during the fiscal year. The final budgeted 2019 appropriations for the General Fund, including transfers out, was \$4,753,614 greater than the original budget. The primary reasons for this difference are related to the following changes:

- \$908,127 increase from rollover of uncompleted capital projects, including \$460,000 for an electric trolley, \$150,000 for street shop roof repairs, and \$120,000 for automated parking services software.
- \$232,541 increase to create a new Town Attorney department instead of an external contracted function.
- \$2,868,831 increase for transfers to the Community Reinvestment Fund as required by the Town’s TABOR exemption ballot language

Actual revenue and transfers in were \$111,503 greater than final budgeted revenues and transfers in. Much of this increase was due to the record year in sales tax (\$13,089,909) with \$780,131 received in excess of the revised budget. This was partially offset by a \$1,083,858 reduction in grant revenues. The Town typically budgets for the full capital project in the year of authorization, including all grant revenues, even if it is anticipated to extend beyond the budget year. The acquisition of a new electric trolley, partially funded by a \$360,000 grant, is expected to be completed in 2019, at which time the grant revenues will be recognized for this transaction.

Actual expenditures and transfers out were \$4,753,614 (19%) less than the final budgeted appropriations. Just like the revenues, much of this was due to budgeting for the entire grant projects at once, even those expected to overlap years in the transit operations as noted above. The primary factors contributing to this favorable variance include:

- General Government expenditures were \$1,080,093 less than budgeted, primarily due to significant position vacancies in Town Attorney, Town Administrator, and Planning cost centers. The Planning division also had a major consulting project budgeted for a Land Use Comprehensive Plan which was not completed in 2019.
- Public Safety expenditures were \$288,406 less than budgeted, primarily due to position vacancies in the Police Department.
- Culture and Recreation expenditures were \$1,414,106 less than budgeted, primarily from two electric trolleys included in the Transit budget still in process at year end and paid parking implementation still underway.

The resulting actual ending fund balance for the General Fund of \$11,234,833 was \$4,865,117 more than the Final Budget's projected ending fund balance.

Capital Asset and Debt Administration

Capital Assets

Governmental activities capital asset additions for 2019 were \$10,064,262, with a net increase (after disposal/retirement/transfers of capital assets) of \$6,251,155. Some of the more significant capital acquisitions included:

- Various machinery and equipment, including the radio replacement project funded through a capital lease purchase and the Town Board room audio-visual system replacement - \$767,938.
- Brodie Ave and Trail improvements - \$1,480,925.
- Downtown traffic rerouting project - \$2,028,118.

Business-type capital asset additions for 2019 were \$10,916,519, with a net increase (after disposal/retirement/transfers of capital assets) of \$7,126,855. Some of the more significant capital purchases in this area, including capital acquisitions in progress, were:

- Electric infrastructure (street lights, overhead and underground distribution lines) - \$623,195
- Trailblazer Broadband fiber infrastructure - \$2,695,473
- Water infrastructure (distribution lines) - \$828,667
- Park Entrance Estates Mutual Pipeline Improvements - \$297,875
- Vehicle acquisition / replacements - \$152,266

Additional information can be found in notes to financial statements Note 4 – Capital Assets.

Debt Administration

The governmental activities are currently obligated on the 2013 Certificates of Participation to finance the Multipurpose Event Center Complex. Total payments are approximately \$520,000 per year and are paid out of the Community Reinvestment Fund. The remaining balance as of December 31, 2019 is \$3,720,000. The governmental activities are also obligated on the 2017 Lease Purchase Agreement to finance the Estes Park Visitor Center Parking Garage. Total payments are approximately \$400,000 per year and are also paid out of the Community Reinvestment Fund. The remaining balance as of December 31, 2019 is \$3,792,199.

The business-type activities (utility funds) are currently obligated to one Power and Communication revenue bond and one Water loan. The Power and Communication bonds Series A and Series B were issued in Nov 2019 to fund the buildout of the Trailblazer Broadband fiber network and complete implementation of the electric system smart meters. The Series A bonds mature in 2039 with a remaining balance of \$22,980,000 as of December 31, 2019 and the Series B bonds mature in 2029 with a remaining balance of \$7,050,000 as of December 31, 2019. The 2008 water loan was obtained to finance a membrane filter and to increase capacity at the Mary's Lake Treatment Plant. Maturing in 2028, there is a remaining balance of \$2,928,836 at the end of 2019.

The Town's Power and Communications fund maintains a rating from Standard & Poor's and Fitch of "A+" on its outstanding revenue bonds.

State statutes limit the amount of general obligation debt a government entity may issue to 3% of its total assessed valuation. The debt limitation for the Town as of December 31, 2019, is \$7,238,652 (see statistical section under Schedule 9).

Additional information on these loans can be found in Note 5 – Long-Term Debt of the notes to financial statements, and in the statistical section under Schedule 8.

Other Significant Matters

- The Town continues to aggressively seek grants to assist in creating and putting into service assets that enhance the lives of its citizens and the enjoyment of its visitor base. This includes trail expansion and other enhancements as well as system repairs and maintenance type projects.

Requests for Information

This financial report is designed to provide a general overview of the Town's finances for all those with an interest in the Town. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Finance Director, P.O. Box 1200, Estes Park, Colorado 80517.

Town of Estes Park
Statement of Net Position
December 31, 2019

	Primary Government			Component Unit
	Governmental Activities	Business-Type Activities	Total	Marketing District
Assets				
Cash and investments	\$ 16,724,027	\$ 17,154,059	\$ 33,878,086	\$ 1,580,596
Restricted cash and investments	-	29,463,958	29,463,958	-
Accounts receivable, net	303,687	4,102,025	4,405,712	250,535
Taxes receivable	2,512,949	-	2,512,949	249,385
Intergovernmental receivable	1,139,969	347,340	1,487,309	-
Inventories	24,463	2,378,380	2,402,843	-
Prepaid items	290,844	5,707	296,551	5,361
Internal balances	(1,159,158)	1,159,158	-	-
Capital assets, not being depreciated	10,186,773	9,721,028	19,907,801	-
Capital assets, being depreciated, net	60,386,272	39,412,374	99,798,646	31,369
Total assets	90,409,826	103,744,029	194,153,855	2,117,246
Deferred outflows of resources				
Related to OPEB	89,119	76,092	165,211	234,560
Related to pension	1,981,313	1,687,240	3,668,553	8,765
Total deferred outflows of resources	2,070,432	1,763,332	3,833,764	243,325
Liabilities				
Accounts payable	829,196	2,484,435	3,313,631	176,611
Accrued liabilities	692,215	224,112	916,327	297
Accrued interest payable	101,628	118,948	220,576	-
Claims payable	228,818	-	228,818	-
Unearned revenue	86,946	397,335	484,281	-
Deposits	-	141,717	141,717	-
Noncurrent liabilities:				
Due within one year	1,215,346	1,171,303	2,386,649	-
Due in more than one year	7,441,062	35,764,865	43,205,927	26,738
Net OPEB liability	919,675	779,234	1,698,909	61,453
Net pension liability	7,914,944	6,628,777	14,543,721	732,265
Total liabilities	19,429,830	47,710,726	67,140,556	997,364
Deferred inflows of resources				
Related to OPEB	11,949	10,417	22,366	6,787
Property taxes	439,610	-	439,610	-
Total deferred inflows of resources	451,559	10,417	461,976	6,787
Net position				
Net investment in capital assets	62,894,857	41,111,109	104,005,966	31,369
Restricted				
Parks and open space	988,701	-	988,701	-
Capital improvements	2,156,787	-	2,156,787	-
Operations and maintenance reserves	-	845,273	845,273	-
Emergencies	436,266	-	436,266	99,196
Unrestricted	6,122,258	15,829,836	21,952,094	1,225,855
Total net position	\$ 72,598,869	\$ 57,786,218	\$ 130,385,087	\$ 1,356,420

The accompanying notes are an integral part of these financial statements.

Town of Estes Park
Statement of Activities
Year Ended December 31, 2019

Functions/programs	Expenses	Program Revenues		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
Governmental activities:				
General government	\$ 4,944,301	\$ 711,282	\$ -	\$ 1,103,097
Public safety	6,038,646	150,535	18,999	-
Public works	2,109,022	440,780	-	45,455
Culture and recreation	5,985,682	246,454	-	318,919
Interest on long-term debt	258,959	-	-	-
Total governmental activities	19,336,610	1,549,051	18,999	1,467,471
Business-type activities:				
Power and Communications	14,367,197	17,863,980	-	6,548
Water	3,876,141	5,334,499	-	1,140,916
Total business-type activities	18,243,338	23,198,479	-	1,147,464
Total primary government	\$ 37,579,948	\$ 24,747,530	\$ 18,999	\$ 2,614,935
Component Unit				
Local Marking District	\$ 3,276,803	\$ 732,288	\$ 12,669	\$ -

Net (Expense) Revenue and Change in Net Position				Component Unit Local Marketing District
Primary Government				
Governmental Activities	Business-Type Activities	Total		
\$ (3,129,922)	\$ -	\$ (3,129,922)	\$ -	
(5,869,112)	-	(5,869,112)	-	
(1,622,787)	-	(1,622,787)	-	
(5,420,309)	-	(5,420,309)	-	
(258,959)	-	(258,959)	-	
(16,301,089)	-	(16,301,089)	-	
	-	3,503,331	-	
	-	2,599,274	-	
	-	6,102,605	-	
(16,301,089)	6,102,605	(10,198,484)	-	
	-	-	(2,531,846)	
General revenues				
Sales taxes	16,357,777	-	16,357,777	-
Property taxes	415,220	-	415,220	-
Franchise taxes	564,658	-	564,658	-
Use taxes	361,623	-	361,623	-
Lodging taxes	-	-	-	2,558,625
Other taxes	831,379	-	831,379	-
Investment income	359,280	537,901	897,181	595
Miscellaneous	345,109	2,457,193	2,802,302	2,349
Gain on disposal of capital assets	13,950	(15,207)	(1,257)	-
Total general revenues	19,248,996	2,979,887	22,228,883	2,561,569
Transfers in (out)	1,921,970	(1,921,970)	-	-
Total general revenues and transfers	21,170,966	1,057,917	22,228,883	2,561,569
Changes in net position	4,869,877	7,160,522	12,030,399	29,723
Net position at beginning of year	67,728,992	50,625,696	118,354,688	1,326,697
Net position at end of year	\$ 72,598,869	\$ 57,786,218	\$ 130,385,087	\$ 1,356,420

The accompanying notes are an integral part of these financial statements.

Town of Estes Park
Balance Sheet
Governmental Funds
December 31, 2019

	General Fund	Community Reinvestment Fund	Street Improvement Fund	Other Governmental Funds	Total Governmental Funds
Assets					
Cash and investments	\$ 10,441,417	\$ -	\$ 1,051,682	\$ 1,605,505	\$ 13,098,604
Accounts receivable	152,840	3,814	8,795	1,999	167,448
Intergovernmental receivable	272,008	480,761	-	387,200	1,139,969
Taxes receivable	2,098,281	-	248,801	165,867	2,512,949
Due from other funds	40,275	-	-	-	40,275
Inventories	-	-	-	-	-
Prepaid items	47,654	199,966	-	-	247,620
Total assets	\$ 13,052,475	\$ 684,541	\$ 1,309,278	\$ 2,160,571	\$ 17,206,865
Liabilities, deferred inflows of resources and fund balances					
Liabilities					
Accounts payable	\$ 434,771	\$ 158,821	\$ 58,775	\$ 147,335	\$ 799,702
Accrued liabilities	644,542	-	5,731	4,979	655,252
Due to other funds	-	40,275	-	-	40,275
Total liabilities	1,079,313	199,096	64,506	152,314	1,495,229
Deferred inflows of resources					
Property taxes	439,610	-	-	-	439,610
Unavailable revenue	298,719	485,445	-	299,769	1,083,933
Total deferred inflows of resources	738,329	485,445	-	299,769	1,523,543
Fund balances					
Nonspendable					
Prepaid items	47,654	199,966	-	-	247,620
Restricted					
Parks and open space	192,228	-	-	796,473	988,701
Capital improvements	-	-	1,244,772	912,015	2,156,787
Emergencies	436,266	-	-	-	436,266
Assigned					
Subsequent year's budget - appropriation of fund balance					
	755,923	-	-	-	755,923
Unassigned	9,802,762	(199,966)	-	-	9,602,796
Total fund balances	11,234,833	-	1,244,772	1,708,488	14,188,093
Total liabilities, deferred inflows of resources and fund balances	\$ 13,052,475	\$ 684,541	\$ 1,309,278	\$ 2,160,571	\$ 17,206,865

The accompanying notes are an integral part of these financial statements.

Town of Estes Park
Reconciliation of the Governmental Funds Balance Sheet to the
Statement of Net Position
December 31, 2019

Amounts reported for governmental activities in the statement of net position are different because:

Fund balances of governmental funds \$ 14,188,093

Capital assets used in governmental activities are not current financial resources, and therefore, are not reported in the governmental fund financial statements. 69,332,564

Deferred outflows of resources used in governmental activities are not current financial resources, and therefore, are not reported in the governmental fund financial statements.

Pensions	\$ 1,981,313	
OPEB	<u>89,119</u>	2,070,432

Deferred inflows of resources used in governmental activities are not current financial resource, and therefore, are not reported in the governmental fund financial statements.

OPEB	\$ (11,949)	(11,949)
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Long-term liabilities are not due and payable from current financial resources, and therefore, are not reported as liabilities on the fund financial statements.

Net pension liability	\$ (7,914,944)	
Net OPEB liability	(919,675)	
Certificates of participation	(3,720,000)	
Lease purchase agreement	(4,036,770)	
Premium on lease purchase agreement	(165,989)	
Compensated absences	(623,771)	
Environmental remediation	(60,000)	
Accrued interest payable	<u>(101,628)</u>	(17,542,777)

Other long-term assets are not available to pay current expenditures, and therefore, are deferred inflows of resources in the fund financial statements. 996,987

Internal service funds are used by management to charge the costs of fleet maintenance, vehicle replacement and information technology to individual funds. A portion of the assets and liabilities of the internal service funds is included in governmental activities in the statement of net position. 3,565,519

Total net position of governmental activities \$ 72,598,869

The accompanying notes are an integral part of these financial statements.

Town of Estes Park
Statement of Revenues, Expenditures and Changes in Fund Balances
Governmental Funds

Year Ended December 31, 2019

	General Fund	Community Reinvestment Fund	Street Improvement Fund	Other Governmental Funds	Total Governmental Funds
Revenues					
Taxes	\$ 15,262,789	\$ -	\$ 1,960,723	\$ 1,307,145	\$ 18,530,657
Licenses and permits	809,296	-	-	-	809,296
Intergovernmental	119,367	173,516	-	883,008	1,175,891
Charges for services	574,802	-	-	-	574,802
Fines and forfeitures	61,890	-	-	-	61,890
Rental Income	103,063	-	-	-	103,063
Investment income	166,001	38,647	86,357	17,539	308,544
Miscellaneous	336,702	-	-	1,760	338,462
Total revenues	17,433,910	212,163	2,047,080	2,209,452	21,902,605
Expenditures					
Current:					
General government	4,577,812	-	-	-	4,577,812
Public safety	5,492,446	-	-	-	5,492,446
Public works	1,317,417	53,547	588,488	6,738	1,966,190
Culture and recreation	4,579,135	-	-	934,398	5,513,533
Capital outlay	369,343	941,453	3,771,772	1,119,294	6,201,862
Debt service:					
Principal	61,541	657,257	-	47,274	766,072
Interest	1,993	278,326	-	1,270	281,589
Total expenditures	16,399,687	1,930,583	4,360,260	2,108,974	24,799,504
Excess (deficiency) of revenues over expenditures	1,034,223	(1,718,420)	(2,313,180)	100,478	(2,896,899)
Other financing sources (uses)					
Proceeds from capital lease	-	-	-	291,845	291,845
Transfers in	4,747,438	3,184,789	-	-	7,932,227
Transfers out	(3,199,789)	(2,825,468)	-	-	(6,025,257)
Total other financing sources (uses)	1,547,649	359,321	-	291,845	2,198,815
Net change in fund balance	2,581,872	(1,359,099)	(2,313,180)	392,323	(698,084)
Fund balances at beginning of year	8,652,961	1,359,099	3,557,952	1,316,165	14,886,177
Fund balances at end of year	\$ 11,234,833	\$ -	\$ 1,244,772	\$ 1,708,488	\$ 14,188,093

The accompanying notes are an integral part of these financial statements.

Town of Estes Park
Reconciliation of the Governmental Funds Statement of
Revenues, Expenditures and Changes in Fund Balances to the Statement of Activities
Year Ended December 31, 2019

Amounts reported for governmental activities in the statement of activities are different because:

Total net change in fund balance - governmental funds. \$ (698,084)

Capital outlays to purchase or construct capital assets are reported in governmental funds as expenditures. However, for governmental activities, those costs are capitalized in the statement of net position and allocated over their estimated useful lives as annual depreciation expense in the statement of activities. This is the amount by which capital outlay exceeds depreciation expense and net book value of disposal of capital assets.

Capital outlay	\$ 6,095,965	
Net book value of capital assets disposed	(9,807)	
Depreciation expense	<u>(3,265,248)</u>	2,820,910

Some expenses reported in the statement of activities do not require the use of current financial resources, and therefore, are not reported as expenditures in the governmental fund statement of revenues, expenditures and changes in fund balances.

Principal reduction of environmental remediation liability	\$ 20,840	
Amortization of environmental remediation costs	(5,840)	
Change in accrued interest	(827)	
Principal payments	745,232	
Proceeds from capital lease	(291,845)	
Amortization of lease purchase agreement premium	23,457	
Change in accrued compensated absences	<u>(73,233)</u>	417,784

Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the governmental fund statement of revenues, expenditures and changes in fund balances. 310,867

Pension expense relating to changes in the Town's defined benefit retirement plan accounts do not require the use of current financial resources, and therefore, are not reported as expenditures in the governmental fund financial statements. 1,251,408

OPEB expense relating to changes in the Town's defined benefit retirement plan accounts do not require the use of current financial resources, and therefore, are not reported as expenditures in the governmental fund financial statements. (7,934)

Internal service funds are used by management to charge the costs of fleet maintenance, vehicle replacement and information technology to individual funds. A portion of the net revenues of the internal service funds is reported with governmental activities in the statement of activities. 774,926

Change in net position of governmental activities \$ 4,869,877

The accompanying notes are an integral part of these financial statements.

Town of Estes Park
Statement of Net Position
Proprietary Funds
December 31, 2019

	Power and Communications Fund	Water Fund	Total Enterprise Funds	Govt. Activities - Int. Svc. Fund
Assets				
Current assets				
Cash and investments	\$ 8,770,743	\$ 8,383,316	\$ 17,154,059	\$ 3,625,423
Restricted cash and investments	28,618,685	845,273	29,463,958	-
Accounts receivable, net	3,198,731	903,294	4,102,025	136,239
Intergovernmental receivable	-	347,340	347,340	-
Inventories	2,159,463	218,917	2,378,380	24,463
Prepaid items	3,414	2,293	5,707	43,224
Total current assets	42,751,036	10,700,433	53,451,469	3,829,349
Noncurrent assets				
Capital assets, not being depreciated	3,191,320	6,529,708	9,721,028	-
Capital assets, net of accumulated depreciation	21,405,928	18,006,446	39,412,374	1,240,481
Total noncurrent assets	24,597,248	24,536,154	49,133,402	1,240,481
Total assets	67,348,284	35,236,587	102,584,871	5,069,830
Deferred outflows of resources				
Related to OPEB	49,348	26,744	76,092	-
Related to pension	1,057,591	629,649	1,687,240	-
Total deferred outflows of resources	1,106,939	656,393	1,763,332	-
Liabilities and net position				
Current liabilities				
Accounts payable	2,277,271	207,164	2,484,435	29,494
Accrued liabilities	146,186	77,926	224,112	36,963
Accrued interest payable	77,252	41,696	118,948	-
Claims payable	-	-	-	228,818
Unearned revenue	-	397,335	397,335	-
Deposits	128,196	13,521	141,717	-
Compensated absences payable, current portion	154,629	90,216	244,845	40,308
Loans payable, current portion	-	297,074	297,074	-
Revenue bonds payable, current portion	629,384	-	629,384	-
Total current liabilities	3,412,918	1,124,932	4,537,850	335,583
Noncurrent liabilities				
Compensated absences payable	53,134	40,465	93,599	9,570
OPEB liability	489,199	290,035	779,234	-
Net pension liability	4,062,763	2,566,014	6,628,777	-
Loans payable	-	2,644,639	2,644,639	-
Revenue bonds payable	33,026,627	-	33,026,627	-
Total noncurrent liabilities	37,631,723	5,541,153	43,172,876	9,570
Total liabilities	41,044,641	6,666,085	47,710,726	345,153
Deferred inflows of resources				
Related to OPEB	6,861	3,556	10,417	-
Total deferred inflows of resources	6,861	3,556	10,417	-
Net position				
Net investment in capital assets	19,516,668	21,594,441	41,111,109	1,240,481
Restricted for operations and maintenance	-	845,273	845,273	-
Unrestricted	7,887,053	6,783,625	14,670,678	3,484,196
Total net position	\$ 27,403,721	\$ 29,223,339	56,627,060	\$ 4,724,677

Amounts reported in business-type activities in the Statement of Net Position are different because:

Internal service funds are used by management to charge the costs of fleet maintenance, vehicle replacement and information technology to individual funds. A portion of the assets and liabilities of the internal service funds is included in business-type activities in the statement of net position.

Total net position of business-type activities

1,159,158
\$ 57,786,218

The accompanying notes are an integral part of these financial statements.

Town of Estes Park
Statement of Revenues, Expenses and Changes in Net Position
Proprietary Funds
Year Ended December 31, 2019

	Power and Communications Fund	Water Fund	Total Enterprise Funds	Govt. Activities - Int. Svc. Fund
Operating revenues				
Charges for services	\$ 17,863,980	\$ 5,334,499	\$ 23,198,479	\$ 5,483,445
Miscellaneous	1,843,865	613,328	2,457,193	6,647
Total operating revenues	19,707,845	5,947,827	25,655,672	5,490,092
Operating expenses				
Source of supply	8,141,856	105,523	8,247,379	-
Purification	-	676,477	676,477	-
Distribution	2,003,982	1,190,174	3,194,156	-
Customer accounts	407,947	209,963	617,910	-
Administrative and general	2,535,966	797,382	3,333,348	1,149,121
Depreciation expense	1,075,060	870,914	1,945,974	380,634
Medical expenses	-	-	-	2,636,661
Property and liability insurance	-	-	-	271,627
Total operating expenses	14,164,811	3,850,433	18,015,244	4,438,043
Operating income	5,543,034	2,097,394	7,640,428	1,052,049
Nonoperating revenues (expenses)				
Investment income	316,767	221,134	537,901	50,736
Gain (loss) on sale of assets	(9,994)	(5,213)	(15,207)	23,757
Debt issuance costs	(297,191)	-	(297,191)	-
Interest expense	(192,627)	(104,892)	(297,519)	-
Total nonoperating revenues (expenses)	(183,045)	111,029	(72,016)	74,493
Income (loss) before contributions and transfers	5,359,989	2,208,423	7,568,412	1,126,542
Tap fees	-	1,140,916	1,140,916	-
Capital Contributions	6,548	-	6,548	-
Transfers in	-	-	-	15,000
Transfers out	(1,772,928)	(149,042)	(1,921,970)	-
Changes in net position	3,593,609	3,200,297	6,793,906	1,141,542
Net position at beginning of year	23,810,112	26,023,042	49,833,154	3,583,135
Net position at end of year	\$ 27,403,721	\$ 29,223,339	\$ 56,627,060	\$ 4,724,677

Amounts reported in business-type activities in the Statement of Activities are different because:

Change in net position of proprietary funds \$ 6,793,906

Internal service funds are used by management to charge the costs of fleet maintenance, vehicle replacement and information technology to individual funds.

A portion of the net revenues of the internal services funds is included in business-type activities in the statement of activities 366,616

Change in net position of business-type activities \$ 7,160,522

The accompanying notes are an integral part of these financial statements.

Town of Estes Park
Statement of Cash Flows
Proprietary Funds

Year Ended December 31, 2019

	Power and Communications Fund	Water Fund	Total Enterprise Funds	Govt. Activities - Int. Svc. Fund
Cash flows from operating activities				
Cash received from customers	\$ 17,658,854	\$ 4,636,492	\$ 22,295,346	\$ 5,354,688
Cash received from other sources	1,843,865	613,328	2,457,193	6,647
Cash payments to suppliers	(11,421,048)	(1,397,033)	(12,818,081)	(3,047,570)
Cash payments to employees	(2,601,966)	(1,783,271)	(4,385,237)	(901,573)
Net cash flows from operating activities	5,479,705	2,069,516	7,549,221	1,412,192
Cash flows from non-capital financing activities				
Transfers from other funds	-	-	-	15,000
Transfers to other funds	(1,772,928)	(149,042)	(1,921,970)	-
Net cash flows from non-capital financing activities	(1,772,928)	(149,042)	(1,921,970)	15,000
Cash flows from capital and related financing activities				
Acquisition of capital assets	(4,990,011)	(2,179,920)	(7,169,931)	(339,306)
Proceeds from sale of capital assets	-	-	-	31,476
Proceeds from the issuance of long-term debt	33,673,569	15,579	33,689,148	-
Principal paid on long-term debt	(3,367,558)	(292,180)	(3,659,738)	-
Interest paid on long-term debt	(436,770)	(111,442)	(548,212)	-
Tap fees received	-	1,140,916	1,140,916	-
Grants received	6,548	-	6,548	-
Net cash flows from capital and related financing activities	24,885,778	(1,427,047)	23,458,731	(307,830)
Cash flows from investing activities				
Interest received	316,767	221,134	537,901	50,736
Net cash flows from investing activities	316,767	221,134	537,901	50,736
Net change in cash and cash equivalents	28,909,322	714,561	29,623,883	1,170,098
Cash, cash equivalents and investments at beginning of year	8,480,106	8,514,028	16,994,134	2,455,325
Cash, cash equivalents and investments at end of year	\$ 37,389,428	\$ 9,228,589	\$ 46,618,017	\$ 3,625,423

Continued.

Town of Estes Park
Statement of Cash Flows (Continued)
Proprietary Funds
Year Ended December 31, 2019

	Power and Communications Fund	Water Fund	Total Enterprise Funds	Govt. Activities - Int. Svc. Fund
Reconciliation of operating income to net cash flows from operating activities				
Operating income	\$ 5,543,034	\$ 2,097,394	\$ 7,640,428	\$ 1,052,049
Adjustments to reconcile operating income to net cash flows from operating activities:				
Depreciation	1,075,060	870,914	1,945,974	380,634
(Increase) decrease in operating assets:				
Accounts receivable	(156,049)	(434,100)	(590,149)	(128,757)
Inventories	(811,569)	84,061	(727,508)	320
Prepaid items	(398)	(1,907)	(2,305)	3,593
Increase (decrease) in operating liabilities:				
Accounts payable	504,089	(11,710)	492,379	5,078
Accrued liabilities	10,331	14,842	25,173	2,986
Unearned revenues	-	100,000	100,000	-
Claims payable	-	-	-	91,979
Deposits	(49,077)	(263,907)	(312,984)	-
Compensated absences payable	20,800	5,556	26,356	4,310
Net pension and OPEB liabilities and related deferred inflows and outflows of resources	(656,516)	(391,627)	(1,048,143)	-
Net cash flows from operating activities	\$ 5,479,705	\$ 2,069,516	\$ 7,549,221	\$ 1,412,192

The accompanying notes are an integral part of these financial statements.

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Town of Estes Park, Colorado (the Town) is a statutory municipality governed by a town administrator form of government through a Mayor and six-member Board of Trustees elected by the residents at large.

The accounting policies of the Town and its component units conform to generally accepted accounting principles as applicable to government entities. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. Following is a summary of the more significant policies.

Reporting Entity

The financial reporting entity consists of the Town, organizations for which the Town is financially accountable, and organizations that raise and hold economic resources for the direct benefit of the Town. All funds, organizations, institutions, agencies, departments and offices that are not legally separate are part of the Town. Legally separate organizations for which the Town is financially accountable are considered part of the reporting entity. Financial accountability exists if the Town appoints a voting majority of the organization's governing board and is able to impose its will on the organization, or if the organization provides benefits to, or imposes financial burdens, on the Town.

Based on the application of these criteria, the Town includes the following component units in its financial statements.

The Estes Park Local Marketing District (Visit Estes Park) was established by election in November 2008, to assist with the marketing of businesses and activities in the Marketing District's boundaries, which include the Town and the surrounding area. The election allowed Visit Estes Park to assess a 2% marketing and promotion tax on all lodging establishments in the District. Visit Estes Park has a separate Board of Directors with seven members appointed by the Town and Larimer County. Although Visit Estes Park is legally separate from the Town, the financial statements are reported in the Town's reporting entity because Visit Estes Park provides services almost exclusively to the Town, the Town's Board of Trustees approves the Visit Estes Park's budget, and the Town appoints five members of the Board of Directors. Separately-issued financial statements of Visit Estes Park can be obtained from Visit Estes Park at 1230 Big Thompson Ave., P.O. Box 4426, Estes Park, Colorado 80517.

Certain disclosures required by generally accepted accounting principles (GAAP) have been omitted from the Town's notes, as they may be viewed by obtaining Visit Estes Park's financial statements as described above.

The Estes Park Building Authority (the Building Authority) was formed to provide financing for improvements to the Town-owned golf course. The Estes Valley Recreation and Park District operates the course under a management agreement. The Town Board of Trustees appoints the Directors of the Building Authority. The Building Authority had no financial activity for the year ended December 31, 2019.

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

Joint Venture – In 1975, the Town joined with the cities of Fort Collins, Longmont, and Loveland to establish the Platte River Power Authority (the Authority), to provide electrical power and energy to the Town and Cities. The Authority is governed by an eight-member Board of Directors. Each participant's governing board appoints two members to the Authority's Board of Directors.

The Town has a residual interest in the assets of the Authority that may revert to the Town upon dissolution of the Authority. The Town has no equity interest in the Authority. Complete financial statements of the Authority may be obtained by contacting the Platte River Power Authority at 2000 East Horsetooth Road, Fort Collins, Colorado 80525-2942.

Government-wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net position and the statement of activities) report information on all of the nonfiduciary activities of the Town and its component unit. For the most part, the effect of interfund activity has been removed from these statements. Exceptions to this general rule are charges for interfund services that are reasonably equivalent to the services provided. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from the legally separate component unit for which the Town is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of the given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported as general revenues. Internally dedicated resources are reported as general revenues rather than as program revenues.

Separate financial statements are provided for governmental funds and proprietary funds. Major individual governmental and enterprise funds are reported as separate columns in the fund financial statements.

Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary funds. Revenues are recorded when earned and expenses are recorded when the liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current year. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current year.

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

Taxes, intergovernmental revenues, and interest associated with the current year are considered to be susceptible to accrual and so have been recognized as revenues of the current year. Expenditure-driven grants are recognized when the qualifying expenditures have been incurred and all other eligibility requirements have been met. All other revenues are considered to be measurable and available only when cash is received by the Town.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, are recorded only when payment is due.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the Town's practice to use restricted resources first, then unrestricted resources as they are needed.

In the fund financial statements, the Town reports the following major governmental funds:

The *General Fund* is the Town's primary operating fund. It accounts for all financial resources of the Town, except those required to be accounted for in another fund.

The *Community Reinvestment Fund* was reclassified as a capital projects fund in 2018 from a special revenue fund. The fund accounts for general capital improvements of the Town, including the acquisition, construction, improvement, and maintenance of capital assets. These expenditures are financed by General Fund transfers, intergovernmental grants and debt issuances.

The *Street Improvement Fund* is a special revenue fund created April 2015 by vote of the Board of Trustees. The fund accounts for the restricted 0.60% sales tax approved by voters in 2014. The fund is used for selected street department personnel costs, operations, street repairs; such as chip sealing and crack sealing efforts, street replacement, rehabilitation and construction within the Town of Estes Park.

The Town reports the following major proprietary funds:

The *Power and Communications Fund* accounts for the financial activities associated with the provision of electric and broadband services. In 2019, the City passed an ordinance to change the name of this fund from the Light and Power fund to the Power and Communications Fund.

The *Water Fund* accounts for the financial activities associated with the provision of water services.

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

Additionally, the Town reports the following fund types:

The *Internal Service Funds* account for fleet maintenance, vehicle replacement, information technology, medical insurance services and risk management services provided to other departments of the Town on a cost reimbursement basis.

Assets, Liabilities and Net Position/Fund Balances

Cash and Investments – Cash equivalents include investments with original maturities of three months or less. Investments in pooled cash are considered cash equivalents. Investments are reported at fair value. Whenever possible, the Town pools cash to enhance investment opportunities and to facilitate management of cash resources.

Restricted Cash and Investments – The amounts restricted are in compliance with the debt requirements associated with the Town’s long-term debt.

Interfund Receivables/Payables – During the course of operations, certain transactions occur between individual funds. The resulting receivables and payables are classified in the fund financial statement as interfund receivables and interfund payables. Any residual balances outstanding between governmental and business-type activities are reported in the government-wide financial statements as internal balances.

Inventories – Inventories are valued at cost, using the weighted average unit method. The costs of inventories are recorded as expenditures when consumed rather than when purchased.

Prepaid Items – Certain payments to vendors reflect costs applicable to future years and are reported as prepaid items using the consumption method.

Capital Assets – Capital assets, which include land, buildings, equipment, and all infrastructure owned by the Town, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements and the proprietary funds in the fund financial statements. Capital assets are defined by the Town as assets with an initial, individual cost of \$5,000 or more (\$50,000 or more for street, bridge and trail infrastructure) and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets, donated works of arts or similar items, and capital assets received in a service concession arrangement are reported at their acquisition cost at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend the asset life are not capitalized.

Capital assets of the Town are depreciated using the straight-line method over the following estimated useful lives.

Buildings	30 – 40 years
Infrastructure – Collection and Distribution Systems	25 – 50 years
Infrastructure – Streets, Bridges and Trails	30 – 40 years
Machinery and equipment	20 – 25 years
Vehicles	5 – 10 years

TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019

Deferred Outflows of Resources – In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. A deferred outflow of resources is a consumption of net position by the Town that is applicable to a future reporting period. The Town has one item that qualifies as a deferred outflow of resources related to pension liabilities per GASB Statement No. 68. See Note 8 for additional information.

Unearned Revenues – Unearned revenues arise when resources are received by the Town before it has a legal claim to them or when assets are not available as current financial resources in the governmental funds. In addition, the Town recognizes unearned revenue related to water rates established to support estimated incremental expenses of future scheduled maintenance costs of the Water Fund, consistent with the regulatory provisions of GASB Statement No. 62. At December 31, 2019 the Town reported unearned revenue of \$86,946 in governmental funds and \$397,335 in the enterprise funds.

Deferred Inflows of Resources – In addition to liabilities, the statement of net position will sometimes report separate sections for deferred inflows of resources. A deferred inflow of resources is an acquisition of net position by the Town that is applicable to a future reporting period. The Town has two items that qualify for reporting as deferred inflows of resources. The first type of deferred inflow of resources occurs because governmental fund revenues are not recognized until available (collected not later than 60 days after the end of the Town's year) under the modified accrual basis of accounting. In the governmental funds, the Town recorded \$1,083,933 of deferred inflows of resources related to unavailable revenue and \$439,610 related to property taxes as of December 31, 2019. Finally, a deferred inflow of resources related to the pension liabilities per GASB Statement No. 68 has been recorded as of December 31, 2019. See Note 8 for additional information.

Deposits – Deposits reported in the General Fund represent customer payments for specific public improvements. The Power and Communications Fund reports deposits received from customers for the construction of electric service facilities at their locations. These deposits are recognized as revenue when the underlying construction is completed. The Power and Communications Fund also includes utility service deposits held as collateral for utility bills. These utility service deposits may be refunded, including accrued interest, at the end of the deposit term if the customer has demonstrated a good payment history.

Compensated Absences – Employees of the Town are allowed to accumulate unused vacation and sick time. Upon termination of employment from the Town, an employee will be compensated for all accrued vacation time and, if the employee has completed 20 years of continuous service, will be compensated for 50% of accrued sick time at their current pay rate.

These compensated absences are recognized as current salary costs when earned in the proprietary funds and when due in the governmental funds. A long-term liability has been reported in the proprietary funds and government-wide financial statements for the accrued compensated absences.

Long-term Obligations – In the government-wide financial statements and the proprietary funds in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund statement of net position. Long-term debt is reported net of the applicable premium or discount. Long-term debt issuance costs are expensed when incurred.

TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019

Net Position/Fund Balances – In the government-wide and fund financial statements, net position and fund balances are restricted when constraints placed on the use of resources are externally imposed. Committed fund balance represents amounts constrained by the Board of Trustees, which is the highest level of decision making authority, by formal action (resolution). While there is no formal policy, the Board of Trustees has authorized the Town Administrator or his designee to assign fund balances for specific purposes consistent with the adopted budget. If both restricted and unrestricted fund balances are available, the Town uses restricted fund balance first, followed by committed, assigned and unassigned.

As of December 31, 2019, the Town reported the following restrictions in the statement of net position: 1) \$988,701 restricted for parks and open space, \$2,156,787 restricted for future capital improvements and \$436,266 restricted for emergencies (see Note 11) reported under governmental activities; and 2) \$845,273 restricted for operations and maintenance reserves reported under business-type activities. Restricted net position is a result of externally imposed restrictions.

Property Taxes

Property taxes attach as an enforceable lien on property on January 1, are levied the following December, and collected in the subsequent year. Taxes are payable in full on April 30 or in two installments on the last day of February and June 15. The Larimer County Treasurer's Office collects property taxes and remits to the Town on a monthly basis. Since property taxes are collected in arrears during the succeeding year, a receivable and corresponding deferred inflows of resources are reported at year-end.

Contraband Forfeitures

The Colorado Contraband Forfeiture Act allows law enforcement agencies to retain proceeds from the seizure of contraband. These proceeds are not subject to appropriation in the budget process. Cash proceeds are recorded in the General Fund. Property and equipment seized are recorded as capital assets.

Pensions

The Town and the discretely presented component unit participate in the Local Government Division Trust Fund ("LGDTF"), a cost-sharing multiple-employer defined benefit pension plan administered by the Public Employees' Retirement Association of Colorado ("PERA"). The net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, pension expense, information about the fiduciary net position and additions to/deductions from the fiduciary net position of the LGDTF have been determined using the economic resources measurement focus and the accrual basis of accounting. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

The Colorado General Assembly passed significant pension reform through Senate Bill (SB) 18-200: Concerning Modifications To the Public Employees' Retirement Association Hybrid Defined Benefit Plan Necessary to Eliminate with a High Probability the Unfunded Liability of the Plan Within the Next Thirty Years. The bill was signed into law by Governor Hickenlooper on June 4, 2019. A brief description of some of the major changes to plan provisions required by SB 18-200 for the LGDTF that were in effect on the LGDTF's December 31, 2019 measurement date are listed below. A full copy of the bill can be found online at www.leg.colorado.gov.

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

- Increases employee contribution rates for the LGDTF by a total of 2 percent (to be phased in over a period of 3 years starting on July 1, 2019).
- Modifies the retirement benefits, including temporarily suspending and reducing the annual increase for all current and future retirees, increases the highest average salary for employees with less than five years of service credit on December 31, 2019 and raises the retirement age for new employees.
- Member contributions, employer contributions, the direct distribution from the State, and the annual increases will be adjusted based on certain statutory parameters beginning July 1, 2020, and then each year thereafter, to help keep PERA on path to full funding in 30 years.
- Expands eligibility to participate in the PERA DC Plan to members of the Local Government Division hired on or after January 1, 2019. Beginning January 1, 2021, and every year thereafter, employer contribution rates for the LGDTF will be adjusted to include a defined contribution supplement based on the employer contribution amount paid to defined contribution plan participant accounts that would have otherwise gone to the defined benefit trusts to pay down the unfunded liability plus any defined benefit investment earnings thereon.

Other Post-Employment Benefits (“OPEB”)

The Town and the discretely presented component unit participate in the Health Care Trust Fund (“HCTF”), participates in the Health Care Trust Fund (HCTF), a cost-sharing multiple-employer defined benefit OPEB fund administered by the Public Employees’ Retirement Association of Colorado (“PERA”). The net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, OPEB expense, information about the fiduciary net position and additions to/deductions from the fiduciary net position of the HCTF have been determined using the economic resources measurement focus and the accrual basis of accounting. For this purpose, benefits paid on behalf of health care participants are recognized when due and/or payable in accordance with the benefit terms. Investments are reported at fair value.

The Town also provides post-employment medical insurance premium assistance to all active and retired employees under the Retiree Medical Insurance Plan (the “Plan”). The Plan is a single-employer defined benefit OPEB plan administered by the Town. No assets are accumulated in a trust that meets the criteria in paragraph 4 of Statement 75.

NOTE 2 STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

Budgets and Budgetary Accounting

Budgets are legally adopted for all funds of the Town. Budgets for the governmental funds are adopted on a basis consistent with GAAP. Budgetary comparisons for the enterprise and internal service funds are presented on a non-GAAP budgetary basis. Capital outlay and debt service principal are budgeted as expenditures and depreciation is not budgeted.

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

The Town follows these procedures in establishing the budgetary data reflected in the financial statements:

- Management submits to the Board of Trustees a proposed operating budget for the fiscal year commencing the following January 1. The operating budget includes proposed expenditures and the means of financing them;
- Public hearings are conducted to obtain taxpayer comments;
- Prior to December 15, the budget is legally enacted through passage of a resolution;
- Management is authorized to transfer budgeted amounts between departments within any fund. However, any revisions that alter the total expenditures of any fund must be approved by the Board of Trustees;
- All budget appropriations lapse at year-end.

NOTE 3 CASH AND INVESTMENTS

A summary of cash and investments at December 31, 2019 follows:

	Town	Visit Estes Park
Petty cash	\$ 3,200	\$ 2,284
Bank deposits	2,781,977	778,312
Investments	60,556,867	800,000
Total	\$ 63,342,044	\$ 1,580,596

Cash and investments are presented in the government-wide financial statements as follows:

	Town	Visit Estes Park
Cash, cash equivalents and investments per Statement of Net Position:		
Government-wide financial statements:		
Cash and investments	\$ 33,878,086	\$ 1,580,596
Restricted cash and investments	29,463,958	-
Total	\$ 63,342,044	\$ 1,580,596

Bank Deposits

The Colorado Public Deposit Protection Act (PDPA) requires that all units of local government deposit cash in eligible public depositories. Eligibility is determined by state regulators. Amounts on deposit in excess of federal insurance levels must be collateralized. The eligible collateral is determined by the PDPA. PDPA allows the institution to create a single collateral pool for all public funds.

The pool for all the uninsured public deposits as a group is to be maintained by another institution or held in trust. The fair value of the collateral must be at least equal to the aggregate uninsured deposits. At December 31, 2019, the Town and Visit Estes Park reported bank deposits with carrying values of \$3,546,413 and \$855,167, respectively.

Deposits collateralized under the PDPA are considered collateralized with securities held by the pledging financial institution's trust department or agent in the Town's or Visit Estes Park's name, because the collateral pool meets the "held in name of the government" criterion.

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

Investments

The Town is required to comply with State statutes, which specify investment instruments meeting defined rating, maturity, and concentration risk criteria. State statutes do not address custodial risk. The Town's investment policy follows State statutes. State statutes do not apply to public funds held or invested as part of any pension plan. Eligible investments include the following:

- Obligations of the United States and certain U.S. government agency securities
- Certain international agency securities
- General obligation and revenue bonds of U.S. local government entities
- Bankers' acceptances of certain banks
- Commercial paper
- Written repurchase agreements collateralized by certain authorized securities
- Certain money market funds
- Guaranteed investment contracts
- Local government investment pools

At December 31, 2019, the Town had the following investments:

	Less Than 1 Year	1- 5 Years	Fair Value
Local Government Investment Pools	\$ 46,018,312	\$ -	\$ 46,018,312
Corporate Bonds	852,515	2,087,503	2,940,018
U.S. Treasury Securities	1,786,134	4,430,814	6,216,948
Federal National Mortgage Association	1,723,241	527,779	2,251,020
Federal Farm Credit Bank	531,429	449,095	980,524
Federal Home Loan Mortgage Corp.	-	507,707	507,707
Federal Home Loan Bank	-	1,642,338	1,642,338
Total	\$ 50,911,631	\$ 9,645,236	\$ 60,556,867

Interest Rate Risk – State statutes limit investments in U.S. Treasury and Agency securities to an original maturity of five years unless the governing board authorizes the investment for a period in excess of five years.

Credit Risk – State statutes limit investments in U.S. Agency securities to the highest rating issued by two or more nationally recognized statistical rating organizations (NRSROs). State statutes also limit investments in money market funds to those that maintain a constant share price, with a maximum remaining maturity in accordance with Rule 2a-7, and either have assets of one billion dollars or the highest rating issued by a NRSRO.

Concentration of Credit Risk – State statutes do not limit the amount the Town may invest in one issuer. The Town's concentration of credit risk that exceed 5% is shown below as of December 31, 2019. Percentages are based on the Town's total investments.

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

Investment Type	Concentration of Credit Risk
Local Government Investment Pools	75.99%
Corporate Bonds	4.85%
U.S. Treasury Securities	10.27%
Federal National Mortgage Association	3.72%
Federal Farm Credit Bank	1.62%
Federal Home Loan Mortgage Corp.	0.84%
Federal Home Loan Bank	2.71%

Fair Value

The Town categorizes its fair value measurements within the fair value hierarchy established by the generally accepted accounting principles (GAAP). The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; and Level 3 inputs are significant unobservable inputs. Investment balances at December 31, 2019 were as follows:

Investments	Level 1	Level 2	Level 3	Total
U.S. Treasury Securities	\$6,216,947	\$ -	\$ -	\$ 6,216,947
Government Bonds	-	28,618,696	-	28,618,696
Corporate Bonds	-	2,940,018	-	2,940,018
Federal National Mortgage Association	-	2,251,020	-	2,251,020
Federal Farm Credit Bank	-	980,524	-	980,524
Federal Home Loan Mortgage Corp.	-	507,707	-	507,707
Federal Home Loan Bank	-	1,642,338	-	1,642,338
Total	\$6,216,947	\$36,940,303	\$ -	43,157,250
Local government investment pool measured at NAV				8,441,940
Local government investment pool measured at amortized cost				8,957,677
Total				\$60,556,867

Securities classified in Level 1 of the fair value hierarchy are valued using prices quoted in active markets for those securities or offer same day liquidity at a price of par. Securities classified in Level 2 are valued using inputs that reflect the assumptions market participants would use in pricing a security and are developed based on market data obtained from sources independent of the reporting entity. The Town's securities in Level 2 are valued using matrix pricing and various relational pricing model techniques.

Visit Estes Park's investments consist of certificates of deposit which are measured at fair value in level 2 which includes investments that reflect prices that are based on a similar observable asset either directly or indirectly, which may include inputs in markets that are not considered to be active.

As of December 31, 2019, the Town had invested \$16,881,123 in the Colorado Local Government Liquid Asset Trust (COLOTRUST) (the Trust), an investment vehicle established for local government entities in Colorado to pool surplus funds. The State Securities Commission administers and enforces all State statutes governing the Trust. The Trust operates similarly to a money market fund and each share has a constant net asset value. The Trust offers shares in two portfolios, COLOTRUST PRIME and COLOTRUST PLUS+. Both portfolios may invest in U.S. Treasury securities and repurchase agreements

TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019

collateralized by U.S. Treasury securities. COLOTRUST PLUS+ may also invest in certain obligations of U.S. Government agencies, highest rated commercial paper and any security allowed under CRS 24-75-601. A designated custodial bank serves as custodian for the Trust's portfolios pursuant to a custodian agreement. The custodian acts as the safekeeping agent for the Trust's investment portfolios and provides services as the depository in connection with direct investments and withdrawals. The custodian's internal records segregate investments owned by the Trust. COLOTRUST is rated AAAM by Standard & Poor's and is measured at net asset value (NAV). There are no unfunded commitments, the redemption frequency is daily and there is no redemption notice period.

As of December 31, 2019, the Town had invested \$19,353,424 in the Colorado Surplus Asset Fund Trust (CSAFE), an investment vehicle established for local government entities in Colorado to pool surplus funds. The State Securities Commissioner administers and enforces all State statutes governing the Trust. The Trust operated similarly to a money market fund and each share has a constant net asset value. The Trust is rated AAAM by Standard & Poor's and is valued at amortized cost. Based on the valuation method, additional disclosures are not required under GASB Statement No. 72.

As of December 31, 2019, the Town had \$9,783,765 invested in Colorado Statewide Investment Program (CSIP), an investment vehicle established for local government entities in Colorado to pool surplus funds for investment purposes. CSIP is a highly liquid fund operating similarly to a money market-like fund and each share is equal in value to \$1.00. CSIP measures all of its investment at net asset value in accordance with GASB Statement No. 79, Certain External Investment Pools and Pool Participants. CSIP invests primarily in United States Treasuries, United States Agencies, Primary Dealer Repurchase Agreements, highly rated commercial paper, AAAM rated money market funds, highly rated corporate bonds and Colorado Depositories. CSIP is rated AAAM by Standard & Poor's.

TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019

NOTE 4 CAPITAL ASSETS

Capital asset activity for the year ended December 31, 2019 is summarized below:

	Beginning Balance	Additions	Deletions	Ending Balance
Governmental Activities				
Capital assets not being depreciated				
Land held for preservation	\$ 5,780,077	\$ -	\$ -	\$ 5,780,077
Construction in Progress	5,515,350	2,520,337	(3,628,991)	4,406,696
Total capital assets not being depreciated	11,295,427	2,520,337	(3,628,991)	10,186,773
Capital assets being depreciated:				
Buildings	23,658,783	253,193	(25,313)	23,886,663
Infrastructure	129,436,453	6,522,794	-	135,959,247
Machinery and equipment	7,103,995	767,938	(158,803)	7,713,130
Total capital assets being depreciated	160,199,231	7,543,925	(184,116)	167,559,040
Less accumulated depreciation				
Buildings	(10,801,805)	(665,314)	15,504	(11,451,615)
Infrastructure	(88,515,697)	(2,395,097)	-	(90,910,794)
Machinery and equipment	(4,375,974)	(585,471)	151,086	(4,810,359)
Total accumulated depreciation	(103,693,476)	(3,645,882)	166,590	(107,172,768)
Capital assets being depreciated, net	56,505,755	3,898,043	(17,526)	60,386,272
Total governmental activities capital assets, net	\$ 67,801,182	\$ 6,418,380	\$ (3,646,517)	\$ 70,573,045
Business-Type Activities				
Capital assets not being depreciated				
Land and easements	\$ 3,965,776	\$ 256,431	\$ -	\$ 4,222,207
Construction in Progress	4,586,767	4,658,648	(3,746,594)	5,498,821
Total capital assets not being depreciated	8,552,543	4,915,079	(3,746,594)	9,721,028
Capital assets being depreciated:				
Buildings	10,276,936	-	-	10,276,936
Infrastructure	36,142,602	4,958,210	(6,612)	41,094,200
Machinery and equipment	18,163,604	1,043,230	(36,458)	19,170,376
Total capital assets being depreciated	64,583,142	6,001,440	(43,070)	70,541,512
Less accumulated depreciation				
Buildings	(3,970,928)	(285,166)	-	(4,256,094)
Infrastructure	(15,355,226)	(842,526)	1,400	(16,196,352)
Machinery and equipment	(9,884,878)	(818,282)	26,468	(10,676,692)
Total accumulated depreciation	(29,211,032)	(1,945,974)	27,868	(31,129,138)
Capital assets being depreciated, net	35,372,110	4,055,466	(15,202)	39,412,374
Total business-type activities capital assets, net	\$ 43,924,653	\$ 8,970,545	\$ (3,761,796)	\$ 49,133,402

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

Depreciation expense was charged to functions/programs of the Town as follows:

General government	\$ 755,412
Public safety	127,140
Public works	686,077
Culture and recreation	1,696,619
Capital assets held by internal service funds	380,634
Total	\$ 3,645,882

Power and Communications	\$ 1,075,060
Water	870,914
Total	\$ 1,945,974

NOTE 5 LONG-TERM DEBT

Governmental Activities

Following is a summary of long-term debt transactions for the governmental activities for the year ended December 31, 2019:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Governmental activities					
Certificates of participation	\$ 4,135,000	\$ -	\$ 415,000	\$ 3,720,000	\$ 425,000
Environmental remediation	75,000	5,840	20,840	60,000	15,000
Capital lease	61,541	-	61,541	-	-
Lease purchase agreement	4,013,616	-	221,417	3,792,199	231,879
Radio Equipment Lease Purchase	-	291,845	47,274	244,571	35,929
Premium lease purchase	189,446	-	23,457	165,989	22,192
Compensated absences	596,106	827,397	749,854	673,649	485,346
	\$ 9,070,709	\$ 1,125,082	\$ 1,539,383	\$ 8,656,408	\$ 1,215,346

Compensated absences and postemployment benefits are expected to be liquidated primarily with revenues of the General Fund.

Business-type Activities

Following is a summary of long-term debt transactions for the business-type activities for the year ended December 31, 2019:

	Beginning Balance	Additions	Reductions	Ending Balance	Due Within One Year
Business-type activities					
2007 Light and Power Bonds	\$ 3,350,000	\$ -	\$ 3,350,000	\$ -	\$ -
2008A Water Loan	3,218,316	-	289,480	2,928,836	295,154
2019 Radio Equipment Lease	-	111,757	17,557	94,200	13,773
2019A Power & Comm Rev Bonds	-	22,980,000	-	22,980,000	370,000
2019A Power & Comm Rev Bonds PREMIUM	-	3,531,812	-	3,531,812	245,611
2019B Taxable Power & Comm Rev Bonds	-	7,050,000	-	7,050,000	-
2019 Radio Equipment Lease Purchase (503)	-	15,579	2,702	12,877	1,920
Compensated absences	312,087	474,076	447,720	338,443	244,845
	\$ 6,880,403	\$ 34,163,224	\$ 4,107,459	\$ 36,936,168	\$ 1,171,303

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

The 2007 Light and Power Revenue Bonds were issued to finance the construction and equipping of a new substation and to rebuild certain distribution lines and make other improvements to the Town's light and power facilities. Principal payments were due annually on November 1 through 2027. Interest payments were due semi-annually on May 1 and November 1. Interest accrued at 3.875% per annum. These bonds were advanced refunded with the issuance of the 2019A Power and Communication Revenue Bonds.

The Refunding and Improvement Power and Communications Revenue Bonds, Series 2019A were issued to advance refund the 2007 Light and Power Bond and to finance the Electric SmartGrid and Broadband projects. Principal payments are due annually on November 1 through 2039. Interest payments are due semi-annually on May 1 and November and interest rates vary from 3.0 to 5.0%.

The Town advanced refunded its 2007 Light and Power Bond to reduce its total debt service payments by \$384,906 and to obtain an economic gain (difference between the present values of the debt service payments on the old and new debt) of \$266,861.

The Power and Communication Revenue Bonds, Series 2019B, were issued to finance Power and Communications projects. Principal payments are due annually on November 1 starting in 2023 through 2039. Interest payments are due semi-annually on May 1 and November and interest rates vary from 2.362 to 2.988.%.

The annual debt service requirements for the outstanding bonds at December 31, 2019, are as follows:

Year	Principal	Interest	Total
2020	\$ 370,000	\$ 1,127,566	\$ 1,497,566
2021	390,000	1,158,710	1,548,710
2022	400,000	1,143,110	1,543,110
2023	1,255,000	947,110	2,202,110
2024	1,295,000	266,391	1,561,391
2025-2029	7,130,000	4,758,223	11,888,223
2030-2034	8,605,000	3,281,800	11,886,800
2035-2039	10,585,000	1,303,000	11,888,000
Total	\$ 30,030,000	\$ 13,985,910	\$ 44,015,910

The 2008A Water Loan from the Colorado Water Resources and Power Development Authority was obtained to finance a membrane filter and increase capacity at the Mary's Lake Water Treatment Plant. Principal and interest payments are due semi-annually on February 1 and August 1 through 2028. Interest accrues at 3.26% per annum.

All income derived from the operations of the water facilities must be sufficient to pay; a) all Operating Expenses during the fiscal year; and b) 110% of the debt service due during the fiscal year. During the year ended December 31, 2019, revenues of \$7,304,664 were available to pay 110% of annual debt service of \$445,795 and operating expenses of \$3,955,325.

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

Annual debt service requirements for the outstanding Water Loan at December 31, 2019, are as follows:

Year	Principal	Interest	Total
2020	\$ 295,154	\$ 111,352	\$ 406,506
2021	295,154	107,033	402,187
2022	300,830	102,258	403,088
2023	306,506	98,234	404,740
2024	306,506	89,309	395,815
2025-2028	1,424,686	182,935	1,607,621
Total	\$ 2,928,836	\$ 691,121	\$ 3,619,957

On December 2, 2013, the Town entered into a capital lease obligation in the amount of \$288,984 for the lease of radio equipment. The lease requires annual principal and interest payments of \$63,534, with interest at 3.24%. This lease was paid in full during 2019.

Effective January 1, 2019, the Town entered into a capital lease obligation in the amount of \$419,293 for the lease of radio equipment. The lease requires annual principal and interest payments of \$69,348, with interest at 5.030%. The gross carrying amount of the assets was \$433,940, with current year depreciation of \$41,327. Annual debt service requirements for the outstanding Certificates of Participation at December 31, 2019 are as follows:

Year	Principal	Interest	Total
2020	\$ 51,659	\$ 17,689	\$ 69,348
2021	54,258	15,090	69,348
2022	56,987	12,361	69,348
2023	59,854	9,494	69,348
2024	62,864	6,484	69,348
2025-2029	66,026	3,322	69,348
Total	\$ 351,648	\$ 64,440	\$ 416,088

On May 30, 2013, the Town issued Certificates of Participation, Series 2013, in the amount of \$6,075,000, for the purpose of financing the construction of a multi-purpose events center and new stall barns at the Stanley Park Fairgrounds complex. The certificates are subject to mandatory sinking fund redemption prior to maturity of December 1, 2027. Payments of principal are due annually on December 1, through 2027. Interest accrues at a rate of 2.430% and is payable semiannually on June 1 and December 1.

Annual debt service requirements for the outstanding Certificates of Participation at December 31, 2019 are as follows:

Year	Principal	Interest	Total
2020	\$ 425,000	\$ 90,396	\$ 515,396
2021	435,000	80,069	515,069
2022	450,000	69,498	519,498
2023	460,000	58,563	518,563
2024	470,000	47,385	517,385
2025-2029	1,480,000	72,536	1,552,536
Total	\$ 3,720,000	\$ 418,447	\$ 4,138,447

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

On January 1, 2017, the Town entered into a Lease Purchase Agreement commencing on January 23, 2017 and terminating on January 1, 2032 with Saulsbury Hill Financial, LLC. Under the agreement, Saulsbury Hill Financial, LLC will lease real property, including improvements, fixtures and equipment from the Town and provide funds in the aggregate amount of the principal rental payments. Saulsbury Hill Financial, LLC will also lease its interest in the property to the Town for rental payments until termination of the agreement. Upon execution of the Lease Purchase Agreement, \$4,497,093 was deposited into a project fund and was fully disbursed at December 31, 2019. The total principal balance on the lease is \$4,013,616 at an annual interest rate of 4.5%. A balance of \$189,446 remains on the premium. Rental payments are to be made by the Town, semi-annually, in the amount of \$199,966. The Town has the option to purchase on any rental payment date beginning January 1, 2022 with payment in full of the rental payments plus the applicable purchase price. The Town may exercise its option to purchase at any time in the event of substantial damage or destruction to the leased property, upon payment in full of rental payments, plus the purchase price.

Annual debt service requirements for the outstanding Lease Purchase Agreement at December 31, 2019 are as follows:

Year	Principal	Interest	Total
2020	\$ 231,879	\$ 168,053	\$ 399,932
2021	242,431	157,501	399,932
2022	253,463	146,469	399,932
2023	264,997	134,934	399,931
2024	277,056	122,875	399,931
2025-2029	1,586,272	413,387	1,999,659
2030-2034	936,101	64,099	1,000,200
Total	\$ 3,792,199	\$ 1,207,318	\$ 4,999,517

In prior years, the Town was identified as a responsible party in the mitigation of ground water and drainage issues at the Elm Road Landfill. The Town has received a mandated request from the State of Colorado to submit a drainage plan to address the issues. During 2014, the Town contracted with Steward Environmental Consultants, LLC regarding the identified drainage issues and the Town's estimated liability. The Town's estimate was based on a drainage plan of the area and cost estimates for completing the site specific controls necessary. During 2019, the Town made payments in the amount of \$15,408 for monitoring costs. As of December 31, 2019, the Town's estimated liability is \$75,000 which represents estimated monitoring costs for two fiscal years. This amount has been reported as a long-term liability in the government-wide financial statements.

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

NOTE 6 INTERFUND TRANSFERS

Interfund transfers for the year ended December 31, 2019, were comprised of the following:

Transfers In	Transfers Out	Amount
General Fund	Power and Communications Fund	\$ 1,772,928
General Fund	Water Fund	149,042
Community Reinvestment Fund	General Fund	3,184,789
General Fund	Community Reinvestment Fund	2,825,468
Trails Expansion Fund	Laramer County Open Lands Fund	300,000
Vehicle Replacement Fund	General Fund	15,000
		\$ 8,247,227

Annually, the Power and Communications and Water Funds subsidizes the General Fund out of surplus revenues.

NOTE 7 RISK MANAGEMENT

Public Entity Risk Pool

The Town is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. For these risks of loss, the Town is a member of the Colorado Intergovernmental Risk Sharing Agency (CIRSA), a separate and independent governmental and legal entity formed by intergovernmental agreement by member municipalities pursuant to State statute.

The purposes of CIRSA are to provide members defined liability, property, and workers compensation coverage and to assist members in preventing and reducing losses and injuries to municipal property and to persons or property, which might result in claims being made against members of CIRSA, their employees and officers.

It is the intent of the members of CIRSA to create an entity in perpetuity, which will administer and use funds contributed by the members to defend and indemnify, in accordance with the bylaws, any member of CIRSA against stated liability of loss, to the limit of the financial resources of CIRSA. It is also the intent of the members to have CIRSA provide continuing stability and availability of needed coverages at reasonable costs. All income and assets of CIRSA shall be at all times dedicated to the exclusive benefit of its members. CIRSA is a separate legal entity and the Town does not approve its budgets nor does it have the ability to significantly affect the operations of CIRSA. Claims have not exceeded insurance coverage for the previous three years.

NOTE 8 DEFINED BENEFIT PENSION PLAN

Plan description – Eligible employees of the Town are provided with pensions through the Local Government Division Trust Fund (LGDTF)—a cost-sharing multiple-employer defined benefit pension plan administered by PERA. Plan benefits are specified in Title 24, Article 51 of the Colorado Revised Statutes (C.R.S.), administrative rules set forth at 8 C.C.R. 1502-1, and applicable provisions of the federal Internal Revenue Code. Colorado State law provisions may be amended from time to time by the Colorado General Assembly. PERA issues a publicly available comprehensive annual financial report (CAFR) that can be obtained at www.copera.org/investments/pera-financial-reports.

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

Benefits provided as of December 31, 2018. PERA provides retirement, disability, and survivor benefits. Retirement benefits are determined by the amount of service credit earned and/or purchased, highest average salary, the benefit structure(s) under which the member retires, the benefit option selected at retirement, and age at retirement. Retirement eligibility is specified in tables set forth at C.R.S. § 24-51-602, 604, 1713, and 1714.

The lifetime retirement benefit for all eligible retiring employees under the PERA benefit structure is the greater of the:

- Highest average salary multiplied by 2.5 percent and then multiplied by years of service credit
- The value of the retiring employee's member contribution account plus a 100 percent match on eligible amounts as of the retirement date. This amount is then annuitized into a monthly benefit based on life expectancy and other actuarial factors.

In all cases the service retirement benefit is limited to 100 percent of highest average salary and also cannot exceed the maximum benefit allowed by federal Internal Revenue Code.

Members may elect to withdraw their member contribution accounts upon termination of employment with all PERA employers; waiving rights to any lifetime retirement benefits earned. If eligible, the member may receive a match of either 50 percent or 100 percent on eligible amounts depending on when contributions were remitted to PERA, the date employment was terminated, whether 5 years of service credit has been obtained and the benefit structure under which contributions were made.

As of December 31, 2018, benefit recipients who elect to receive a lifetime retirement benefit are generally eligible to receive post-retirement cost-of-living adjustments in certain years, referred to as annual increases in the C.R.S. Pursuant to SB 18-200, there are no annual increases (AI) for 2018 and 2019. Thereafter, benefit recipients under the PERA benefit structure who began eligible employment before January 1, 2007 and all benefit recipients of the DPS benefit structure will receive an annual increase, unless PERA has a negative investment year, in which case the annual increase for the next three years is the lesser of 1.5 percent or the average of the Consumer Price Index for Urban Wage Earners and Clerical Workers (CPI-W) for the prior calendar year. Benefit recipients under the PERA benefit structure who began eligible employment after January 1, 2007 will receive the lesser of an annual increase of 1.5 percent or the average CPI-W for the prior calendar year, not to exceed 10 percent of PERA's Annual Increase Reserve (AIR) for the LGDTF. The automatic adjustment provision may raise or lower the aforementioned AI for a given year by up to one-quarter of 1 percent based on the parameters specified C.R.S. § 24-51-413.

Disability benefits are available for eligible employees once they reach five years of earned service credit and are determined to meet the definition of disability. The disability benefit amount is based on the lifetime retirement benefit formula(s) shown above considering a minimum 20 years of service credit, if deemed disabled.

Survivor benefits are determined by several factors, which include the amount of earned service credit, highest average salary of the deceased, the benefit structure(s) under which service credit was obtained, and the qualified survivor(s) who will receive the benefits.

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

Contributions – Eligible employees of the Town are required to contribute to the LGDTF at a rate set by Colorado statute. The contribution requirements are established under C.R.S. 24-51-401; *et seq.* Eligible employees are required to contribute 8 percent of their PERA includable salary. The employer contribution requirements are summarized in the table below:

January 1st through December 31st	2017*
Employer Contribution Rate	10.00%
Amount of Employer Contribution apportioned to the Health Care Trust Fund as specified in C.R.S. § 24-51-208(1)(f)	(1.02%)
Amount Apportioned to the LGDTF	8.98%
Amortization Equalization Disbursement (AED) as specified in C.R.S. § 24-51-411	2.20%
Supplemental Amortization Equalization Disbursement (SAED) as specified in C.R.S. § 24-51-411	1.50%
Total Employer Contribution Rate to the LGDTF	12.68%

*Rates are expressed as a percentage of salary as defined in C.R.S. § 24-51-101(42)

Employer contributions are recognized by the LGDTF in the period in which the compensation becomes payable to the member and the Town is statutorily committed to pay the contributions to the LGDTF. Employer contributions recognized by the LGDTF from the Town and Visit Este Park for the year ended December 31, 2019 were as follows:

	Contributions
Primary Government	
Governmental Activities	\$ 540,656
Power and Communications Fund	313,371
Water Fund	159,608
Total primary government	\$ 1,013,635
Component Unit	\$ 96,448

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources

At December 31, 2019, the Town and Visit Estes Park reported a net pension liability as follows:

	Net Pension Liability
Primary Government	
Governmental Activities	\$ 7,914,944
Power and Communications Fund	4,062,763
Water Fund	2,566,014
Total primary government	\$ 14,543,721
Component Unit	\$ 732,265

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

The net pension liability for the LGDTF was measured as of December 31, 2018, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2017. Standard update procedures were used to roll-forward the total pension liability to December 31, 2018. The Town and Visit Estes Park's proportion of the net pension liability was based on The Town and Visit Estes Park's contributions to the LGDTF for the calendar year 2018 relative to the total contributions of participating employers to the LGDTF. For the plan year end, the proportionate share of the net pension liability is as follows:

	December 31, 2019	December 31, 2018	Change
Primary Government			
Governmental Activities	0.6300%	0.0062%	0.6238%
Power and Communications Fund	0.3230%	0.0032%	0.3198%
Water Fund	0.2040%	0.0020%	0.2020%
Total primary government	1.1570%	0.0114%	1.1456%
Component Unit	0.0583%	0.0553%	0.0030%

For the year ended December 31, 2019, the Town and Visit Estes Park reported pension expense as follows:

	Pension Expense
Primary Government	
Governmental Activities	\$ 1,210,908
Power and Communications Fund	675,631
Water Fund	388,409
Total primary government	\$ 2,274,948
Component Unit	\$ 215,402

At December 31, 2019, the Town and Visit Estes Park reported deferred outflows of resources from the following sources:

	Governmental Activities	Power and Communications Fund	Water Fund	Total
Primary Government				
Deferred outflows of resources				
Changes in proportion and differences between Town contributions and proportionate share of contributions	\$ 78,957	\$ 45,255	\$ 28,581	\$ 152,793
Differences between expected and actual experience	330,949	169,877	107,292	608,118
Net difference between projected and actual investment earnings	1,030,751	529,088	334,168	1,894,007
Town contributions subsequent to measurement date	540,656	313,371	159,608	1,013,635
Total deferred outflows of resources	\$ 1,981,313	\$ 1,057,591	\$ 629,649	\$ 3,668,553

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

Discretely presented component unit	Visit Estes Park
Deferred outflows of resources	
Differences between expected and actual experience	\$ 30,618
Net difference between projected and actual investment earnings	95,362
Changes in proportion and differences between Town contributions and proportionate share of contributions	12,132
District contributions subsequent to measurement date	96,448
Total deferred outflows of resources	\$ 234,560

There were no amounts for deferred inflows of resources for the year ended December 31, 2019.

The \$540,656, \$313,371 and \$159,608 reported in governmental activities, Power and Communications Fund and the Water Fund and \$96,448 reported for Visit Estes Park as deferred outflow of resources related to pensions, resulting from contributions made subsequent to the measurement date, will be recognized as a reduction of the net pension liability in the year ended December 31, 2020.

Other amounts related to pensions will be recognized in pension expense as follows:

Primary Government	Governmental Activities	Power and Communications Fund	Water Fund	Total
Year Ended June 30,				
2020	\$ 696,883	\$ 357,712	\$ 225,927	\$ 1,280,522
2021	305,604	156,868	99,077	561,549
2022	140,519	72,129	45,556	258,204
2023	297,651	157,511	99,481	554,643
Total	\$ 1,440,657	\$ 744,220	\$ 470,041	\$ 2,654,918

Discretely Presented Component Unit	Visit Estes Park
Year Ended June 30,	
2020	\$ 68,403
2021	30,122
2022	10,747
2023	28,840
Total	\$ 138,112

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

Actuarial assumptions. The total pension liability in the December 31, 2017 actuarial valuation was determined using the following actuarial cost method, actuarial assumptions and other inputs:

Actuarial cost method	Entry age
Price inflation	2.40 percent
Real wage growth	1.10 percent
Wage inflation	3.50 percent
Salary increases, including wage inflation	3.50 – 10.45 percent
Long-term investment rate of return, net of pension plan investment expenses, including price inflation	7.25 percent
Discount rate	7.25 percent
Post-retirement benefit increases:	
PERA benefit structure hired prior to 1/1/07; and DPS benefit structure (automatic) annually	2.00 percent compounded
PERA benefit structure hired after 12/31/06 (ad hoc, substantively automatic)	Financed by the Annual Increase Reserve

The revised assumptions shown below were reflected in the roll-forward calculation of the total pension liability from December 31, 2017 to December 31, 2018:

Discount rate	7.25 percent
Post-retirement benefit increases:	
PERA benefit structure hired prior to 1/1/07 and DPS benefit structure (automatic)	0% through 2019 and 1.5% compounded annually, thereafter
PERA benefit structure hired after 12/31/06 (ad hoc, substantively automatic)	Financed by the Annual Increase Reserve

Healthy mortality assumptions for active members reflect the RP-2014 White Collar Employee Mortality Table, a table specifically developed for actively working people. To allow for an appropriate margin of improved mortality prospectively, the mortality rates incorporate a 70 percent factor applied to male rates and a 55 percent factor applied to female rates.

Healthy, post-retirement mortality assumptions reflect the RP-2014 Healthy Annuitant Mortality Table, adjusted as follows:

- **Males:** Mortality improvement projected to 2018 using the MP-2015 projection scale, a 73 percent factor applied to rates for ages less than 80, a 108 percent factor applied to rates for ages 80 and above, and further adjustments for credibility.
- **Females:** Mortality improvement projected to 2020 using the MP-2015 projection scale, a 78 percent factor applied to rates for ages less than 80, a 109 percent factor applied to rates for ages 80 and above, and further adjustments for credibility.

For disabled retirees, the mortality assumption was based on 90 percent of the RP-2014 Disabled Retiree Mortality Table.

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

The actuarial assumptions used in the December 31, 2016, valuations were based on the results of the 2016 experience analysis for the periods January 1, 2012, through December 31, 2015, as well as, the October 28, 2016, actuarial assumptions workshop and were adopted by the PERA Board during the November 18, 2016, Board meeting.

The long-term expected return on plan assets is reviewed as part of regular experience studies prepared every four or five years for PERA. Recently, this assumption has been reviewed more frequently. The most recent analyses were outlined in presentations to PERA's Board on October 28, 2016.

Several factors were considered in evaluating the long-term rate of return assumption for the LGDTF, including long-term historical data, estimates inherent in current market data, and a log-normal distribution analysis in which best-estimate ranges of expected future real rates of return (expected return, net of investment expense and inflation) were developed for each major asset class. These ranges were combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and then adding expected inflation.

As of the most recent adoption of the long-term expected rate of return by the PERA Board, the target asset allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation	30 Year Expected Geometric Real Rate of Return
U.S. Equity – Large Cap	21.20%	4.30%
U.S. Equity – Small Cap	7.42%	4.80%
Non U.S. Equity – Developed	18.55%	5.20%
Non U.S. Equity – Emerging	5.83%	5.40%
Core Fixed Income	19.32%	1.20%
High Yield	1.38%	4.30%
Non U.S. Fixed Income – Developed	1.84%	0.60%
Emerging Market Debt	0.46%	3.90%
Core Real Estate	8.50%	4.90%
Opportunity Fund	6.00%	3.80%
Private Equity	8.50%	6.60%
Cash	1.00%	0.20%
Total	100.00%	

In setting the long-term expected rate of return, projections employed to model future returns provide a range of expected long-term returns that, including expected inflation, ultimately support a long-term expected rate of return assumption of 7.25%.

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

Discount rate. The discount rate used to measure the total pension liability was 7.25 percent. The projection of cash flows used to determine the discount rate applied the actuarial cost method and assumptions shown above. In addition, the following methods and assumptions were used in the projection of cash flows:

- Total covered payroll for the initial projection year consists of the covered payroll of the active membership present on the valuation date and the covered payroll of future plan members assumed to be hired during the year. In subsequent projection years, total covered payroll was assumed to increase annually at a rate of 3.50%.
- Employee contributions were assumed to be made at the member contribution rates in effect for each year, including scheduled increases in SB 18-200. Employee contributions for future plan members were used to reduce the estimated amount of total service costs for future plan members.
- Employer contributions were assumed to be made at rates equal to the fixed statutory rates specified in law for each year, including current and estimated future AED and SAED, until the actuarial value funding ratio reaches 103%, at which point, the AED and SAED will each drop 0.50% every year until they are zero. Additionally, estimated employer contributions included reductions for the funding of the AIR and retiree health care benefits. For future plan members, employer contributions were further reduced by the estimated amount of total service costs for future plan members not financed by their member contributions.
- Employer contributions and the amount of total service costs for future plan members were based upon a process to estimate future actuarially determined contributions assuming an analogous future plan member growth rate.
- The AIR balance was excluded from the initial fiduciary net position, as, per statute, AIR amounts cannot be used to pay benefits until transferred to either the retirement benefits reserve or the survivor benefits reserve, as appropriate. AIR transfers to the fiduciary net position and the subsequent AIR benefit payments were estimated and included in the projections.
- Benefit payments and contributions were assumed to be made at the middle of the year.

Based on the above assumptions and methods, LGDTF's fiduciary net position was projected to be available to make all projected future benefit payments of current members. Therefore, the long-term expected rate of return of 7.25 percent on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability. The discount rate determination does not use the municipal bond index rate, and therefore, the discount rate is 7.25 percent. There was no change in the discount rate from the prior measurement date.

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

Sensitivity of the Town's proportionate share of the net pension liability to changes in the discount rate. The following presents the proportionate share of the net pension liability calculated using the discount rate of 7.25 percent, as well as what the proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.25 percent) or 1-percentage-point higher (8.25 percent) than the current rate:

	1% Decrease (6.25%)	Current	1% Increase (8.25%)
Primary government proportionate share of the net pension liability	\$ 22,248,887	\$ 14,543,721	\$ 8,097,572
Discretely presented component unit proportionate share of the net pension liability	\$ 1,120,215	\$ 732,265	\$ 407,707

Pension plan fiduciary net position. Detailed information about the LGDTF's fiduciary net position is available in PERA's comprehensive annual financial report which can be obtained at www.copera.org/investments/pera-financial-reports.

Changes between the measurement date of the net pension liability and December 31, 2019

During the 2019 legislative session, the Colorado General Assembly passed HB 19-1217: PERA Public Employees' Retirement Association Local Government Division Member Contribution Rate. The bill was signed into law by Governor Polis on May 20, 2019, and eliminates the 2 percent increase in the contribution rate for members in the Local Government Division mandated by SB 18-200.

Management Employees and Police Money Purchase Pension Plans

The Town contributes to a single-employer defined contribution money purchase pension plan on behalf of management employees and to a similar plan for police officers. The contribution requirements of Plan participants and the Town are established and may be amended by the Town's Board of Trustees.

Management Employees Plan – Management employees are eligible to participate in the Plan. The Plan is administered by the International Town/County Management Association (ICMA). The Town is required to contribute 13.7% of each participant's covered salary to the Plan, and employees must contribute 8% of covered salary. During the year ended December 31, 2019, the Town and employee contributions were \$73,063 and \$42,665, respectively, equal to the required contributions.

Police Plan – All sworn police employees shall be eligible to participate in the Plan administered by ICMA. The Town is required to contribute 13.7% of each participating employee's covered salary, and each employee must contribute 8% of covered salary. During the year ended December 31, 2019, the Town and employee contributions were \$273,351 and \$159,621, respectively, equal to the required contributions.

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

NOTE 9 POSTEMPLOYMENT HEALTHCARE BENEFITS

Multiple-Employer Defined Benefit Plan

Plan Description – Eligible employees of the Town are provided with OPEB through the HCTF—a cost-sharing multiple-employer defined benefit OPEB plan administered by PERA. The HCTF is established under Title 24, Article 51, Part 12 of the Colorado Revised Statutes (C.R.S.), as amended. Colorado State law provisions may be amended from time to time by the Colorado General Assembly. Title 24, Article 51, Part 12 of the C.R.S., as amended, sets forth a framework that grants authority to the PERA Board to contract, self-insure, and authorize disbursements necessary in order to carry out the purposes of the PERACare program, including the administration of the premium subsidies. Colorado State law provisions may be amended from time to time by the Colorado General Assembly. PERA issues a publicly available comprehensive annual financial report that can be obtained at www.copera.org/investments/pera-financial-reports.

Benefits provided. The HCTF provides a health care premium subsidy to eligible participating PERA benefit recipients and retirees who choose to enroll in one of the PERA health care plans, however, the subsidy is not available if only enrolled in the dental and/or vision plan(s). The health care premium subsidy is based upon the benefit structure under which the member retires and the member's years of service credit. For members who retire having service credit with employers in the Denver Public Schools (DPS) Division and one or more of the other four Divisions (State, School, Local Government and Judicial), the premium subsidy is allocated between the HCTF and the Denver Public Schools Health Care Trust Fund (DPS HCTF). The basis for the amount of the premium subsidy funded by each trust fund is the percentage of the member contribution account balance from each division as it relates to the total member contribution account balance from which the retirement benefit is paid.

C.R.S. § 24-51-1202 et seq. specifies the eligibility for enrollment in the health care plans offered by PERA and the amount of the premium subsidy. The law governing a benefit recipient's eligibility for the subsidy and the amount of the subsidy differs slightly depending under which benefit structure the benefits are calculated. All benefit recipients under the PERA benefit structure and all retirees under the DPS benefit structure are eligible for a premium subsidy, if enrolled in a health care plan under PERACare. Upon the death of a DPS benefit structure retiree, no further subsidy is paid.

Enrollment in the PERACare is voluntary and is available to benefit recipients and their eligible dependents, certain surviving spouses, and divorced spouses and guardians, among others. Eligible benefit recipients may enroll into the program upon retirement, upon the occurrence of certain life events, or on an annual basis during an open enrollment period.

PERA Benefit Structure. The maximum service-based premium subsidy is \$230 per month for benefit recipients who are under 65 years of age and who are not entitled to Medicare; the maximum service-based subsidy is \$115 per month for benefit recipients who are 65 years of age or older or who are under 65 years of age and entitled to Medicare. The basis for the maximum service-based subsidy, in each case, is for benefit recipients with retirement benefits based on 20 or more years of service credit. There is a 5 percent reduction in the subsidy for each year less than 20. The benefit recipient pays the remaining portion of the premium to the extent the subsidy does not cover the entire amount.

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

For benefit recipients who have not participated in Social Security and who are not otherwise eligible for premium-free Medicare Part A for hospital-related services, C.R.S. § 24-51-1206(4) provides an additional subsidy. According to the statute, PERA cannot charge premiums to benefit recipients without Medicare Part A that are greater than premiums charged to benefit recipients with Part A for the same plan option, coverage level, and service credit. Currently, for each individual PERACare enrollee, the total premium for Medicare coverage is determined assuming plan participants have both Medicare Part A and Part B and the difference in premium cost is paid by the HCTF or the DPS HCTF on behalf of benefit recipients not covered by Medicare Part A.

Contributions. Pursuant to Title 24, Article 51, Section 208(1)(f) of the C.R.S., as amended, certain contributions are apportioned to the HCTF. PERA-affiliated employers of the State, School, Local Government, and Judicial Divisions are required to contribute at a rate of 1.02 percent of PERA-includable salary into the HCTF.

Employer contributions are recognized by the HCTF in the period in which the compensation becomes payable to the member and the Town is statutorily committed to pay the contributions. Employer contributions recognized by the HCTF from the Town were \$81,470 for the year ended December 31, 2019.

OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

At December 31, 2019, the Town and Visit Estes Park reported a net OPEB liability as follows:

	Net OPEB Liability
<hr/>	
Primary Government	
Governmental Activities	\$ 652,738
Power and Communications Fund	334,444
Water Fund	211,226
<hr/>	
Total primary government	<hr/> \$ 1,198,408 <hr/>
Component Unit	<hr/> \$ 61,453 <hr/>

The net OPEB liability for the HCTF was measured as of December 31, 2018, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of December 31, 2017. Standard update procedures were used to roll-forward the total OPEB liability to December 31, 2018. The Town's proportion of the net OPEB liability was based on the Town's contributions to the HCTF for the calendar year 2018 relative to the total contributions of participating employers to the HCTF.

At December 31, 2018, the Town's proportion was 0.0881 percent, which was an increase of 0.0005 from its proportion measured as of December 31, 2017. At December 31, 2018, Visit Este's Park proportion was 0.0045 percent, which was an increase of 0.0002 from its proportion measured as of December 31, 2017.

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

For the year ended December 31, 2019, the Town recognized OPEB expense of \$7,934 and Visit Estes Park recognized OPEB expense of \$3,402. At December 31, 2019, the Town and Visit Estes park reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

Primary Government	Governmental Activities	Power and Communications Fund	Water Fund	Total
Deferred outflows of resources				
Changes in proportion and differences between Town contributions and proportionate share of contributions	\$ 14,999	\$ 7,684	\$ 4,853	\$ 27,536
Differences between expected and actual experience	2,369	1,214	767	4,350
Net difference between projected and actual investment earnings	3,754	1,923	1,215	6,892
Change in assumptions and other inputs	4,579	2,346	1,482	8,407
Town contributions subsequent to measurement date	44,491	25,208	12,839	82,538
Total deferred outflows of resources	\$ 70,192	\$ 38,375	\$ 21,156	\$ 129,723

Deferred inflows of resources				
Net difference between expected and actual experience	\$ 993	\$ 509	\$ 322	\$ 1,824
Total deferred inflows of resources	\$ 993	\$ 509	\$ 322	\$ 1,824

Discretely presented component unit	Visit Estes Park
Deferred outflows of resources	
Differences between expected and actual experience	\$ 223
Net difference between projected and actual investment earnings	353
Change in assumptions and other inputs	431
District contributions subsequent to measurement date	7,758
Total deferred outflows of resources	\$ 8,765

Deferred inflows of resources	
Changes in proportion and differences between Town contributions and proportionate share of contributions	\$ 6,693
Differences between expected and actual experience	94
Total deferred inflows of resources	\$ 6,787

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

The \$44,491, \$25,208 and \$12,839 reported in governmental activities, Power and Communications Fund and the Water Fund and \$7,758 reported for Visit Estes Park as deferred outflow of resources related to OPEB, resulting from contributions made subsequent to the measurement date, will be recognized as a reduction of the net OPEB liability in the year ended December 31, 2020.

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Primary Government	Governmental Activities	Power and Communications Fund	Water Fund	Total
Year Ended June 30,				
2020	\$ 4,521	\$ 2,317	\$ 1,463	\$ 8,301
2021	4,521	2,317	1,463	8,301
2022	4,521	2,317	1,463	8,301
2023	7,115	3,646	2,302	13,063
2024	3,886	1,991	1,257	7,134
Thereafter	144	70	47	261
Total	\$ 24,708	\$ 12,658	\$ 7,995	\$ 45,361

Discretely Presented Component Unit	Visit Estes Park
Year Ended June 30,	
2020	\$ (1,315)
2021	(1,315)
2022	(1,315)
2023	(1,315)
2024	(548)
Thereafter	28
Total	\$ (5,780)

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

Actuarial assumptions. The total OPEB liability in the December 31, 2017 actuarial valuation was determined using the following actuarial cost method, actuarial assumptions and other inputs:

Actuarial cost method	Entry age
Price inflation	2.40 percent
Real wage growth	1.10 percent
Wage inflation	3.50 percent
Salary increases, including wage inflation	3.50 percent in aggregate
Long-term investment rate of return, net of OPEB plan investment expenses, including price inflation	7.25 percent
Discount rate	7.25 percent
Health care cost trend rates	
PERA benefit structure:	
Service-based premium subsidy	0.00 percent
PERACare Medicare plans	5.00 percent
Medicare Part A premiums	3.25 percent for 2018, gradually rising to 5.00 percent in 2025

Calculations are based on the benefits provided under the terms of the substantive plan in effect at the time of each actuarial valuation and on the pattern of sharing of costs between employers of each fund to that point.

The actuarial assumptions used in the December 31, 2017, valuations were based on the results of the 2016 experience analysis for the periods January 1, 2012, through December 31, 2015, as well as, the October 28, 2016, actuarial assumptions workshop and were adopted by the PERA Board during the November 18, 2016, Board meeting. In addition, certain actuarial assumptions pertaining to per capita health care costs and their related trends are analyzed and reviewed by PERA's actuary, as discussed below.

In determining the additional liability for PERACare enrollees who are age sixty-five or older and who are not eligible for premium-free Medicare Part A, the following monthly costs/premiums are assumed for 2018 for the PERA Benefit Structure:

Medicare Plan	Cost for Members Without Medicare Part A	Premiums for Members Without Medicare Part A
Self-Funded Medicare Supplement Plans	\$736	\$367
Kaiser Permanente Medicare Advantage HMO	602	236
Rocky Mountain Health Plans Medicare HMO	611	251
UnitedHealthcare Medicare HMO	686	213

The 2018 Medicare Part A premium is \$422 per month.

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

In determining the additional liability for PERACare enrollees in the PERA Benefit Structure who are age sixty-five or older and who are not eligible for premium-free Medicare Part A, the following chart details the initial expected value of Medicare Part A benefits, age adjusted to age 65 for the year following the valuation date:

Medicare Plan	Cost for Members Without Medicare Part A
Self-Funded Medicare Supplement Plans	\$289
Kaiser Permanente Medicare Advantage HMO	300
Rocky Mountain Health Plans Medicare HMO	270
UnitedHealthcare Medicare HMO	400

All costs are subject to the health care cost trend rates, as discussed below.

Health care cost trend rates reflect the change in per capita health costs over time due to factors such as medical inflation, utilization, plan design, and technology improvements. For the PERA benefit structure, health care cost trend rates are needed to project the future costs associated with providing benefits to those PERACare enrollees not eligible for premium-free Medicare Part A.

Health care cost trend rates for the PERA benefit structure are based on published annual health care inflation surveys in conjunction with actual plan experience (if credible), building block models and heuristics developed by health plan actuaries and administrators, and projected trends for the Federal Hospital Insurance Trust Fund (Medicare Part A premiums) provided by the Centers for Medicare & Medicaid Services. Effective December 31, 2017, the health care cost trend rates for Medicare Part A premiums were revised to reflect the current expectation of future increases in rates of inflation applicable to Medicare Part A premiums.

The PERA benefit structure health care cost trend rates that were used to measure the total OPEB liability are summarized in the table below:

Year	PERACare Medicare Plans	Medicare Part A Premiums
2018	5.00%	3.25%
2019	5.00%	3.50%
2020	5.00%	3.75%
2021	5.00%	4.00%
2022	5.00%	4.25%
2023	5.00%	4.50%
2024	5.00%	4.75%
2025+	5.00%	5.00%

Mortality assumptions for the determination of the total pension liability for each of the Division Trust Funds as shown below are applied, as applicable, in the determination of the total OPEB liability for the HCTF. Affiliated employers of the State, School, Local Government, and Judicial Divisions participate in the HCTF.

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

Healthy mortality assumptions for active members were based on the RP-2014 White Collar Employee Mortality Table, a table specifically developed for actively working people. To allow for an appropriate margin of improved mortality prospectively, the mortality rates incorporate a 70 percent factor applied to male rates and a 55 percent factor applied to female rates.

Healthy, post-retirement mortality assumptions for the State and Local Government Divisions were based on the RP-2014 Healthy Annuitant Mortality Table, adjusted as follows:

- Males: Mortality improvement projected to 2018 using the MP-2015 projection scale, a 73 percent factor applied to rates for ages less than 80, a 108 percent factor applied to rates for ages 80 and above, and further adjustments for credibility.
- Females: Mortality improvement projected to 2020 using the MP-2015 projection scale, a 78 percent factor applied to rates for ages less than 80, a 109 percent factor applied to rates for ages 80 and above, and further adjustments for credibility.

Healthy, post-retirement mortality assumptions for the School and Judicial Divisions were based on the RP-2014 White Collar Healthy Annuitant Mortality Table, adjusted as follows:

- Males: Mortality improvement projected to 2018 using the MP-2015 projection scale, a 93 percent factor applied to rates for ages less than 80, a 113 percent factor applied to rates for ages 80 and above, and further adjustments for credibility.
- Females: Mortality improvement projected to 2020 using the MP-2015 projection scale, a 68 percent factor applied to rates for ages less than 80, a 106 percent factor applied to rates for ages 80 and above, and further adjustments for credibility.

For disabled retirees, the mortality assumption was based on 90 percent of the RP-2014 Disabled Retiree Mortality Table.

The following health care costs assumptions were updated and used in the measurement of the obligations for the HCTF:

- Initial per capita health care costs for those PERACare enrollees under the PERA benefit structure who are expected to attain age 65 and older ages and are not eligible for premium-free Medicare Part A benefits were updated to reflect the change in costs for the 2018 plan year.
- The health care cost trend rates for Medicare Part A premiums were revised to reflect the then-current expectation of future increases in rates of inflation applicable to Medicare Part A premiums.

The long-term expected return on plan assets is reviewed as part of regular experience studies prepared every four or five years for PERA. Recently, this assumption has been reviewed more frequently. The most recent analyses were outlined in presentations to PERA's Board on October 28, 2016.

Several factors were considered in evaluating the long-term rate of return assumption for the HCTF, including long-term historical data, estimates inherent in current market data, and a log-normal distribution analysis in which best-estimate ranges of expected future real rates of

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

return (expected return, net of investment expense and inflation) were developed for each major asset class. These ranges were combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and then adding expected inflation.

As of the most recent adoption of the long-term expected rate of return by the PERA Board, the target asset allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table:

Asset Class	Target Allocation	30 Year Expected Geometric Real Rate of Return
U.S. Equity – Large Cap	21.20%	4.30%
U.S. Equity – Small Cap	7.42%	4.80%
Non U.S. Equity – Developed	18.55%	5.20%
Non U.S. Equity – Emerging	5.83%	5.40%
Core Fixed Income	19.32%	1.20%
High Yield	1.38%	4.30%
Non U.S. Fixed Income – Developed	1.84%	0.60%
Emerging Market Debt	0.46%	3.90%
Core Real Estate	8.50%	4.90%
Opportunity Fund	6.00%	3.80%
Private Equity	8.50%	6.60%
Cash	1.00%	0.20%
Total	100.00%	

In setting the long-term expected rate of return, projections employed to model future returns provide a range of expected long-term returns that, including expected inflation, ultimately support a long-term expected rate of return assumption of 7.25%.

Sensitivity of the Town’s proportionate share of the net OPEB liability to changes in the Health Care Cost Trend Rates. The following presents the net OPEB liability using the current health care cost trend rates applicable to the PERA benefit structure, as well as if it were calculated using health care cost trend rates that are one percentage point lower or one percentage point higher than the current rates:

	<u>1% Decrease in Trend Rates</u>	<u>Current Trend Rates</u>	<u>1% Increase in Trend Rates</u>
PERACare Medicare trend rate	4.00%	5.00%	6.00%
Initial Medicare Part A trend rate	2.25%	3.00%	4.00%
Ultimate Medicare Part A trend rate	4.00%	4.25%	5.25%
Town’s Net OPEB Liability	\$ 1,165,315	\$ 1,198,408	\$ 1,236,471
Discretely Presented Component Unit Net OPEB Liability	\$ 59,756	\$ 61,453	\$ 63,495

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

Discount rate. The discount rate used to measure the total OPEB liability was 7.25 percent. The projection of cash flows used to determine the discount rate applied the actuarial cost method and assumptions shown above. In addition, the following methods and assumptions were used in the projection of cash flows:

- Updated health care cost trend rates for Medicare Part A premiums as of the December 31, 2018, measurement date.
- Total covered payroll for the initial projection year consists of the covered payroll of the active membership present on the valuation date and the covered payroll of future plan members assumed to be hired during the year. In subsequent projection years, total covered payroll was assumed to increase annually at a rate of 3.50%.
- Employer contributions were assumed to be made at rates equal to the fixed statutory rates specified in law and effective as of the measurement date.
- Employer contributions and the amount of total service costs for future plan members were based upon a process to estimate future actuarially determined contributions assuming an analogous future plan member growth rate.
- Transfers of a portion of purchase service agreements intended to cover the costs associated with OPEB benefits were estimated and included in the projections.
- Benefit payments and contributions were assumed to be made at the middle of the year.

Based on the above assumptions and methods, the projection test indicates the HCTF's fiduciary net position was projected to make all projected future benefit payments of current members. Therefore, the long-term expected rate of return of 7.25 percent on OPEB plan investments was applied to all periods of projected benefit payments to determine the total OPEB liability. The discount rate determination does not use the municipal bond index rate, and therefore, the discount rate is 7.25 percent.

Sensitivity of the Town's proportionate share of the net OPEB liability to changes in the discount rate. The following presents the proportionate share of the net OPEB liability calculated using the discount rate of 7.25 percent, as well as what the proportionate share of the net OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.25 percent) or 1-percentage-point higher (8.25 percent) than the current rate:

	1% Decrease (6.25%)	Discount Rate	1% Increase (8.25%)
Town's proportionate share of the net OPEB liability	\$ 1,340,914	\$ 1,198,408	\$ 1,076,579
Discretely presented component unit proportionate share of the net OPEB Liability	\$ 68,761	\$ 61,453	\$ 55,206

OPEB plan fiduciary net position. Detailed information about the HCTF's fiduciary net position is available in PERA's comprehensive annual financial report which can be obtained at www.copera.org/investments/pera-financial-reports.

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

Single-Employer Defined Benefit Plan

Plan Description – The Town has established the Retiree Medical Insurance Plan (the “RMIP”), single-employer defined benefit OPEB plan which provides benefits to employees with at least 15 years of service with the Town, and who have reached at least 60 years of age. These benefits expire when the retiree reaches the age of 65. The authority to establish and amend benefit provisions rests with the Town’s Board of Trustees. The Town does not issue a stand-alone financial report for the plan. No assets are accumulated in a trust that meets the criteria in paragraph 4 of Statement 75.

Benefits provided. The Town of Estes Park, through the RMIP, pays 90% of the premium for single coverage only. Spouses are not eligible for coverage under the plan.

Employees covered by benefit terms. At December 31, 2019 the following employees were covered by the benefit terms:

Active employees	94
Inactive employees	-
Retirees	4
	98

Total OPEB Liability

The Town’s total OPEB liability of \$500,501 was measured as of December 31, 2018 was determined by an actuarial valuation as of January 1, 2018.

Actuarial assumptions and other inputs. The total OPEB liability in the January 1, 2018 actuarial valuation was determined using the following actuarial assumptions and other inputs, applied to all periods included in the measurement, unless otherwise specified:

Actuarial cost method	Entry Age Normal
Price inflation	2.50 percent
Salary increases, including wage inflation	3.00 percent
Long-term investment rate of return, net of OPEB plan investment expenses, including price inflation	7.25 percent
Discount rate	4.10 percent

The discount rate was based on the Bond Buyers General Obligation 20-Bond Municipal Bond Index.

Mortality rates were based on the following:

- Pre-retirement: RP-2014 Employee Mortality Tables adjusted to reflect Mortality Improvement Scale MP-2019 from the 2006 base year, and projected forward using MP-2019 on a generational basis.
- Post-retirement: RP-2014 Healthy Annuitant Mortality Tables adjusted to reflect Mortality Improvement Scale MP-2019 from the 2006 base year, and projected forward using MP-2019 on a generational basis.

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

The actuarial assumptions used in the January 1, 2018 valuation were based on a prior study on retirement used by a pension plan covering a population similar to that of the Town's current active employees. Actual experience is annually compared to that expected to ensure the assumed retirement rates continue to be reasonable.

Changes in the Total OPEB Liability

	Total OPEB Liability
Balance at December 31, 2018	\$ 544,150
Changes for the year:	
Service cost	30,281
Interest on total OPEB liability	18,576
Changes of benefit terms	-
Differences between expected and actual experience	-
Changes in assumptions or other inputs	(23,110)
Benefit payments	(69,396)
Net Changes	(43,649)
Balance at December 31, 2019	\$ 500,501

Changes of assumptions and other inputs reflect the following changes:

- The actuarial cost method has been changed from the projected unit credit to the individual entry age normal level percentage of pay cost method, as prescribed by GASB 75.
- The discount rate has been changed to a 20-year tax-exempt municipal bond yield as of the measurement date, as prescribed by GASB 75.
- The mortality projection scale was updated from MP-2016 to MP-2019.
- Updated claims costs and contribution assumptions to reflect 2019 premiums.
- The trend assumption was updated based on the current Milliman Adjusted Getzen Trend Model.

Sensitivity of the total OPEB liability to changes in the discount rate. The following presents the total OPEB liability of the Town, as well as what the County's total OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower (3.10 percent) or 1-percentage-point higher (5.10 percent) than the current discount rate:

	1% Decrease (3.10%)	Current Discount Rate (4.10%)	1% Increase (5.10%)
Town's proportionate share of the net OPEB liability	\$ 536,129	\$ 500,501	\$ 468,293

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

Sensitivity of the total OPEB liability to changes in the healthcare cost trend rates. The following presents the total OPEB liability of the Town, as well as what the Town's total OPEB liability would be if it were calculated using healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rates:

	<u>1% Decrease</u>	<u>Current Trend Rate</u>	<u>1% Increase</u>
Town's proportionate share of the net OPEB liability	\$ 454,019	\$ 500,501	\$ 555,203

OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB

For the year ended December 31, 2019, the Town recognized OPEB expense of \$47,600. At December 31, 2019, the Town reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Governmental Activities	Power and Communications Fund	Water Fund	Total
Primary Government				
Deferred outflows of resources				
Changes in assumptions and other inputs	\$ 5,646	\$ 2,838	\$ 693	\$ 9,177
Town contributions subsequent to measurement date	13,281	8,135	4,895	26,311
Total deferred outflows of resources	\$ 18,927	\$ 10,973	\$ 5,588	\$ 35,488
Deferred inflows of resources				
Changes in assumptions and other inputs	\$ 10,956	\$ 6,352	\$ 3,234	\$ 20,542
Total deferred inflows of resources	\$ 10,956	\$ 6,352	\$ 3,234	\$ 20,542

\$13,281, \$8,135 and \$4,895 reported in governmental activities, Power and Communications Fund and the Water Fund for the primary government as deferred outflow of resources related to OPEB, resulting from contributions made subsequent to the measurement date, will be recognized as a reduction of the net OPEB liability in the year ended December 31, 2020.

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

<u>Year Ended December 31,</u>	<u>Amortization</u>
2020	\$ (1,257)
2021	(1,257)
2022	(1,257)
2023	(1,257)
2024	(1,257)
Thereafter	(5,080)
	\$ (11,365)

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

NOTE 10 SELF FUNDED HEALTH INSURANCE

Effective January 1, 2012, the Town established a self-insurance plan related to medical insurance for Town employees. The Town administers the plan; however, the Town utilizes a third-party service provider in the administration of the plan. Excess insurance coverage is maintained for claims greater than \$40,000 to limit the loss of any individual claim. The plan assesses other funds for estimates of current claims based on historical claims. The estimated claim liability of \$228,818 as of December 31, 2019, represents an estimate of incurred but not reported claims. This plan is an internal service fund.

	Medical Insurance
Claims payable, December 31, 2017	\$ 209,547
2018 Claims and change in estimate	1,077,502
Claim payments	(1,150,210)
Claims payable, December 31, 2018	136,839
2019 Claims and change in estimate	1,669,907
Claim payments	(1,577,928)
Claims payable, December 31, 2019	\$ 228,818

NOTE 11 COMMITMENTS AND CONTINGENCIES

Tabor Amendment

Colorado voters passed an amendment to the State Constitution, Article X, Section 20, which has several limitations, including revenue raising, spending limitations, and other specific requirements of state and local government. In November 2000, voters within the Town authorized the Town to collect and retain all revenue in excess of the revenue limitations of the Amendment, and to spend all such revenues by transferring said revenues into the Community Reinvestment Fund for the purpose of acquisition, maintenance, repair and replacement of capital assets.

In November 2008, voters within Visit Estes Park authorized Visit Estes Park to levy a 2% marketing and promotion tax, and to collect, keep and spend all revenues received in 2009 and each year thereafter without limitation.

The Town and Visit Estes Park have established emergency reserves, representing 3% of qualifying revenues, as required by the Amendment. At December 31, 2019, the emergency reserves of \$436,266 and \$99,196, respectively, were reported as restricted net position. In addition, the Town's emergency reserve was reported as restricted fund balance in the General Fund.

Claims and Judgments

The Town participates in a number of federal, state, and local programs that are fully or partially funded by grants received from other governmental entities. Expenses financed by grants are subject to audit by the appropriate grantor government. If expenses are disallowed due to noncompliance with grant program regulations, the Town may be required to reimburse the grantor government.

At December 31, 2019, significant amounts of grant expenditures have not been audited but management believes that subsequent audits will not have a material effect on the overall financial position of the Town.

**TOWN OF ESTES PARK
NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2019**

NOTE 12 SUBSEQUENT EVENTS

Management of the Town has evaluated subsequent events through August 31, 2020, the date that the financial statements were available to be issued. No transactions or events that would require adjustment to or disclosure in the financial statements were identified, except as follows.

On January 30, 2020, the World Health Organization (“WHO”) announced a global health emergency because of a new strain of coronavirus originating in Wuhan, China (the “COVID-19 outbreak”) and the risks to the international community as the virus spreads globally beyond its point of origin. In March 2020, the WHO classified the COVID-19 outbreak as a pandemic, based on the rapid increase in exposure globally.

The full impact of the COVID-19 outbreak continues to evolve as of the date of this report. As such, it is uncertain as to the full magnitude that the pandemic will have on the Town’s financial condition, liquidity, and future results of operations. Management is actively monitoring the global situation on its financial condition, liquidity, operations, suppliers, industry, and workforce. Given the daily evolution of the COVID-19 outbreak and the global responses to curb its spread, the Town is not able to estimate the effects of the COVID-19 outbreak on its results of operations, financial condition, or liquidity for fiscal year 2020.

REQUIRED SUPPLEMENTARY INFORMATION

Town of Estes Park
Budgetary Comparison Schedule
General Fund
Year Ended December 31, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		Positive (Negative)
Revenues				
Taxes				
Sales	\$ 12,309,778	\$ 12,309,778	\$ 13,089,909	\$ 780,131
Property	408,233	408,233	415,220	6,987
Franchise	550,763	550,763	564,658	13,895
Use	319,000	319,000	361,623	42,623
Other	843,408	846,408	831,379	(15,029)
Total taxes	14,431,182	14,434,182	15,262,789	828,607
Licenses and permits	697,733	697,733	809,296	111,563
Intergovernmental	358,926	1,203,225	119,367	(1,083,858)
Charges for services	563,355	563,355	574,802	11,447
Fines and forfeitures	50,000	50,000	61,890	11,890
Contributions and donations	-	78,000	103,063	25,063
Investment income	19,000	19,000	166,001	147,001
Miscellaneous	285,223	313,549	336,702	23,153
Total revenues	16,405,419	17,359,044	17,433,910	74,866
Expenditures				
Current:				
General government				
Legislative	293,575	308,081	244,133	63,948
Attorney	-	185,541	114,919	70,622
Judicial	80,747	80,760	79,935	825
Executive	362,387	384,954	333,761	51,193
Administrative	478,248	536,213	388,461	147,752
Financial administration	527,607	524,304	527,739	(3,435)
Planning division	1,114,261	1,155,083	582,263	572,820
Facilities	952,953	1,080,854	956,492	124,362
Community services	1,163,935	1,207,935	1,229,985	(22,050)
Employee benefits/Insurance	194,180	194,180	120,124	74,056
Total general government	5,167,893	5,657,905	4,577,812	1,080,093
Public safety				
Police	5,014,830	5,074,576	4,871,483	203,093
Protective inspection	601,229	706,276	620,963	85,313
Total public safety	5,616,059	5,780,852	5,492,446	288,406
Public works				
Engineering	357,579	364,284	314,032	50,252
Streets	1,161,572	1,277,771	1,003,385	274,386
Total public works	1,519,151	1,642,055	1,317,417	324,638
Culture and recreation				
Parks and recreation	1,232,609	1,250,539	1,087,145	163,394
Visitor, museum and senior services	1,645,959	2,650,548	1,672,615	977,933
Special events	2,089,208	2,092,154	1,819,375	272,779
Total culture and recreation	4,967,776	5,993,241	4,579,135	1,414,106

Continued.

Town of Estes Park
Budgetary Comparison Schedule
General Fund (Continued)
Year Ended December 31, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		Positive (Negative)
Capital outlay	303,900	942,509	369,343	573,166
Debt Service				
Principal	61,539	61,539	61,541	(2)
Interest	1,995	1,995	1,993	2
Total expenditures	17,638,313	20,080,096	16,399,687	3,680,409
Excess (deficiency) of revenues over expenditures	(1,232,894)	(2,721,052)	1,034,223	3,755,275
Other financing sources (uses)				
Transfers in	1,921,970	4,710,801	4,747,438	36,637
Transfers out	(989,163)	(4,272,994)	(3,199,789)	1,073,205
Total other financing sources (uses)	932,807	437,807	1,547,649	1,109,842
Net change in fund balance	\$ (300,087)	\$ (2,283,245)	2,581,872	\$ 4,865,117
Fund balance at beginning of year			8,652,961	
Fund balance at end of year			\$ 11,234,833	

See accompanying Independent Auditor's Report.

Town of Estes Park
Budgetary Comparison Schedule
Street Improvement Fund
Year Ended December 31, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		Positive (Negative)
Revenues				
Taxes	\$ 1,844,142	\$ 1,844,142	\$ 1,960,723	\$ 116,581
Investment income	15,000	15,000	86,357	71,357
Total revenues	1,859,142	1,859,142	2,047,080	187,938
Expenditures				
Current:				
Public works	680,855	688,140	588,488	99,652
Capital outlay	1,704,000	4,214,312	3,771,772	442,540
Total expenditures	2,384,855	4,902,452	4,360,260	542,192
Net change in fund balance	\$ (525,713)	\$ (3,043,310)	(2,313,180)	\$ 730,130
Fund balance at beginning of year			<u>3,557,952</u>	
Fund balance at end of year			<u>\$ 1,244,772</u>	

See accompanying Independent Auditor's Report.

Town of Estes Park
Schedule of the Town's Proportionate Share of the Net Pension Liability
PERA - Local Government Division Trust Fund

Last Ten Years

December 31,	2019	2018	2017	2016	2015	2014
PERA - Local Government Division Trust Fund						
Town's proportion of the net pension liability	\$ 14,543,721	\$ 12,668,982	\$ 15,044,400	\$ 11,344,006	\$ 8,303,953	\$ 6,497,912
Town's proportionate share of the net pension liability	1.1568%	1.1378%	1.1142%	1.0298%	0.9265%	0.8443%
Town's covered payroll	\$ 7,485,300	\$ 7,189,091	\$ 6,541,376	\$ 5,842,524	\$ 5,078,452	\$ 4,502,074
Town's proportionate share of the net pension liability as a percentage of its covered payroll	194.30%	176.23%	229.99%	194.16%	163.51%	144.33%
Plan fiduciary net position as a percentage of the total pension	75.96%	79.37%	73.60%	76.90%	80.70%	77.66%

* The amounts presented for each fiscal year were determined as of 12/31 of the prior year.

Information for measurement dates of December 31, 2009 through 2013 was not available to report

See accompanying Independent Auditor's Report.

Town of Estes Park
Schedule of Town Contributions - Pension
PERA - Local Government Division Trust Fund
Last Ten Years

Year Ended December 31,	2019	2018	2017	2016	2015	2014	2013
PERA - Local Government Division Trust Fund							
Contractually Required Contribution	\$ 1,013,635	\$ 949,136	\$ 911,577	\$ 829,447	\$ 740,832	\$ 643,712	\$ 570,863
Contributions in Relation to the Contractually Required Contribution	1,013,635	949,136	911,577	829,447	740,832	643,712	570,863
Contribution Deficiency (Excess)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Covered payroll	\$ 7,993,965	\$ 7,485,300	\$ 7,189,091	\$ 6,541,376	\$ 5,842,524	\$ 5,078,452	\$ 4,502,074
Contributions as a Percentage of Covered Payroll	12.68%	12.68%	12.68%	12.68%	12.68%	12.68%	12.68%

The Town implemented GASB Statement No. 68 in 2015; therefore 10 years of data is not available

See accompanying Independent Auditor's Report.

Town of Estes Park
Schedule of the Town's Proportionate Share of the Net OPEB Liability
PERA - Local Government Division Trust Fund
Last Ten Years

December 31,	2019	2018	2017
PERA - Local Government Division Trust Fund			
Town's proportion of the net OPEB liability	\$ 1,198,408	\$ 1,138,541	\$ 1,102,634
Town's proportionate share of the net OPEB liability	0.0881%	0.0876%	0.0850%
Town's covered payroll	\$ 7,485,300	\$ 7,189,091	\$ 6,541,376
Town's proportionate share of the net OPEB liability as a percentage of its covered payroll	16.01%	15.84%	16.86%
Plan fiduciary net position as a percentage of the total OPEE	17.03%	17.53%	16.72%

* The amounts presented for each fiscal year were determined as of 12/31 of the prior year.

Information for measurement dates of December 31, 2009 through 2016 was not available to report

See accompanying Independent Auditor's Report.

Town of Estes Park
Schedule of Town Contributions - OPEB
PERA - Local Government Division Trust Fund
Last Ten Years

Year Ended December 31,	2019	2018	2017	2016
PERA - Local Government Division Trust Fund				
Contractually Required Contribution	\$ 81,470	\$ 75,765	\$ 73,329	\$ 66,722
Contributions in Relation to the Contractually Required Contributor	<u>81,470</u>	<u>75,765</u>	<u>73,329</u>	<u>66,722</u>
Contribution Deficiency (Excess)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
Covered Payroll	\$ 7,993,965	\$ 7,485,300	\$ 7,189,091	\$ 6,541,376
Contributions as a Percentage of Covered Payroll	1.02%	1.01%	1.02%	1.02%
The Town implemented GASB Statement No. 75 in 2018; therefore 10 years of data is not available				

See accompanying Independent Auditor's Report.

Town of Estes Park
Schedule of Changes in the Town's Total OPEB
Liability and Related Ratios - Retiree Medical Insurance Plan
Last Ten Years

Year Ended December 31,	2019	2018
Total OPEB Liability		
Service Cost	\$ 30,281	\$ 27,609
Interest on total OPEB liability	18,576	20,240
Changes of benefit terms	-	-
Differences between expected and actual experience	-	-
Changes of assumptions or other inputs	(23,110)	11,799
Benefit payments	(69,396)	(46,251)
Net change in total OPEB liability	(43,649)	13,397
Total OPEB liability - beginning	544,150	530,753
Total OPEB liability - ending	\$ 500,501	\$ 544,150
Covered payroll	\$ 10,542,533	\$ 10,015,583
Total OPEB liability as a percentage of covered payroll	4.75%	5.43%

The Town implemented GASB Statement No. 75 in 2018; therefore 10 years of data is not available.

See accompanying Independent Auditor's Report.

**COMBINING AND INDIVIDUAL FUND
FINANCIAL STATEMENTS AND SCHEDULES**

Town of Estes Park
Combining Balance Sheet
Nonmajor Governmental Funds
December 31, 2019

	Special Revenue Funds					Total Nonmajor Governmental Funds
	Open Space Fund	Conservation Trust Fund	Emergency Response System Fund	Community Center Fund	Trails Expansion Fund	
Assets						
Cash and investments	\$ 622,756	\$ 91,977	\$ 79,803	\$ -	\$ 810,969	\$ 1,605,505
Taxes receivable	-	-	10,367	103,667	51,833	165,867
Accounts receivable	1,372	100	43	-	484	1,999
Intergovernmental receivable	337,200	-	-	-	50,000	387,200
Total assets	\$ 961,328	\$ 92,077	\$ 90,213	\$ 103,667	\$ 913,286	\$ 2,160,571
Liabilities						
Accounts payable	\$ 3,991	\$ -	\$ -	\$ 80,092	\$ 63,252	\$ 147,335
Accrued liabilities	3,172	-	-	-	1,807	4,979
Total liabilities	7,163	-	-	80,092	65,059	152,314
Deferred inflows of resources						
Unavailable revenue	249,769	-	-	-	50,000	299,769
Total deferred inflows of resources	249,769	-	-	-	50,000	299,769
Fund balances						
Restricted for:						
Parks and open space	704,396	92,077	-	-	-	796,473
Capital improvements	-	-	90,213	23,575	798,227	912,015
Total fund balances	704,396	92,077	90,213	23,575	798,227	1,708,488
Total liabilities, deferred inflows of resources and fund balances	\$ 961,328	\$ 92,077	\$ 90,213	\$ 103,667	\$ 913,286	\$ 2,160,571

See accompanying Independent Auditor's Report.

Town of Estes Park
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
Nonmajor Governmental Funds
Year Ended December 31, 2019

	Special Revenue Funds					Total Nonmajor Governmental Funds
	Open Space Fund	Conservation Trust Fund	Emergency Response System Fund	Community Center Fund	Trails Expansion Fund	
Revenues						
Intergovernmental	\$ 561,059	\$ 35,949	\$ -	\$ -	\$ 286,000	\$ 883,008
Taxes	-	-	81,696	816,967	408,482	1,307,145
Investment income	11,441	970	419	-	4,709	17,539
Miscellaneous	-	1,760	-	-	-	1,760
Total revenues	572,500	38,679	82,115	816,967	699,191	2,209,452
Expenditures						
Current:						
Culture and recreation	82,355	17,207	1,224	793,392	40,220	934,398
Public works	-	-	6,738	-	-	6,738
Capital outlay	39,225	-	306,604	-	773,465	1,119,294
Debt service:						
Principal	-	-	47,274	-	-	47,274
Interest	-	-	1,270	-	-	1,270
Total expenditures	121,580	17,207	363,110	793,392	813,685	2,108,974
Excess (deficiency) of revenues over expenditures	450,920	21,472	(280,995)	23,575	(114,494)	100,478
Other financing uses						
Proceeds from capital lease	-	-	291,845	-	-	291,845
Transfers in (out)	(300,000)	-	-	-	300,000	-
Total other financing uses	(300,000)	-	291,845	-	300,000	291,845
Net change in fund balance	150,920	21,472	10,850	23,575	185,506	392,323
Fund balance at beginning of year	553,476	70,605	79,363	-	612,721	1,316,165
Fund balance at end of year	\$ 704,396	\$ 92,077	\$ 90,213	\$ 23,575	\$ 798,227	\$ 1,708,488

See accompanying Independent Auditor's Report.

Town of Estes Park
Budgetary Comparison Schedule
Community Reinvestment Fund
Year Ended December 31, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		Positive (Negative)
Revenues				
Intergovernmental	\$ -	\$ -	\$ 173,516	\$ 173,516
Investment income	7,500	7,500	38,647	31,147
Total revenues	7,500	7,500	212,163	204,663
Expenditures				
Current:				
Public works	23,750	205,592	53,547	152,045
Capital outlay	50,000	2,114,691	941,453	1,173,238
Debt service				
Principal	636,787	636,787	657,257	(20,470)
Interest	278,626	278,626	278,326	300
Total expenditures	989,163	3,235,696	1,930,583	1,305,113
Excess of expenditures over revenues	(981,663)	(3,228,196)	(1,718,420)	1,509,776
Other financing sources				
Transfers in	989,163	4,257,994	3,184,789	(1,073,205)
Transfers out	-	(2,388,831)	(2,825,468)	(436,637)
Total other financing sources	989,163	1,869,163	359,321	(1,509,842)
Net change in fund balance	\$ 7,500	\$ (1,359,033)	(1,359,099)	\$ (66)
Fund balance at beginning of year			<u>1,359,099</u>	
Fund balance at end of year			<u>\$ -</u>	

See accompanying Independent Auditor's Report.

Town of Estes Park
Budgetary Comparison Schedule
Open Space Fund
Year Ended December 31, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive (Negative)
	Original	Final		
Revenues				
Intergovernmental	\$ 1,165,000	\$ 1,165,000	\$ 561,059	\$ (603,941)
Investment income	2,000	2,000	11,441	9,441
Total revenues	1,167,000	1,167,000	572,500	(594,500)
Expenditures				
Current:				
Culture and recreation	81,336	177,014	82,355	94,659
Capital outlay	1,131,500	1,230,073	39,225	1,190,848
Total expenditures	1,212,836	1,407,087	121,580	1,285,507
Excess (deficiency) of revenues over expenditures	(45,836)	(240,087)	450,920	691,007
Other financing uses				
Transfers out	-	(300,000)	(300,000)	-
Total other financing uses	-	(300,000)	(300,000)	-
Net change in fund balance	\$ (45,836)	\$ (540,087)	150,920	\$ 691,007
Fund balance at beginning of year			553,476	
Fund balance at end of year			\$ 704,396	

See accompanying Independent Auditor's Report.

Town of Estes Park
Budgetary Comparison Schedule
Conservation Trust Fund
Year Ended December 31, 2019

	<u>Budgeted Amounts</u>		Actual Amounts	Variance with Final Budget Positive (Negative)
	Original	Final		
Revenues				
Intergovernmental	\$ 32,000	\$ 32,000	\$ 35,949	\$ 3,949
Investment income	300	300	970	670
Miscellaneous	-	-	1,760	1,760
Total revenues	32,300	32,300	38,679	6,379
Expenditures				
Current:				
Culture and recreation	31,678	40,446	17,207	23,239
Total expenditures	31,678	40,446	17,207	23,239
Net change in fund balance	\$ 622	\$ (8,146)	21,472	\$ 29,618
Fund balance at beginning of year			<u>70,605</u>	
Fund balance at end of year			<u>\$ 92,077</u>	

See accompanying Independent Auditor's Report.

Town of Estes Park
Budgetary Comparison Schedule
Emergency Response Fund
Year Ended December 31, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive (Negative)
	Original	Final		
Revenues				
Taxes	\$ 76,839	\$ 76,839	\$ 81,696	\$ 4,857
Miscellaneous	-	-	-	-
Investment income	250	250	419	169
Total revenues	77,089	77,089	82,115	5,026
Expenditures				
Current:				
Public works	19,830	23,830	6,738	17,092
Culture and recreation	-	-	1,224	(1,224)
Capital outlay	325,000	325,000	306,604	18,396
Debt service:				
Principal	42,000	42,000	47,274	(5,274)
Interest	13,750	13,750	1,270	12,480
Total expenditures	400,580	404,580	363,110	41,470
Excess of expenditures over revenues	(323,491)	(327,491)	(280,995)	46,496
Other financing sources (uses)				
Proceeds from capital lease	325,000	325,000	291,845	(33,155)
Total other financing sources (uses)	325,000	325,000	291,845	(33,155)
Net change in fund balance	\$ 1,509	\$ (2,491)	10,850	\$ 13,341
Fund balance at beginning of year			<u>79,363</u>	
Fund balance at end of year			<u>\$ 90,213</u>	

See accompanying Independent Auditor's Report.

Town of Estes Park
Budgetary Comparison Schedule
Community Center Fund
Year Ended December 31, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		Positive (Negative)
Revenues				
Taxes	\$ 768,392	\$ 793,392	\$ 816,967	\$ 23,575
Total revenues	768,392	793,392	816,967	23,575
Expenditures				
Current:				
Culture and recreation	768,392	793,392	793,392	-
Total expenditures	768,392	793,392	793,392	-
Net change in fund balance	\$ -	\$ -	23,575	\$ 23,575
Fund balance at beginning of year			<u>-</u>	
Fund balance at end of year			<u>\$ 23,575</u>	

See accompanying Independent Auditor's Report.

Town of Estes Park
Budgetary Comparison Schedule
Trails Expansion Fund
Year Ended December 31, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		Positive (Negative)
Revenues				
Intergovernmental	\$ -	\$ 336,000	\$ 286,000	\$ (50,000)
Taxes	384,196	384,196	408,482	24,286
Investment income	2,000	2,000	4,709	2,709
Total revenues	386,196	722,196	699,191	(23,005)
Expenditures				
Current				
Culture and recreation	41,073	41,073	40,220	853
Capital outlay	634,000	970,000	773,465	196,535
Total expenditures	675,073	1,011,073	813,685	197,388
Excess of expenditures over revenues	(288,877)	(288,877)	(114,494)	(220,393)
Other financing uses				
Transfers in	-	300,000	300,000	-
Total other financing uses	-	300,000	300,000	-
Net change in fund balance	\$ (288,877)	\$ 11,123	185,506	\$ (220,393)
Fund balance at beginning of year			612,721	
Fund balance at end of year			\$ 798,227	

See accompanying Independent Auditor's Report.

Town of Estes Park
Budgetary Comparison Schedule (Non-GAAP Basis)
Power and Communications Fund
Year Ended December 31, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive (Negative)
	Original	Final		
Revenues				
Utility sales	\$ 16,574,718	\$ 16,574,718	\$ 17,863,980	\$ 1,289,262
Intergovernmental	-	-	6,548	6,548
Investment income	64,000	64,000	316,767	252,767
Miscellaneous	708,578	34,270,390	1,843,865	(32,426,525)
Total revenues	17,347,296	50,909,108	20,031,160	(30,877,948)
Expenditures				
Current				
Source of supply	7,554,806	8,526,076	8,141,856	384,220
Distribution	3,633,771	4,025,537	2,003,982	2,021,555
Customer accounts	530,985	524,296	407,947	116,349
Administration and general	2,332,101	3,656,179	2,535,966	1,120,213
Capital outlay	1,942,000	27,307,043	4,990,011	22,317,032
Debt service				
Principal	320,000	3,350,000	3,367,558	(17,558)
Interest	149,813	485,327	192,627	292,700
Debt issuance costs	-	300,971	297,191	3,780
Total expenditures	16,463,476	48,175,429	21,937,138	26,238,291
Other financing sources (uses)				
Transfers in	-	62,329	-	(62,329)
Transfers out	(1,772,928)	(1,772,928)	(1,772,928)	-
Loss on sale of capital assets	-	-	(9,994)	(9,994)
Total other financing sources (uses)	(1,772,928)	(1,710,599)	(1,782,922)	(72,323)
Change in net position - budgetary basis	\$ (889,108)	\$ 1,023,080	(3,688,900)	\$ (4,711,980)
Adjustments to GAAP basis				
Capital outlay			4,990,011	
Depreciation			(1,075,060)	
Debt principal payments			3,367,558	
Change in net position - GAAP basis			3,593,609	
Net position at beginning of year (as previously stated)			23,810,112	
Net position at end of year			\$ 27,403,721	

See accompanying Independent Auditor's Report.

Town of Estes Park
Budgetary Comparison Schedule (Non-GAAP Basis)
Water Fund
Year Ended December 31, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive (Negative)
	Original	Final		
Revenues				
Utility sales	\$ 5,247,964	\$ 5,247,964	\$ 5,334,499	\$ 86,535
Tap fees	430,000	430,000	1,140,916	710,916
Investment income	30,000	30,000	221,134	191,134
Miscellaneous	60,000	60,000	613,328	553,328
Total revenues	5,767,964	5,767,964	7,309,877	1,541,913
Expenditures				
Current				
Source of supply	207,877	207,877	105,523	102,354
Purification	1,121,374	1,012,859	676,477	336,382
Distribution	2,024,293	3,874,297	1,190,174	2,684,123
Customer accounts	535,665	536,322	209,963	326,359
Administration and general	752,014	906,096	797,382	108,714
Capital outlay	2,889,663	2,791,271	2,179,920	611,351
Debt service				
Principal	283,802	283,802	292,180	(8,378)
Interest	120,791	120,791	104,892	15,899
Total expenditures	7,935,479	9,733,315	5,556,511	4,176,804
Other financing sources (uses)				
Transfers out	(149,042)	(149,042)	(149,042)	-
Gain on sale of capital assets	-	-	(5,213)	(5,213)
Total other financing sources (uses)	(149,042)	(149,042)	(154,255)	(5,213)
Change in net position - budgetary basis	\$ (2,316,557)	\$ (4,114,393)	1,599,111	\$ 5,713,504
Adjustments to GAAP basis				
Capital outlay			2,179,920	
Depreciation			(870,914)	
Debt principal payments			292,180	
Change in net position - GAAP basis			3,200,297	
Net position at beginning of year (as previously stated)			26,023,042	
Net position at end of year			\$ 29,223,339	

See accompanying Independent Auditor's Report.

Town of Estes Park
Combining Statement of Net Position
Internal Service Funds
December 31, 2019

	Fleet Maintenance Fund	Vehicle Replacement Fund	Information Technology Fund	Medical Insurance Fund	Risk Management Fund	Total
Assets						
Current assets						
Cash and investments	\$ 585,745	\$ 560,185	\$ 363,304	\$ 2,116,145	\$ 44	\$ 3,625,423
Accounts receivable	12,547	10,989	2,286	110,417	-	136,239
Inventories	24,463	-	-	-	-	24,463
Prepaid items	-	-	8,224	35,000	-	43,224
Total current assets	622,755	571,174	373,814	2,261,562	44	3,829,349
Noncurrent assets						
Capital assets, net of accumulated depreciation	52,235	930,887	257,359	-	-	1,240,481
Total noncurrent assets	52,235	930,887	257,359	-	-	1,240,481
Total assets	674,990	1,502,061	631,173	2,261,562	44	5,069,830
Liabilities						
Current liabilities						
Accounts payable	18,892	-	10,602	-	-	29,494
Accrued liabilities	12,469	-	24,494	-	-	36,963
Claims payable	-	-	-	228,818	-	228,818
Compensated absences payable	14,524	-	25,784	-	-	40,308
Total current liabilities	45,885	-	60,880	228,818	-	335,583
Noncurrent liabilities						
Compensated absences payable	3,621	-	5,949	-	-	9,570
Total noncurrent liabilities	3,621	-	5,949	-	-	9,570
Total liabilities	49,506	-	66,829	228,818	-	345,153
Net position						
Net investment in capital assets	52,235	930,887	257,359	-	-	1,240,481
Unrestricted	573,249	571,174	306,985	2,032,744	44	3,484,196
Total net position	\$ 625,484	\$ 1,502,061	\$ 564,344	\$ 2,032,744	\$ 44	\$ 4,724,677

See accompanying Independent Auditor's Report.

Town of Estes Park
Combining Statement of Revenues, Expenses and Changes in Fund Net Position
Internal Service Funds
Year Ended December 31, 2019

	Fleet Maintenance Fund	Vehicle Replacement Fund	Information Technology Fund	Medical Insurance Fund	Risk Management Fund	Total
Operating revenues						
Charges for services	\$ 514,322	\$ 455,898	\$ 841,570	\$ 3,400,039	\$ 271,616	\$ 5,483,445
Miscellaneous	-	-	1,835	4,757	55	6,647
Total operating revenues	514,322	455,898	843,405	3,404,796	271,671	5,490,092
Operating expenses						
Salaries and benefits	356,233	-	555,720	-	-	911,953
Supplies	10,253	-	45,907	-	-	56,160
Utilities	2,521	-	20,095	-	-	22,616
Training	6,789	-	5,563	-	-	12,352
Maintenance and repairs	15,598	-	108,429	-	-	124,027
Professional fees	18,458	-	3,555	-	-	22,013
Depreciation	4,337	315,757	60,540	-	-	380,634
Medical benefits	-	-	-	2,636,661	-	2,636,661
Property and liability insurance	-	-	-	-	271,627	271,627
Total operating expenses	414,189	315,757	799,809	2,636,661	271,627	4,438,043
Operating income (loss)	100,133	140,141	43,596	768,135	44	1,052,049
Nonoperating revenues						
Investment income	7,321	858	6,751	35,806	-	50,736
Gain on sale of asset	-	23,757	-	-	-	23,757
Total nonoperating revenue	7,321	24,615	6,751	35,806	-	74,493
Net income (loss) before transfers	107,454	164,756	50,347	803,941	44	1,126,542
Transfers						
Transfers in	-	15,000	-	-	-	15,000
Total transfers	-	15,000	-	-	-	15,000
Change in net position	107,454	179,756	50,347	803,941	44	1,141,542
Net position at beginning of year	518,030	1,322,305	513,997	1,228,803	-	3,583,135
Net position at end of year	\$ 625,484	\$ 1,502,061	\$ 564,344	\$ 2,032,744	\$ 44	\$ 4,724,677

See accompanying Independent Auditor's Report.

Town of Estes Park
Combining Statement of Cash Flows
Internal Service Funds
Year Ended December 31, 2019

	Fleet Maintenance Fund	Vehicle Replacement Fund	Information Technology Fund	Medical Insurance Fund	Risk Management Fund	Total
Cash flows from operating activities						
Cash received from customers	\$ 505,861	\$ 444,969	\$ 840,336	\$ 3,291,906	\$ 271,616	\$ 5,354,688
Cash received from other sources	-	-	1,835	4,757	55	6,647
Cash paid to suppliers and beneficiaries	(56,109)	-	(175,152)	(2,544,682)	(271,627)	(3,047,570)
Cash paid to employees	(354,619)	-	(546,954)	-	-	(901,573)
Net cash flows from operating activities	95,133	444,969	120,065	751,981	44	1,412,192
Cash flows from noncapital financing activities						
Transfers in from other funds	-	15,000	-	-	-	15,000
Net cash flows from noncapital financing activities	-	15,000	-	-	-	15,000
Cash flows from capital and related financing activities						
Proceeds from sale of capital assets	-	31,476	-	-	-	31,476
Acquisitions of capital assets	(15,677)	(243,430)	(80,199)	-	-	(339,306)
Net cash flows from capital and related financing activities	(15,677)	(211,954)	(80,199)	-	-	(307,830)
Cash flows from investing activities						
Investment income	7,321	858	6,751	35,806	-	50,736
Net cash flows from investing activities	7,321	858	6,751	35,806	-	50,736
Net change in cash and cash equivalents	86,777	248,873	46,617	787,787	44	1,170,098
Cash and cash equivalents at beginning of year	498,968	311,312	316,687	1,328,358	-	2,455,325
Cash and cash equivalents at end of year	\$ 585,745	\$ 560,185	\$ 363,304	\$ 2,116,145	\$ 44	\$ 3,625,423
Reconciliation of operating income (loss) to net cash flows from operating activities						
Operating income (loss)	\$ 100,133	\$ 140,141	\$ 43,596	\$ 768,135	\$ 44	1,052,049
Adjustments to reconcile operating income (loss) to net cash flows from operating activities:						
Depreciation	4,337	315,757	60,540	-	-	380,634
(Increase) decrease in operating assets:						
Accounts receivable	(8,461)	(10,929)	(1,234)	(108,133)	-	(128,757)
Inventories	320	-	-	-	-	320
Prepaid items	83	-	3,510	-	-	3,593
Increase (decrease) in operating liabilities:						
Accounts payable	742	-	4,336	-	-	5,078
Accrued liabilities	(2,253)	-	5,239	-	-	2,986
Claims payable	-	-	-	91,979	-	91,979
Compensated absences payable	232	-	4,078	-	-	4,310
Net cash flows from operating activities	\$ 95,133	\$ 444,969	\$ 120,065	\$ 751,981	\$ 44	\$ 1,412,192

See accompanying Independent Auditor's Report.

Town of Estes Park
Budgetary Comparison Schedule (Non-GAAP Basis)
Fleet Maintenance Fund
Year Ended December 31, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		Positive (Negative)
Revenues				
Charges for services	\$ 502,053	\$ 502,053	\$ 514,322	\$ 12,269
Investment income	1,000	1,000	7,321	6,321
Total revenues	503,053	503,053	521,643	18,590
Expenditures				
Current				
Salaries and benefits	373,259	390,487	356,233	34,254
Supplies	15,270	14,277	10,253	4,024
Utilities	37,265	37,265	2,521	34,744
Training	10,720	10,720	6,789	3,931
Maintenance and repairs	38,803	39,906	15,598	24,308
Professional fees	10,017	10,017	18,458	(8,441)
Capital outlay	-	-	15,677	(15,677)
Total expenditures	485,334	502,672	425,529	77,143
Change in net position - budgetary basis	\$ 17,719	\$ 381	96,114	\$ 95,733
Adjustments to GAAP basis				
Capital outlay			15,677	
Depreciation			(4,337)	
Change in net position - GAAP basis			107,454	
Net position at beginning of year			518,030	
Net position at end of year			\$ 625,484	

See accompanying Independent Auditor's Report.

Town of Estes Park
Budgetary Comparison Schedule (Non-GAAP Basis)
Vehicle Replacement Fund
Year Ended December 31, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		Positive (Negative)
Revenues				
Charges for services	\$ 455,898	\$ 455,898	\$ 455,898	\$ -
Investment income	10,000	10,000	858	(9,142)
Total revenues	465,898	465,898	456,756	(9,142)
Expenditures				
Capital outlay	532,214	629,465	243,430	386,035
Total expenditures	532,214	629,465	243,430	386,035
Other financing sources (uses)				
Transfers in	-	15,000	15,000	-
Gain on sale of capital assets	-	-	23,757	23,757
Total other financing sources (uses)	-	15,000	38,757	23,757
Change in net position - budgetary basis	\$ (66,316)	\$ (148,567)	252,083	\$ (371,420)
Adjustments to GAAP basis				
Capital outlay			243,430	
Depreciation			(315,757)	
Change in net position - GAAP basis			179,756	
Net position at beginning of year			1,322,305	
Net position at end of year			\$ 1,502,061	

See accompanying Independent Auditor's Report.

Town of Estes Park
Budgetary Comparison Schedule (Non-GAAP Basis)
Information Technology Fund
Year Ended December 31, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive (Negative)
	Original	Final		
Revenues				
Charges for services	\$ 841,731	\$ 841,731	\$ 841,570	\$ (161)
Investment income	5,000	5,000	6,751	1,751
Miscellaneous	1,500	1,500	1,835	335
Total revenues	848,231	848,231	850,156	1,925
Expenditures				
Current				
Salaries and benefits	545,510	549,194	555,720	(6,526)
Supplies	40,951	41,114	45,907	(4,793)
Utilities	20,000	20,000	20,095	(95)
Training	7,250	7,250	5,563	1,687
Insurance	-	-	-	-
Maintenance and repairs	122,237	122,237	108,429	13,808
Professional fees	13,250	6,750	3,555	3,195
Capital outlay	89,000	95,500	80,199	15,301
Transfers out	-	62,329	-	62,329
Total expenditures	838,198	904,374	819,468	84,906
Change in net position - budgetary basis	\$ 10,033	\$ (56,143)	30,688	\$ 86,831
Adjustments to GAAP basis				
Capital outlay			80,199	
Depreciation			(60,540)	
Change in net position - GAAP basis			50,347	
Net position at beginning of year			513,997	
Net position at end of year			\$ 564,344	

See accompanying Independent Auditor's Report.

Town of Estes Park
Budgetary Comparison Schedule (Non-GAAP Basis)
Medical Insurance Fund
Year Ended December 31, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive (Negative)
	Original	Final		
Revenues				
Charges for services	\$ 2,447,907	\$ 2,508,943	\$ 3,400,039	\$ 891,096
Investment income	3,500	3,500	35,806	32,306
Miscellaneous	-	-	4,757	4,757
Total revenues	2,451,407	2,512,443	3,440,602	928,159
Expenditures				
Current				
Medical expenditures	2,352,416	2,352,416	2,636,661	(284,245)
Total expenditures	2,352,416	2,352,416	2,636,661	(284,245)
Change in net position - budgetary basis	\$ 98,991	\$ 160,027	803,941	\$ 643,914
Net position at beginning of year			1,228,803	
Net position at end of year			\$ 2,032,744	

See accompanying Independent Auditor's Report.

Town of Estes Park
Budgetary Comparison Schedule (Non-GAAP Basis)
Risk Management Fund
Year Ended December 31, 2019

	Budgeted Amounts		Actual Amounts	Variance with Final Budget Positive (Negative)
	Original	Final		
Revenues				
Charges for services	\$ 273,947	\$ 283,947	\$ 271,616	\$ (12,331)
Miscellaneous	-	-	55	55
Total revenues	273,947	283,947	271,671	(12,276)
Expenditures				
Current				
Property and liability insurance	273,947	283,947	271,627	12,320
Total expenditures	273,947	283,947	271,627	12,320
Change in net position - budgetary basis	\$ -	\$ -	44	\$ 44
Net position at beginning of year			-	
Net position at end of year			\$ 44	

See accompanying Independent Auditor's Report.

Statistical Section

This section of the Town of Estes Park Comprehensive Annual Financial Report presents detailed data as a context for understanding the information in the financial statements, note disclosures, and required supplementary information.

Contents	Schedules	Pages
Financial Trends These schedules contain trend information to help the reader understand how the Town's financial condition has changed over time.	1-4	78-82
Revenue Capacity These schedules contain information to help the reader assess the Town's largest revenue source, sales and use taxes.	5-7	83-85
Debt Capacity These schedules present information to help the reader assess the affordability of the Town's current levels of outstanding debt and the Town's ability to issue debt in the future.	8-11	86-89
Demographic and Economic Information These schedules offer demographic and economic indicators to help the reader understand the environment within which the Town's financial activities take place.	12-13	90-91
Operating Information These schedules contain service data to help the reader understand how information in the financial report relates to the services the Town provides and the activities it performs.	14-16	92-95

Schedule 1
Town of Estes Park, Colorado
Net Position
(accrual basis of accounting)
As of December 31,

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Governmental Activities										
Net investment in capital assets	\$ 42,203,530	\$ 42,113,390	\$ 41,859,310	\$ 42,700,081	\$ 43,113,642	\$ 42,539,162	\$ 49,411,763	\$ 57,733,149	\$ 59,401,578	\$ 62,894,857
Restricted	377,000	709,864	501,501	560,342	912,392	9,406,344	4,797,549	5,348,119	4,739,559	3,581,754
Unrestricted	10,611,069	9,600,463	9,567,385	8,225,881	9,808,049	5,434,320	4,165,544	1,585,920	3,587,854	6,122,258
Total governmental activities net position	\$ 53,191,599	\$ 52,423,717	\$ 51,928,196	\$ 51,486,304	\$ 53,834,083	\$ 57,379,826	\$ 58,374,856	\$ 64,667,188	\$ 67,728,991	\$ 72,598,869
Business-type Activities										
Net investment in capital assets	\$ 27,001,157	\$ 27,212,425	\$ 27,343,710	\$ 26,673,350	\$ 26,771,542	\$ 29,175,592	\$ 30,145,069	\$ 32,596,716	\$ 37,356,339	\$ 41,111,109
Restricted	-	-	1,245,740	1,429,588	1,503,341	1,671,908	1,693,717	1,250,000	1,250,000	845,273
Unrestricted	11,849,349	12,725,711	13,294,644	14,852,929	16,679,006	12,728,316	12,717,005	13,112,576	12,019,357	15,829,836
Total business-type activities net position	\$ 38,850,506	\$ 39,938,136	\$ 41,884,094	\$ 42,955,867	\$ 44,953,889	\$ 43,575,816	\$ 44,555,791	\$ 46,959,292	\$ 50,625,696	\$ 57,786,218
Primary Government										
Net investment in capital assets	\$ 69,204,687	\$ 69,325,815	\$ 69,203,020	\$ 69,373,431	\$ 69,885,184	\$ 71,714,754	\$ 79,556,832	\$ 90,329,865	\$ 96,757,917	\$ 104,005,966
Restricted	377,000	709,864	1,747,241	1,989,930	2,415,733	11,078,252	6,491,266	6,598,119	5,989,559	4,427,027
Unrestricted	22,460,418	22,326,174	22,862,029	23,078,810	26,487,055	18,162,636	16,882,549	14,698,496	15,607,211	21,952,094
Total primary governmental net position	\$ 92,042,105	\$ 92,361,853	\$ 93,812,290	\$ 94,442,171	\$ 98,787,972	\$ 100,955,642	\$ 102,930,647	\$ 111,626,480	\$ 118,354,687	\$ 130,385,087

Source: Current and prior years' financial statements

Schedule 2
Town of Estes Park, Colorado
Changes in Net Position
(accrual basis of accounting)
For Years Ended December 31,

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Expenses										
Governmental Activities:										
General Government	\$ 2,971,322	\$ 4,040,703	\$ 3,468,703	\$ 3,769,227	\$ 4,660,385	\$ 5,280,912	\$ 6,229,691	\$ 5,847,655	\$ 5,101,078	\$ 4,944,301
Public Safety	3,205,060	3,392,067	3,166,031	3,754,648	5,281,116	4,063,117	4,915,545	5,276,247	5,339,084	6,038,646
Public Works	2,087,784	2,302,730	2,251,653	2,794,976	2,192,522	2,736,985	2,549,174	4,284,866	2,884,866	2,109,022
Culture and Recreation	4,172,407	3,815,959	3,892,393	4,441,986	4,669,256	5,342,804	6,471,134	6,495,360	6,969,523	5,985,682
Interest on Long-Term Debt	-	-	86,521	-	146,875	147,226	136,216	298,651	317,206	238,959
Total governmental activities expenses	12,436,573	13,551,469	12,778,780	14,847,358	16,950,154	17,571,044	20,301,760	22,202,315	20,611,757	19,336,610
Business-type Activities:										
Light & Power	10,626,958	10,775,511	11,397,397	12,031,616	12,272,416	12,813,281	14,122,680	14,727,651	15,628,176	14,367,197
Water	3,324,281	3,187,508	3,300,558	3,900,610	3,614,506	3,776,050	4,083,190	4,719,776	4,937,246	3,876,141
Total business-type activities expenses	13,951,239	13,963,019	14,697,955	15,932,226	15,886,922	16,589,331	18,205,870	19,447,427	20,565,422	18,243,338
Total primary governmental expenses	\$ 26,387,812	\$ 27,514,478	\$ 27,476,735	\$ 30,779,584	\$ 32,837,076	\$ 34,160,375	\$ 38,507,630	\$ 41,649,742	\$ 41,177,179	\$ 37,579,948
Program Revenues										
Governmental activities:										
Charges for services:										
General Government	\$ 562,915	\$ 565,548	\$ 818,757	\$ 858,746	\$ 1,151,278	\$ 1,013,428	\$ 1,243,244	\$ 799,158	\$ 779,069	\$ 711,282
Public Safety	205,021	284,914	46,759	54,823	60,462	57,676	45,045	140,346	190,659	150,535
Public Works	4,400	3,987	-	-	-	-	-	476,240	470,681	440,780
Culture and Recreation	897,999	617,776	554,770	498,317	581,743	518,606	517,037	647,523	596,444	246,454
Operating grants and contributions	686,298	840,324	779,545	812,750	977,593	1,500,181	1,041,897	1,776,442	38,090	18,999
Capital grants and contributions	486,085	1,148,194	269,832	850,689	2,142,712	5,275,791	1,616,090	7,426,948	5,213,494	1,467,471
Total governmental activities program revenues	2,842,718	3,460,743	2,469,663	3,075,325	4,913,788	8,365,682	4,463,313	11,266,657	7,288,437	3,035,521
Business-type Activities:										
Light & Power	11,834,082	12,264,063	12,587,633	13,425,840	13,238,766	13,639,816	13,907,893	15,287,109	16,381,233	17,863,980
Water	2,938,182	3,142,564	3,586,899	3,568,840	3,508,109	3,822,059	4,458,412	4,964,756	5,541,465	5,334,499
Operating grants and contributions	7,500	22,628	3,067	-	-	-	-	-	-	-
Capital grants and contributions	196,004	305,871	359,973	942,121	774,133	2,049,792	789,735	1,448,452	983,621	1,147,464
Total business-type activities program revenues	14,975,768	15,735,126	16,537,572	17,936,801	17,521,008	19,511,667	19,156,040	21,700,317	22,906,319	24,345,943
Total primary government program revenues	\$ 17,818,486	\$ 19,195,869	\$ 19,007,235	\$ 21,012,126	\$ 22,434,796	\$ 27,877,349	\$ 23,619,353	\$ 32,966,974	\$ 30,194,756	\$ 27,381,464
Net (Expense)/Revenue										
Governmental activities	\$ (9,593,855)	\$ (10,090,716)	\$ (10,309,117)	\$ (11,772,033)	\$ (12,036,366)	\$ (9,205,362)	\$ (15,838,447)	\$ (10,935,658)	\$ (13,323,320)	\$ (16,301,089)
Business-type activities	1,024,529	1,772,107	1,839,617	2,004,575	1,634,086	2,922,336	950,170	2,252,890	2,340,897	6,102,605
Total primary government net expenses	\$ (8,569,326)	\$ (8,318,609)	\$ (8,469,500)	\$ (9,767,458)	\$ (10,402,280)	\$ (6,283,026)	\$ (14,888,277)	\$ (8,682,768)	\$ (10,982,423)	\$ (10,198,484)

Schedule 2 (continued)
Town of Estes Park, Colorado
Changes in Net Position
(accrual basis of accounting)
For Years Ended December 31,

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Taxes										
Sales taxes	\$ 7,009,252	\$ 7,424,828	\$ 7,891,798	\$ 7,863,605	\$ 10,405,574	\$ 12,227,589	\$ 13,027,892	\$ 13,859,472	\$ 15,076,059	\$ 16,357,777
Property taxes	468,736	377,171	370,682	366,548	353,864	343,135	361,750	21,676	388,128	415,220
Franchise taxes	432,884	437,786	458,823	468,706	480,676	470,612	488,325	512,132	542,058	564,658
Use taxes	199,092	180,936	210,782	-	-	280,612	304,540	335,175	331,579	361,623
Other taxes & contributions	34,151	37,587	40,415	85,217	132,712	458,250	528,506	442,651	513,425	831,379
Investment income	75,623	46,383	38,914	1,336	47,534	41,358	106,420	221,620	199,804	359,280
Miscellaneous	736,350	660,277	366,860	1,056,596	614,451	424,843	1,279,985	432,218	575,169	345,109
Gain (Loss) on sale of capital assets	-	-	-	-	835,373	-	-	-	55,776	-
Extraordinary item: Environmental Remediation	-	(998,000)	-	-	-	-	-	-	-	-
Special item: Elim. Of net pension obligation	(983,913)	-	-	-	-	-	-	-	(815,338)	-
Transfers in (Out)	1,123,057	1,160,866	435,322	1,488,135	1,513,961	1,555,141	736,059	1,403,046	-	-
Total governmental activities	\$ 9,095,232	\$ 9,322,834	\$ 9,813,596	\$ 11,330,143	\$ 14,384,145	\$ 15,801,540	\$ 16,833,477	\$ 17,227,990	\$ 16,866,660	\$ 21,170,966
Business-type activities:										
Investment income	\$ 81,513	\$ 63,128	\$ 66,217	\$ 12,790	\$ 67,013	\$ 53,616	\$ 113,292	\$ 147,234	\$ 307,128	\$ 537,901
Miscellaneous	343,364	413,261	475,446	687,391	1,810,884	367,588	457,589	1,197,549	816,467	2,457,193
Gain (Loss) on sale of capital assets	-	-	-	-	-	-	-	208,874	93,769	(15,207)
Transfers in (Out)	(1,123,057)	(1,160,866)	(435,322)	(1,488,135)	(1,513,961)	(1,555,141)	(736,059)	(1,403,046)	815,338	(1,921,970)
Total business-type activities	(698,180)	(684,477)	(106,341)	(787,954)	363,936	(1,135,937)	(165,178)	150,611	2,032,702	1,057,917
Total primary government	\$ 8,397,052	\$ 8,638,357	\$ 9,707,255	\$ 10,542,189	\$ 14,748,081	\$ 14,667,603	\$ 16,668,299	\$ 17,378,601	\$ 18,899,362	\$ 22,228,883
Changes in Net Assets										
Governmental activities	\$ (498,623)	\$ (767,882)	\$ (495,521)	\$ (441,890)	\$ 2,347,779	\$ 6,596,178	\$ 995,030	\$ 6,292,332	\$ 3,543,340	\$ 4,869,877
Business-type activities	326,349	1,087,630	1,945,958	1,216,621	1,998,022	1,788,399	784,992	2,403,501	4,373,599	7,160,522
Total primary government	\$ (172,274)	\$ 319,748	\$ 1,450,437	\$ 774,731	\$ 4,345,801	\$ 8,384,577	\$ 1,780,022	\$ 8,695,833	\$ 7,916,839	\$ 12,030,399

Source: Current and prior year's financial statements

Schedule 3
Town of Estes Park, Colorado
Fund Balances, Governmental Funds
(modified accrual basis of accounting)
As of December 31,

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
General Fund										
Reserved	388,970	-	-	-	-	-	-	-	-	-
Unreserved	5,526,180	-	-	-	-	-	-	-	-	-
Total general fund	\$ 5,915,150	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
All other Governmental Funds										
Reserved	22,958	-	-	-	-	-	-	-	-	-
Unreserved, reports in:										
Special revenue funds	3,405,964	-	-	-	-	-	-	-	-	-
Capital projects funds	-	-	-	-	-	-	-	-	-	-
Debt service funds	-	-	-	-	-	-	-	-	-	-
Total all other governmental funds	\$ 3,428,922	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total general fund + all other govt funds	\$ 9,344,072	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
General Fund										
Nonspendable	-	72,050	21,121	14,099	103,454	41,672	48,693	105,093	103,694	47,654
Restricted	-	411,000	348,000	361,000	443,437	545,557	576,778	599,398	707,795	628,494
Assigned	-	-	1,351,691	569,653	715,775	678,791	373,866	945,296	300,087	755,923
Unassigned	-	6,084,967	4,176,411	3,750,551	3,036,517	2,932,790	4,422,749	529,245	7,541,385	9,802,762
Total general fund	\$ -	\$ 6,568,017	\$ 5,897,223	\$ 4,695,303	\$ 4,299,183	\$ 4,198,810	\$ 5,422,086	\$ 2,179,032	\$ 8,652,961	\$ 11,234,833
All other Governmental Funds										
Nonspendable	-	18,314	15,156	30,807	-	-	-	199,966	-	199,966
Restricted	-	298,864	153,501	199,342	468,955	8,860,787	4,220,771	4,654,222	4,031,764	2,953,260
Assigned	-	2,830,465	3,012,679	5,403,719	5,545,301	2,516,777	1,206,842	430,752	1,693,812	-
Unassigned	-	-	-	-	-	-	(247,404)	(371,805)	507,640	(199,966)
Total all other governmental funds	\$ -	\$ 3,147,643	\$ 3,181,336	\$ 5,633,868	\$ 6,014,256	\$ 11,377,564	\$ 5,180,209	\$ 4,913,135	\$ 6,233,216	\$ 2,953,260
Total general fund + all other govt funds	\$ -	\$ 9,715,660	\$ 9,078,559	\$ 10,329,171	\$ 10,313,439	\$ 15,576,374	\$ 10,602,295	\$ 7,092,167	\$ 14,886,177	\$ 14,188,093

Source: Current and prior year's financial statements

The Town adopted GASB 54 for 2011.

Schedule 4
Town of Estes Park, Colorado
Changes in Fund Balances, Governmental Funds
(modified accrual basis of accounting)
For Years Ended December 31,

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Revenues										
Taxes	\$ 8,109,964	\$ 8,415,721	\$ 8,932,085	\$ 8,698,859	\$ 11,240,114	\$ 13,321,948	\$ 14,182,507	\$ 14,728,455	\$ 16,851,249	\$ 18,530,657
Licenses, fees and permits	476,831	485,447	504,579	511,477	525,376	581,401	730,684	962,487	912,204	809,296
Intergovernmental	845,534	1,961,081	961,212	1,116,976	3,024,306	6,665,193	3,167,621	6,798,487	8,899,628	1,175,891
Charges for services	965,073	746,710	686,701	641,241	1,004,843	665,719	702,261	685,200	741,016	574,802
Fines and forfeitures	44,463	58,812	46,759	54,823	60,462	57,676	45,045	38,831	76,366	61,890
Rental Income	183,968	181,256	182,247	204,345	202,802	284,914	327,336	376,749	307,267	103,063
Investment Income	48,030	34,375	38,914	2,810	32,759	31,571	86,049	153,494	153,046	308,544
Miscellaneous	723,172	616,493	457,786	1,081,675	607,341	307,110	544,691	470,923	547,970	338,462
Total revenues	11,397,035	12,499,895	11,810,283	12,312,206	16,698,003	21,915,532	19,786,194	24,214,626	28,488,746	21,902,605
Expenditures										
General Government	2,770,200	3,197,041	3,091,136	3,336,471	3,877,566	4,452,444	4,698,211	4,531,015	4,468,864	4,577,812
Public Safety	3,125,535	3,321,220	3,108,298	3,708,234	5,081,198	3,991,990	4,758,036	5,037,114	4,535,463	5,492,446
Public Works	2,000,968	1,430,119	1,273,172	2,539,203	1,268,615	2,907,909	2,274,000	3,300,722	2,435,684	1,966,190
Culture and Recreation	3,436,563	3,145,713	3,223,997	3,554,387	3,962,643	4,402,049	5,545,079	4,996,013	5,380,601	5,513,533
Community Reinvestment	-	-	-	219,832	160,649	329,556	169,735	23,151	2,600	-
Capital outlay	1,884,092	2,195,080	2,064,186	5,121,863	4,359,403	1,541,624	8,118,339	15,324,161	4,751,293	6,201,862
Debt Service	-	-	-	-	370,000	434,171	445,926	566,989	692,149	766,072
Principal	-	-	-	144,739	147,622	147,995	137,006	266,955	304,006	281,589
Interest, Fiscal Charges, bond issuance costs	-	-	-	18,624,729	19,227,696	18,207,738	26,146,332	34,046,120	22,570,660	24,799,504
Total expenditures	13,217,358	13,289,173	12,760,789	18,624,729	19,227,696	18,207,738	26,146,332	34,046,120	22,570,660	24,799,504
Excess of revenues over (under) expenditures	(1,820,323)	(789,278)	(950,506)	(6,312,523)	(2,529,693)	3,707,794	(6,360,138)	(9,831,494)	5,918,086	(2,896,899)
Other Financing Sources (Uses)										
Capital Lease Proceeds	-	-	-	-	-	-	-	-	-	291,845
Transfers in	5,875,187	3,405,866	2,850,195	4,668,135	5,008,419	2,850,141	2,760,009	3,849,670	3,226,246	7,932,227
Transfers out	(3,224,222)	(2,245,000)	(2,536,788)	(3,180,000)	(3,494,458)	(1,295,000)	(2,023,950)	(2,080,921)	(1,350,322)	(6,025,257)
Proceeds on sale of assets	-	-	-	-	1,000,000	-	650,000	-	-	-
Bond Proceeds/premiums/escrow activity	-	-	-	6,075,000	-	-	-	4,552,617	-	-
Total other financing sources (uses)	2,650,965	1,160,866	313,407	7,563,135	2,513,961	1,555,141	1,386,059	6,321,366	1,875,924	2,198,815
Net change in fund balances	\$ 830,642	\$ 371,588	\$ (637,099)	\$ 1,250,612	\$ (15,732)	\$ 5,262,935	\$ (4,974,079)	\$ (3,510,128)	\$ 7,794,010	\$ (698,084)
Debt service as a percentage of noncapital expenditures	0.0%	0.0%	0.0%	1.1%	3.5%	3.7%	3.2%	4.4%	5.7%	5.6%

Source: Current and prior year's financial statements

GASB 34 implemented in 2003

Schedule 5
Town of Estes Park, Colorado
Sales Tax Revenue by Type of Industry
For Years Ended December 31,

Fiscal Year	Amusement/ Recreation	Apparel	Arts & Crafts	Automotive	Food	Furniture	General Merchandise (Retail)	Lodging	Lumber & Building	Personal/ Professional Services	Utilities	Total Sales Tax
2010	45,003	incl w/ retail	incl w/ retail	150,698	2,643,978	incl w/ retail	1,405,752	1,768,187	339,944	105,719	549,970	7,009,252
2011	54,966	incl w/ retail	incl w/ retail	140,997	2,812,412	incl w/ retail	1,456,846	1,931,215	356,826	111,205	560,361	7,424,828
2012	55,460	incl w/ retail	incl w/ retail	147,339	2,945,021	incl w/ retail	1,492,710	2,162,856	409,641	135,494	543,276	7,891,798
2013*	65,553	incl w/ retail	incl w/ retail	155,617	2,784,728	incl w/ retail	1,582,516	2,083,848	452,674	134,371	604,298	7,863,605
2014	77,638	incl w/ retail	incl w/ retail	180,808	3,640,784	incl w/ retail	2,233,404	2,896,359	521,716	174,221	680,645	10,405,574
2015	75,434	incl w/ retail	incl w/ retail	207,433	4,407,514	incl w/ retail	2,302,864	3,695,728	602,859	204,986	731,071	12,227,589
2016	85,086	incl w/ retail	incl w/ retail	244,733	4,852,342	incl w/ retail	2,372,937	3,903,203	595,912	211,821	746,250	13,012,284
2017	113,131	incl w/ retail	incl w/ retail	275,744	5,038,864	incl w/ retail	2,363,339	4,402,806	681,341	212,289	771,958	13,859,472
2018	97,563	incl w/ retail	incl w/ retail	283,633	5,506,167	incl w/ retail	2,692,364	4,764,050	702,690	244,331	785,261	15,076,059
2019	95,323	incl w/ retail	incl w/ retail	280,253	5,800,822	incl w/ retail	3,141,904	4,896,981	879,626	789,818	473,050	16,357,777

Sales tax rate: increased from 4.00% to 5.00%, July 1, 2014

Source: Town of Estes Park Sales and Use Tax Reports
*sales tax adversely affected by September 2013 flood

Schedule 6
Town of Estes Park, Colorado
Direct and Overlapping Sales Tax Rates
As of December 31,

Fiscal Year	City Direct Rate		Overlapping Rates		Total Overlapping Sales Tax Rate
	Town of Estes Park	Total Direct Sales Tax Rate	State of Colorado	Larimer County	
2010	4.00%	4.00%	2.90%	0.80%	7.70%
2011	4.00%	4.00%	2.90%	0.80%	7.70%
2012	4.00%	4.00%	2.90%	0.60%	7.50%
2013	4.00%	4.00%	2.90%	0.60%	7.50%
2014*	5.00%	5.00%	2.90%	0.65%	8.55%
2015*	5.00%	5.00%	2.90%	0.65%	8.55%
2016	5.00%	5.00%	2.90%	0.65%	8.55%
2017	5.00%	5.00%	2.90%	0.65%	8.55%
2018	5.00%	5.00%	2.90%	0.80%	8.70%
2019	5.00%	5.00%	2.90%	0.80%	8.70%

Source: Colorado Department of Revenue Taxation Division

* City sales tax increased from 4.00% to 5.00% on July 1, 2014, as a result of April 2014 ballot issue

Schedule 7
Town of Estes Park, Colorado
Principal Sales Tax Categories
Current and nine years ago
For Years Ended December 31,

	<u>2010</u>	<u>2019</u>
Top three categories (alphabetical)		
Food	\$ 2,643,978	\$ 5,800,822
Lodging	1,768,187	4,896,981
Retail	1,405,752	3,141,904
Total:	5,817,917	13,839,707
Aggregate all other categories	1,191,334	2,518,070
Total sales and use tax	\$ 7,009,252	\$ 16,357,777
Top three categories as a percentage of total sales tax	83.00%	84.61%

Schedule 8
Town of Estes Park, Colorado
Ratio of Outstanding Debt, by Type
As of December 31,

Fiscal Year	Governmental Activities					Business-Type Activities					Total Primary Government	Percentage of Personal Income ⁷	Per Capita ⁷
	Certificates of Participation ⁸	Lease Purchase Agreement ⁹	Capital Leases	Light and Power Bonds ³	Power and Communications Revenue Bonds ¹⁰	Capital Leases	Water Loan ⁴	Water Loans ⁵	Water Loans ⁶				
2010	0	0	0	5,505,000	0	0	105,000	0	0	5,312,774	10,922,774	19.62%	2,018
2011	0	0	0	5,270,000	0	0	0	0	0	5,125,467	10,395,467	19.70%	1,775
2012	0	0	0	5,025,000	0	0	0	0	0	4,864,366	9,889,366	17.64%	1,672
2013	6,075,000	0	0	4,770,000	0	0	0	0	0	4,597,593	15,442,593	26.72%	2,587
2014	5,705,000	0	0	4,510,000	0	0	0	0	0	4,330,819	14,545,819	24.31%	2,390
2015	5,325,000	0	234,813	4,235,000	0	0	0	0	0	4,058,369	13,853,182	24.63%	2,214
2016	4,935,000	0	178,887	3,950,000	0	0	0	0	0	3,780,243	12,844,130	23.55%	2,019
2017	4,540,000	4,427,381	121,149	3,655,000	0	0	0	0	0	3,502,117	16,245,647	33.47%	2,563
2018	4,135,000	4,203,062	61,540	3,350,000	0	0	0	0	0	3,218,315	14,967,917	28.23%	2,356
2019	3,720,000	3,791,830	244,572	0	30,030,000	107,076	2,928,838	0	0	0	40,822,316	80.31%	6,427

¹ Issued by Estes Park Urban Renewal Authority to refinance Series 1993 Bonds. Interest accrues at rates between 3.00-3.25%.

² Issued by the Estes Park Building Authority to refinance 1990 Certificates of Participation. Interest accrues at rate of 5.50%.

³ 2007 Light and Power Revenue Bonds issued to finance construction and equipping of a new substation, and to rebuild certain distribution lines and make other improvements to Town's L&P facilities. 1999 Revenue Bonds (\$1,305,000 remaining in 2010) were paid in full during the year ending December 31, 2010. Interest accrues at 3.88%.

⁴ 1997B Water Loan from the Colorado Water Resources and Power Development Authority (CWRPDA) obtained to finance improvements to water system. Interest accrues at rates between 3.80-5.00%.

⁵ 1993A and 1990A Water Loans were obtained from the CWRPDA to finance improvements to water system. Interest accrues at rates between 2.70-5.00%.

⁶ 2008A Water Loan was obtained from the CWRPDA to finance improvements to water system. Interest accrues at 3.26%.

⁷ See schedule 12 for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year.

⁸ Certificates of Participation Series 2013 (\$6,075,000) obtained to finance Multipurpose Event Center/Pavillion complex. Duration: 14 years, Interest rate: 2.43%.

⁹ Lease Purchase Financing Agreement dated 1-1-17 obtained to finance the Visitor Center Parking Garage. Duration: 15 years, Interest rate: 4.5%.

Source: Current and prior year's financial statements

Schedule 9
Town of Estes Park, Colorado
Ratio of General Bonded Debt Outstanding and Legal Debt Margin
As of December 31,

	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
General bonded debt outstanding	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Certificates of Participation	-	-	-	6,075,000	5,705,000	5,325,000	4,935,000	4,540,000	4,135,000	3,720,000
Total	-	-	-	6,075,000	5,705,000	5,325,000	4,935,000	4,540,000	4,135,000	3,720,000
Per capita ¹	\$ -	\$ -	\$ -	1,018	937	851	776	716.20	650.98	585.64
Less: Amounts not subject to the statutory debt limit	-	-	-	6,075,000	5,705,000	5,325,000	4,935,000	4,540,000	4,135,000	3,720,000
Less: Amounts set aside to repay general debt	-	-	-	-	-	-	-	-	-	-
Total net debt applicable to debt limit	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Legal debt margin²	\$ 5,726,337	\$ 5,591,616	\$ 5,577,154	\$ 5,357,761	\$ 5,194,916	\$ 5,838,622	\$ 5,877,432	\$ 6,248,723	\$ 6,284,768	\$ 7,238,652

¹ See Schedule 12 for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year.

² The legal debt margin is the city's available borrowing authority. It is calculated from estimated actual property value as provided by Larimer County. For 2019, the computation is: \$241,288,404 x 3% = \$7,238,652.

GASB 34 implemented in 2003

Schedule 10
Town of Estes Park, Colorado
Direct and Overlapping Governmental Activities Debt
As of December 31, 2019

Jurisdiction	Debt Outstanding	Percentage Applicable To Government	Estimated Share of Overlapping Debt
Direct:			
Town of Estes Park	\$ 8,399,602	100.00%	\$ 8,399,602
Overlapping:			
Northern Colorado Water Conservancy District	3,147,970	1.06%	33,307
Park Hospital District	16,043,747	57.25%	9,184,430
Park R-3 School District	<u>16,480,000</u>	52.00%	<u>8,569,600</u>
Total	<u>\$ 44,071,319</u>	59.42%	<u>\$ 26,186,939</u>

Sources: documentation from entities listed above

Notes:

Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the Town. This schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of the Town of Estes Park. This process recognizes that, when considering the Town's ability to issue and repay long-term debt, the entire debt borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore is responsible for repaying the debt, of each overlapping government.

Schedule 11
Town of Estes Park, Colorado
Pledged-Revenue Coverage
For Years Ended December 31,

Water Revenue Bonds

Fiscal Year	Water Revenues ¹	Less: Operating Expenses ²	Net Available Revenue	Debt Service		Coverage
				Principal	Interest	
2010	3,168,248	2,521,875	646,373	364,466	146,321	1.27
2011	3,528,571	2,383,332	1,145,239	292,310	136,971	2.67
2012	4,034,656	2,517,063	1,517,593	261,098	144,688	3.74
2013	4,263,303	3,290,474	972,829	266,774	140,430	2.39
2014	4,087,720	3,165,030	922,690	266,774	136,335	2.29
2015	5,211,779	2,985,121	2,226,658	272,450	132,440	5.50
2016	5,219,482	3,255,765	1,963,717	278,126	128,668	4.83
2017	5,747,358	3,906,535	1,840,823	278,126	125,027	4.57
2018	6,846,182	3,848,853	2,997,329	283,802	120,357	7.42
2019	7,309,877	2,989,397	4,320,480	289,478	111,369	10.78

Power & Communications Revenue Bonds

	Power & Communications Revenues	Less: Operating Expenses	Net Available Revenue	Debt Service		Coverage
				Principal	Interest	
2010	12,232,397	9,305,461	2,926,936	1,530,000	236,330	1.66
2011	12,682,944	9,836,421	2,846,523	235,000	213,319	6.35
2012	13,044,579	10,395,785	2,648,794	245,000	204,213	5.90
2013	14,373,679	11,746,547	2,627,132	255,000	194,719	5.84
2014	15,311,185	11,818,066	3,493,119	260,000	184,838	7.85
2015	14,721,092	11,963,511	2,757,581	275,000	174,763	6.13
2016	14,507,439	13,201,872	1,305,567	285,000	164,106	2.91
2017	16,475,414	13,858,488	2,616,926	295,000	153,063	5.84
2018	17,277,501	13,990,269	3,287,232	305,000	141,631	7.36
2019	20,031,160	13,089,751	6,941,409	320,000	129,812	15.43

Source: Current and prior year's financial statements

Schedule 12
Town of Estes Park, Colorado
Demographic and Economic Statistics
As of December 31,

Fiscal Year	Population ^{1,3,5}	Total Personal Income ⁴	Median Family Income ^{1,3}	Per Capita Personal Income ^{1,3}	Median Age ¹	School Enrollment ²	Fort Collins/ Loveland, CO Unemployment Rate ³
2010	5,413	165,091,087	55,667	30,499	45	1,120	7.7%
2011	5,858	204,807,396	52,778	34,962	52	1,126	6.7%
2012	5,913	206,730,306	56,053	34,962	52	1,095	6.1%
2013	5,969	221,539,435	57,789	37,115	52	1,126	5.0%
2014	6,086	243,202,646	59,826	39,961	51	1,125	4.2%
2015	6,257	231,327,547	56,236	36,971	51	1,143	3.5%
2016	6,362	243,410,120	54,530	38,260	51	1,117	2.8%
2017	6,339	221,370,558	48,533	34,922	58	1,162	2.5%
2018	6,352	234,960,480	53,025	36,990	59	1,160	2.7%
2019	6,352	228,093,968	50,833	35,909	59	1,151	2.0%

¹ 2010 Census, 2013 www.census.gov factfinder.

² Park R-3 School district

³ Data obtained from www.Larimer.org/compass or U.S. Bureau of Labor Statistics for Eastern & Southern Colorado Nonmetro area

⁴ Total Personal Income derived from Per Capita Personal Income x Population

Note: The Town of Estes Park implemented GASB 34 as of December 31, 2003

⁵ Population numbers for 2012-13 are estimates as posted on www.census.gov

Schedule 13
Town of Estes Park, Colorado
Principal Employers
As of December 31,

2010	# of full-time equivalent employees	2019	# of full-time equivalent employees
1 Estes Park Medical Center	N/A	Estes Park Medical Center	282
2 Estes Valley Recreation District	N/A	Stanley Hotel	278
3 Harmony Foundation	N/A	YMCA of the Rockies	219
4 Holiday Inn	N/A	Rocky Mountain National Park	193
5 Park School District R-3	N/A	Town of Estes Park	165
6 Rocky Mountain National Park	N/A	Park School District R-3	140
7 Safeway	N/A	Harmony Foundation	92.5
8 Town of Estes Park	117	Safeway	90
9 YMCA of the Rockies	N/A	Estes Valley Recreation District	61
10 Stanley Hotel	N/A	Rocky Mountain Park Inn	53.4

Source: Town of Estes Park's Community Profile and local informal surveys.

Schedule 14
Town of Estes Park, Colorado
Full-time Equivalent Employees by Function/Program
As of December 31, 2019

Function/Program	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
General Government										
Judicial	1	1	1	1	1	1	1	1	1	0.5
Town Administration ¹	5.5	5.5								
Town Administrator			4.00	5.00	5.00	5.00	5.00	5.00	4.00	4.00
Town Clerk			4.00	4.00	4.00	4.00	4.00	4.00	4.50	4.50
Finance	9.00	9.00	7.00	7.00	8.00	9.00	10.00	10.00	9.00	8.75
Community Development	7.00	7.00	6.00	7.00	8.00	9.00	12.00	12.00	10.00	11.00
Police	30.00	30.00	29.56	30.00	32.00	33.00	34.00	36.00	37.00	38.71
Public Works	17.09	17.09	18.09	20.04	18.00	21.00	22.17	22.53	23.94	26.42
Community / Cultural Services										
Community Services	13.60	12.60	14.30	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Visitor Services Center	6.10	5.10	5.10	6.10	5.10	5.35	6.32	6.64	6.64	5.81
Senior Services ²	0.00	0.00	0.00	2.00	2.00	2.40	2.40	2.55	0.11	0.00
Special Events	0.00	0.00	0.00	4.00	5.00	8.66	12.00	12.00	11.50	13.15
Transportation	0.00	0.00	0.00	0.00	1.00	1.00	1.00	1.00	1.25	0.00
Museum	0.00	0.00	0.00	3.00	3.00	3.00	3.00	3.00	3.00	3.21
Enterprise										
Light & Power ⁴	21.00	21.00	18.80	21.00	21.68	21.68	25.00	25.33	26.00	26.00
Water	11.00	11.00	11.00	12.00	12.00	12.00	13.75	15.00	17.31	15.12
Internal Services										
Information Systems (IT)	3.00	3.00	3.00	3.00	2.00	4.00	4.00	4.00	4.00	5.00
Fleet Maintenance	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00
Districts										
EPURA ⁴										
Fire ³										
Local Marketing District ⁵	4.00	4.00								
TOTALS	131.29	129.29	124.85	128.14	130.78	143.09	158.64	163.05	162.25	165.17
	7.07%	-1.52%	-3.43%	2.64%	2.06%	9.41%	10.87%	2.78%	-0.49%	1.80%

¹Town Administration was separated between the Town Administrator's Office and the Town Clerk's Office in 2012.

²Senior Center meals contracted to a catering company in 2004.

³Fire District formed in 2010, ending status as Town department.

⁴EPURA dissolved by vote in 2009.

⁵Local Marketing District formed in 2009, becomes part of Town's CAFR. Separates from Town's payroll in 2012.

⁶Human resources moved from Finance to Administration in 2012.

⁷Multipurpose event center operations combined with Events Staff in 2016.

source: Town of Estes Park Human Resources Department, Annual Town Budget

Schedule 15
Town of Estes Park, Colorado
Operating Indicators by Function/Program
As of December 31,

	2010	2011	2012*	2013	2014	2015	2016	2017	2018	2019
Police										
PD Incidents	12,357	11,822	13,262	16,260	17,880	14,591	13,446	16,736	14,048	16,691
PD Report Numbers	1,507	1,532	1,613	1,690	1,728	1,903	1,886	1,743	1,748	1,653
Total Arrests	203	236	264	262	315	297	174	155	195	205
Number of allotted PD Employees	28	29	28	29	32	32	32	32	33	37
Number of allotted Sworn Employees	18	19	18	19	20	20	20	20	21	22
Number of allotted Civilian Employees	10	10	10	10	12	12	12	12	12	15
Total Phone Calls	64,003	59,009	0	53,514	46,309	47,407	48,215	50,309	50,833	50,324
911 Calls	4,313	4,051	0	4,488	4,813	5,250	5,071	5,088	5,180	5,428
Total Incidents Police/Fire/Ambulance	14,750	14,169	15,520	15,656	20,235	17,154	20,295	19,587	16,435	5,428
<i>* data lost during phone conversion</i>										
Fire										
Number of volunteers	35	34	31	33	38	32	43	43	45	45
Emergency Responses	516	451	648	650	596	618	685	742	621	615
Fire Insurance rating	ISO Class 4	ISO Class 4	ISO Class 4	ISO PPC 4	ISO PPC 4	ISO PPC 4	ISO PPC 4	ISO PPC 3	ISO PPC 3	ISO PPC 3
Utilities-Electric										
No. of accounts	10,449	10,464	10,500	10,473	10,540	10,623	10,674	10,418	10,813	10,875
Wind Power customers	185	171	164	157	145	135	128	133	140	124
Substation Capacity (MW)	100	100	100	100	100	100	100	100	100	100
Average daily consumption	346,935	347,827	337,063	345,348	348,423	342,382	346,496	341,479	344,698	363,252
Annual consumption	126,631,105	126,956,835	123,028,066	126,052,183	127,174,378	124,969,364	126,470,866	124,639,921	125,814,757	132,586,967
Distribution system (in miles)	400	400	400	300	300	300	300	300	300	300
Number of Street Lights	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250
Utilities-Water										
No. of accounts	5,016	5,044	5,053	5,087	5,154	5,197	5,228	5,027	5,368	5,536
Plant Capacity (gallons)	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000	7,000,000
Average daily consumption (gallons)	1,099,339	1,111,124	1,179,679	1,078,848	1,082,184	1,098,997	1,172,322	1,128,180	1,192,523	1,127,274
Annual consumption (gallons)	401,258,780	405,560,310	430,582,865	393,779,690	394,997,119	401,133,914	427,897,375	411,785,866	435,270,803	411,455,154

Schedule 15
Town of Estes Park, Colorado
Operating Indicators by Function/Program
As of December 31,

	2010	2011	2012*	2013	2014	2015	2016	2017	2018	2019
Town Government										
Elected officials	7	7	7	7	7	7	7	7	7	7
Appointed officials	7	7	7	7	7	7	7	7	7	7
Full-time employees	131	129	114	128	121	131	133	136	141	138
Part-time employees	9	8	7	7	7	7	12	13	13	9
Seasonal employees	44	45	49	49	49	49	36	43	37	35
Building Permits	419	499	485	496	616	716	559	814	829	781
Culture and Recreation										
Museum	1	1	1	1	1	1	1	1	1	1
Senior Center	1	1	1	1	1	1	1	1	0	0
Event Center	0	0	0	0	0	1	1	1	1	1
Convention Center	1	1	1	1	1	1	1	1	1	1
Local Marketing District	1	1	1	1	1	1	1	1	1	1
Other Miscellaneous Data										
Hotels, Motels, B&Bs **	124	124	124	124	124	124	146	137	132	115
Financial Institutions	5	5	5	5	5	5	5	5	4	4
Newspapers	2	2	2	2	2	2	2	2	2	2
Theaters	2	2	2	2	2	2	2	2	2	2
Bus/Taxi Companies	2	2	2	2	2	2	2	2	2	2
Radio Stations	2	2	2	1	1	1	1	0	0	0
Hospitals	1	1	1	1	1	1	1	1	1	1
Churches	18	18	18	18	18	18	21	19	19	19
State highways (Highways 7, 34 and 36)	3	3	3	3	3	3	3	3	3	3
Other Miscellaneous Data										
No. of Registered Voters	4,470	4,495	4,474	4,517	4,537	4,040	4,040	4,813	4,810	4,408
Facilities and services not included in the reporting entity:										
Education-Park School District R-3 (enrolled)										
Estes Park High School (9-12)	353	349	325	332	322	331	325	334	333	351
Estes Park Middle School (6-8)	239	241	250	240	249	259	274	281	274	267
Estes Park Elementary School (K-5)	504	506	490	524	521	553	518	488	475	477
Estes Park Options & Home Schooled	24	30	30	30	33	24	36	53	47	56
Parks and Recreation										
Estes Valley Recreation and Park District	1	1	1	1	1	1	1	1	1	1

Source: Local authorities including: Local Marketing District, EVRPD, Park School District R-3, Dex Onlince Listings

Schedule 16
Town of Estes Park, Colorado
Capital Asset Statistics by Function/Program
As of December 31,

Function/Program	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Police										
Stations	1	1	1	1	1	1	1	1	1	1
Patrol Units	13	13	11	12	15	15	15	15	15	16
Fire Protection										
Stations	2	2	2	2	2	2	2	2	2	2
Fire Rating	ISO 4	ISO 4	ISO 4	ISO PPC4	ISO PPC4	ISO PPC4	ISO PPC4	ISO PPC3	ISO PPC3	ISO PPC3
Public Works										
Area in Square Miles	6.78	6.78	6.78	6.88	6.88	6.88	6.88	6.88	6.88	6.88
Utilities										
Water mains (miles)	100	100	100	100	100	100	100	100	100	100
Fire Hydrants	663	663	672	681	683	684	714	717	740	747
Water Treatment Plants	2	2	2	2	2	2	2	2	2	2
Number of Street Lights	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250	1,250
Electric Substations	2	2	2	2	2	2	2	2	2	2

Source: Town of Estes Park departmental data,
[Community Profile](#)

The public report burden for this information collection is estimated to average 380 hours annually.

LOCAL HIGHWAY FINANCE REPORT		City or County: Town of Estes Park, Larimer County
		YEAR ENDING : December 2019
This Information From The Records Of: Town of Estes Park	Prepared By: Duane Hudson, Finance Director Phone: (970) 577-3560	

I. DISPOSITION OF HIGHWAY-USER REVENUES AVAILABLE FOR LOCAL GOVERNMENT EXPENDITURE

ITEM	A. Local Motor-Fuel Taxes	B. Local Motor-Vehicle Taxes	C. Receipts from State Highway-User Taxes	D. Receipts from Federal Highway Administration
1. Total receipts available				
2. Minus amount used for collection expenses				
3. Minus amount used for nonhighway purposes				
4. Minus amount used for mass transit				
5. Remainder used for highway purposes				

II. RECEIPTS FOR ROAD AND STREET PURPOSES

III. DISBURSEMENTS FOR ROAD AND STREET PURPOSES

ITEM	AMOUNT	ITEM	AMOUNT
A. Receipts from local sources:		A. Local highway disbursements:	
1. Local highway-user taxes		1. Capital outlay (from page 2)	4,316,128
a. Motor Fuel (from Item I.A.5.)		2. Maintenance:	1,000,639
b. Motor Vehicle (from Item I.B.5.)		3. Road and street services:	
c. Total (a.+b.)		a. Traffic control operations	10,428
2. General fund appropriations	4,912,061	b. Snow and ice removal	196,593
3. Other local imposts (from page 2)	2,058,756	c. Other	92,058
4. Miscellaneous local receipts (from page 2)	92,707	d. Total (a. through c.)	299,079
5. Transfers from toll facilities	0	4. General administration & miscellaneous	542,368
6. Proceeds of sale of bonds and notes:		5. Highway law enforcement and safety	1,393,560
a. Bonds - Original Issues		6. Total (1 through 5)	7,551,774
b. Bonds - Refunding Issues		B. Debt service on local obligations:	
c. Notes		1. Bonds:	
d. Total (a. + b. + c.)	0	a. Interest	
7. Total (1 through 6)	7,063,524	b. Redemption	
B. Private Contributions	0	c. Total (a. + b.)	0
C. Receipts from State government (from page 2)	370,540	2. Notes:	
D. Receipts from Federal Government (from page 2)	117,710	a. Interest	
E. Total receipts (A.7 + B + C + D)	7,551,774	b. Redemption	
		c. Total (a. + b.)	0
		3. Total (1.c + 2.c)	0
		C. Payments to State for highways	
		D. Payments to toll facilities	
		E. Total disbursements (A.6 + B.3 + C + D)	7,551,774

IV. LOCAL HIGHWAY DEBT STATUS

(Show all entries at par)

	Opening Debt	Amount Issued	Redemptions	Closing Debt
A. Bonds (Total)				0
1. Bonds (Refunding Portion)				
B. Notes (Total)				0

V. LOCAL ROAD AND STREET FUND BALANCE

	A. Beginning Balance	B. Total Receipts	C. Total Disbursements	D. Ending Balance	E. Reconciliation
	3,557,951	7,551,774	7,551,774	1,244,772	2,313,179

Notes and Comments:

The \$2,313,179 reconciliation amount is for 2019 transactions in other funds than the Street Improvement Fund but are still subject to reporting on Form FHWA-536.

LOCAL HIGHWAY FINANCE REPORT		STATE: Colorado	
		YEAR ENDING (mm/yy): December 2019	
II. RECEIPTS FOR ROAD AND STREET PURPOSES - DETAIL			
ITEM	AMOUNT	ITEM	AMOUNT
A.3. Other local imposts:		A.4. Miscellaneous local receipts:	
a. Property Taxes and Assessments	0	a. Interest on investments	86,357
b. Other local imposts:		b. Traffic Fines & Penalties	0
1. Sales Taxes	1,960,721	c. Parking Garage Fees	0
2. Infrastructure & Impact Fees	0	d. Parking Meter Fees	0
3. Liens	0	e. Sale of Surplus Property	0
4. Licenses	0	f. Charges for Services	6,200
5. Specific Ownership &/or Other	98,035	g. Other Misc. Receipts	0
6. Total (1. through 5.)	2,058,756	h. Other	150
c. Total (a. + b.)	2,058,756	i. Total (a. through h.)	92,707
	(Carry forward to page 1)		(Carry forward to page 1)
III. DISBURSEMENTS FOR ROAD AND STREET PURPOSES - DETAIL			
ITEM	AMOUNT	ITEM	AMOUNT
C. Receipts from State Government		D. Receipts from Federal Government	
1. Highway-user taxes	341,077	1. FHWA (from Item I.D.5.)	
2. State general funds		2. Other Federal agencies:	
3. Other State funds:		a. Forest Service	0
a. State bond proceeds		b. FEMA	(5,971)
b. Project Match		c. HUD	0
c. Motor Vehicle Registrations	31,667	d. Federal Transit Admin	0
d. Other (Operating Grant)	(2,204)	e. U.S. Corps of Engineers	0
e. Other (Specify)	0	f. Other Federal	123,681
f. Total (a. through e.)	29,463	g. Total (a. through f.)	117,710
4. Total (1. + 2. + 3.f)	370,540	3. Total (1. + 2.g)	
			(Carry forward to page 1)
		ON NATIONAL HIGHWAY SYSTEM (a)	OFF NATIONAL HIGHWAY SYSTEM (b)
		TOTAL (c)	
A.1. Capital outlay:			
a. Right-Of-Way Costs		0	0
b. Engineering Costs		103,738	103,738
c. Construction:			
(1). New Facilities		0	0
(2). Capacity Improvements		4,212,390	4,212,390
(3). System Preservation		0	0
(4). System Enhancement & Operation		0	0
(5). Total Construction (1) + (2) + (3) + (4)		4,212,390	4,212,390
d. Total Capital Outlay (Lines 1.a. + 1.b. + 1.c.5)		0	4,316,128
			(Carry forward to page 1)
Notes and Comments:			



Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With *Government Auditing Standards*

Board of Trustees
Town of Estes Park
Estes Park, Colorado

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, the discretely presented component units, each major fund, and the aggregate remaining fund information of the Town of Estes Park, Colorado (the "Town"), as of and for the year ended December 31, 2019, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements, and have issued our report thereon dated August 31, 2020.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Town's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Town's internal control. Accordingly, we do not express an opinion on the effectiveness of the Town's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Town's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.



Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

ACM LLP

Greeley, Colorado
August 31, 2020



Independent Auditor's Report on Compliance For Each Major Federal Program and Report on Internal Control Over Compliance Required by the Uniform Guidance

Board of Trustees
Town of Estes Park
Estes Park, Colorado

Report on Compliance for Each Major Federal Program

We have audited the Town of Estes Park, Colorado's (the "Town") compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of the Town's major federal programs for the year ended December 31, 2019. The Town's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

Auditor's Responsibility

Our responsibility is to express an opinion on compliance for each of the Town's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Town's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Town's compliance.

Opinion on Each Major Federal Program

In our opinion, the Town complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2019.



Report on Internal Control over Compliance

Management of the Town is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Town's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Town's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

ACM LLP

Greeley, Colorado
August 31, 2020

**TOWN OF ESTES PARK
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
DECEMBER 31, 2019**

Section I - Summary of Auditor's Results

Financial Statements

Type of auditor's report issued: Unmodified

Internal control over financial reporting:

- Material weakness(es) identified? _____ Yes X No
- Significant deficiency(ies) identified? _____ Yes X None Reported
- Noncompliance material to financial statements noted? _____ Yes X No

Federal Awards

Internal control over major programs:

- Material weakness(es) identified? _____ Yes X No
- Significant deficiency(ies) identified? _____ Yes X None Reported

Type of auditor's report issued on compliance for major programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with 2 CFR 200.516(a)? _____ Yes X No

Identification of major programs:

<u>CFDA/Contract Number</u>	<u>Name of Federal Program or Cluster</u>
10.760	Water and Waste Disposal Systems for Rural Communities

Dollar threshold used to distinguish between Type A and Type B programs: \$750,000

Auditee qualified as low-risk auditee? _____ Yes X No

**TOWN OF ESTES PARK
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
DECEMBER 31, 2019**

Section II - Financial Statement Findings

None.

Section III - Federal Award Findings and Questioned Costs

None.

**TOWN OF ESTES PARK
SCHEDULE OF PRIOR YEAR FINDINGS AND QUESTIONED COSTS
DECEMBER 31, 2019**

Section IV - Prior Year Findings

None.

Town of Estes Park
Schedule of Expenditures of Federal Awards
Year Ended December 31, 2019

Federal Grantor/Pass-Through Grantor/Program Title	Federal CFDA Number	Pass-Through Entity Identifying Number	2019 Federal Expenditures
Department of Agriculture			
Direct Program:			
Water and Waste Disposal Systems for Rural Communities	10.760	N/A	\$ 347,340
Total Department of Housing and Urban Development			347,340
Department of Interior			
Direct Program			
GoMESA	15.435	N/A	275
Total Department of Interior			275
Department of Justice			
Direct Programs			
Bulletproof Vest Partnership Program	16.607	N/A	1,340
Total Department of Justice			1,340
Department of Transportation			
Passed through Colorado Department of Transportation			
Highway Planning and Construction	20.205	See Note 3	335,835
Bus and Bus Facilities Formula, Competitive, and Low or No			
Emissions Program	20.526	19-HTR-ZL-00073	90,011
National Priority Safety Programs	20.616	19NHTSA405b.6102	2,635
Total Department of Transportation			428,481
Department of Homeland Security			
Passed through Colorado Department of Public Safety:			
Disaster Grants - Public Assistance (Presidentially Declared			
Disasters)	97.036	See Note 3	8,586
Total Department of Homeland Security			8,586
Total Expenditures of Federal Awards			\$ 786,022

See accompanying Independent Auditor's Report.

**TOWN OF ESTES PARK
NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS
DECEMBER 31, 2019**

NOTE 1: BASIS OF PRESENTATION

The accompanying Schedule of Expenditures of Federal Awards includes the federal grant activity of the Town for the year ended December 31, 2019. All federal awards received directly from federal agencies, as well as federal awards passed through other governmental agencies, are included in the schedule. The information in this Schedule is presented in accordance with the requirements of 2 CFR Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the presentation of, the basic financial statements.

NOTE 2: SIGNIFICANT ACCOUNTING POLICIES

Expenditures of federal awards are recognized in the accounting period when the liability is incurred using the accrual basis of accounting. Such expenditures are recognized following the cost principles contained in the Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. The Town has elected to not use the 10 percent de minimis indirect cost rate as allowed under the Uniform Guidance.

NOTE 3: PASS THROUGH ENTITY IDENTIFYING NUMBERS

The pass through award numbers for the Highway Planning and Construction Grant were AQC M405-020 and AQC M405-018.

The pass through award numbers for the Disaster Grants – Public Assistance program were PW 5, PW 6, PW 33, PW 43, PW 50, PW 69, PW 159, PW 195, PW 197, PW 213, PW 240, PW 255, PW 258, PW 276 and PW 958.

NOTE 4: SUBRECIPIENTS

There were no subrecipients of federal awards during the year ended December 31, 2019.